Rehoboth McKinley Christian Health Care Services

Community Health Needs Assessment and Implementation Plan



OCTOBER 2022

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Section 1:Community Health Needs Assessment

EXECUTIVE SUMMARY

Executive Summary

A comprehensive, six-step community health needs assessment ("CHNA") was conducted for Rehoboth McKinley Christian Health Care Services (RMCHCS) by Community Hospital Consulting (CHC Consulting). This CHNA utilizes relevant health data and stakeholder input to identify the significant community health needs in McKinley County, New Mexico.

The CHNA Team, consisting of leadership from RMCHCS, reviewed the research findings in April/May 2022 to prioritize the community health needs. Five significant community health needs were identified by assessing the prevalence of the issues identified from the health data findings combined with the frequency and severity of mentions in community input.

The CHNA Team participated in a prioritization process using a structured matrix to rank the community health needs based on three characteristics: size and prevalence of the issue, effectiveness of interventions and the hospital's capacity to address the need. Once this prioritization process was complete, the hospital leadership took a survey through SurveyMonkey and decided to address four of the five prioritized needs in various capacities through a hospital specific implementation plan.

The five most significant needs, as prioritized by the CHNA team, are listed below:

- 1.) Continued Recruitment & Retention of Healthcare Workforce
- 2.) Access to Mental and Behavioral Health Care Services and Providers
- 3.) Access to Affordable Care and Reducing Health Disparities Among Specific Populations
- 4.) Prevention, Education and Services to Address High Mortality Rates, Chronic Diseases, Preventable Conditions and Unhealthy Lifestyles
- 5.) Access to Dental Care Services and Providers

While RMCHCS acknowledges that this is a significant need in the community, "Access to Dental Care Services and Providers" is not addressed largely due to the fact that it is not a core business function of the hospital and the limited capacity of the hospital to address this need. RMCHCS will continue to support local organizations and efforts to address this need in the community.

RMCHCS leadership has developed an implementation plan to identify specific activities and services which directly address four of the identified priorities. The objectives were identified by studying the prioritized health needs, within the context of the hospital's overall strategic plan and the availability of finite resources. The plan includes a rationale for each priority, followed by objectives, specific implementation activities, responsible leaders, annual progress and key results (as appropriate).

The RMCHCS Board reviewed and adopted the 2022 Community Health Needs Assessment and Implementation Plan on October 26, 2022.

Priority #1: Continued Recruitment & Retention of Healthcare Workforce

McKinley County has a higher rate of preventable hospitalizations and a lower percentage of those who have a personal doctor than the state. Additionally, McKinley County has several Health Professional Shortage Area designations as defined by the U.S. Department of Health and Human Services Health Resources and Services Administration (HRSA). When asked to rank the top 10 most important health initiatives from a list of options, survey respondents ranked recruiting more health care providers and recruiting specialists who can provide services that are not currently available. Survey respondents mentioned that there are not enough providers and making appointments is very difficult. Survey respondents also mentioned the top barriers to low income residents as lack of capacity and lack of access due to provider distance as some barriers for low income residents.

When asked about barriers to care coordination, survey respondents mentioned lack of staff and time for investment in coordination. One survey respondent stated: "If there is not enough staffing or staff time is limited because they are already overworked, then this is a major barrier to people receiving adequate care in a timely manner. There are also not enough primary care providers. I know many people who don't have a primary care provider because no one is taking on new patients. This is a serious problem." Another survey respondent stated: "Lack of physicians and overutilization of other providers (non-MDs) makes it difficult to get 'medical' treatment for individuals." Additionally, another survey respondent stated: "The community has needs for specialty [care] and most people have to travel to find those specialties. It is difficult to obtain appointments and/or the wait for next appointment that is months out."

Priority #2: Access to Mental and Behavioral Health Care Services and Providers

Data suggests that residents in McKinley County do not have adequate access to mental and behavioral health care services and providers. McKinley County has a lower rate of mental health care providers per 100,000 than the state.

For preventable hospitalizations, survey respondents selected mental illness as the top most important issue. Substance abuse and mental health problems were also the top two health problems that respondents as the most important issues in the community and mental illness was ranked number two by survey respondents for most important chronic conditions in the community. Survey respondents rated that it was very difficult for low income residents to access mental and behavioral health care services. More than half of community survey respondents rated local mental health screenings as "very inadequate or inadequate." Survey respondents stated the following: "...very limited programs and lack of up-to-date interventions. Substance abuse treatment is only short term or outpatient and not trauma-informed."

Additionally, survey respondents discussed the need for more treatment for substance abuse and how it is often aligned with mental health issues and many times with homelessness. One survey respondent stated: "We need relapse prevention groups for individuals with substance abuse problems. Chronic stress from living on the streets and not getting enough sleep, eating nutritious food, and developing supportive housing will go a long way to improving the quality of life in our community." Another survey respondent stated: "This community sees some of the highest rates of substance use disorder and its related comorbidities. Stronger preventative and education methods are needed throughout lives to improve outcomes."

Priority #3: Access to Affordable Care and Reducing Health Disparities Among Specific Populations

Data suggests that some residents in the study area face significant cost barriers when accessing the healthcare system. McKinley County has higher unemployment rates than the state, as well as lower educational attainment rates than the state. McKinley County also has a higher percentage of families and children living below poverty than the state, as well as a higher percentage of public school students eligible for free or reduced price lunch. Additionally, McKinley County has a higher percentage of overall food insecurity, child food insecurity, and a higher percentage of recipients who qualified for Supplemental Nutrition Assistance Program (SNAP) benefits than the state. McKinley County also has a lower median household income as compared to New Mexico.

McKinley County has a higher rate of those adults (age 18-64) who are uninsured as compared to the state and a higher percentage of residents that experienced a medical cost barrier to care within the past 12 months than the state. When analyzing economic status, McKinley County is in more economic distress than the majority of other counties in the state. Additionally, McKinley County is designated as a Medically Underserved Area, as defined by the U.S. Department of Health and Human Services Health Resources and Services Administration (HRSA).

Through a community survey, more than two-thirds of respondents indicated "Very Inadequate or Inadequate" services for persons who are homeless, persons with substance abuse, the working poor, the uninsured/underinsured, persons with no social or emotional support, persons with mental illness, persons with no source of transportation, persons with chronic diseases, and low income groups. For those survey respondents who chose "Very inadequate or Inadequate" services for the aforementioned subpopulations, one respondent stated: "We do not have free, accessible healthcare and mental healthcare for low income people aside from IHS. We do not have any mental health crisis facilities, we do not have adequate shelter and affordable housing for homeless and working poor, single parents, and disabled. We do not have any long term substance abuse recovery facilities. We do not have LGBTQ and immigrant friendly services." Another interviewee stated: "I think we need more services available for emotional well-being but this means more counseling services or advertising counseling services better. To my knowledge we do not have medical employees that meet people with no transportation so that is an issue. Substance abuse and homelessness is a huge issue and I am not sure that our community is set up to provide for these issues. It can't just be one night at NCI and get released. These people need treatment but then they also need support to find jobs and housing etc. Lastly, I always hear veterans saying that is impossible to get good health care. They can't pay for it so they go to the VA's office but it takes forever or is too complicated. Not sure if RMCH could help with a specific veterans program. We have a lot of Veterans in this community."

Survey respondents discussed several contributing factors when thinking about health need adequacy for specific populations including: limited resources, transportation and cost barriers, limited access to qualifiers to receive care, long wait times, and lack of specialized/higher levels of care. Improving access to healthcare for populations with limited services was the top ranked most important health initiatives. The fourth top ranked healthcare initiative was increasing the proportion of residents who have access to healthcare coverage. When asked about the low income residents in the community, survey respondents mentioned several barriers for such residents, including lack of providers accepting Medicaid/Medicare, lack of coverage/financial hardship, lack of transportation and difficulty navigating the system/lack of awareness of available resources. Respondents were asked to rate the level of difficulty low income residents face when trying to access specific health related services and routine primary/preventative care and emergency services were the top two services.

Priority #4: Prevention, Education and Services to Address High Mortality Rates, Chronic Diseases, Preventable Conditions and Unhealthy Lifestyles

Data suggests that higher rates of specific mortality causes and unhealthy behaviors warrants a need for increased preventive education and services to improve the health of the community. Cancer and heart disease are the two leading causes of death McKinley County and the state. McKinley County has higher mortality rates than New Mexico for the following causes of death: cancer; accidents (unintentional injuries); COVID-19; chronic liver disease and cirrhosis; diabetes mellitus; cerebrovascular diseases; influenza and pneumonia; intentional self-harm (suicide); breast cancer (female); prostate cancer (male); and colon and rectum cancer.

McKinley County has higher prevalence rates of chronic conditions such as diabetes for adults and Medicare beneficiaries, overweight or obesity, asthma, high blood pressure for adults and Medicare beneficiaries and those with a disability than the state. McKinley County has higher percentages of residents participating in unhealthy lifestyle behaviors such as physical inactivity and smokeless tobacco use than the state. With regards to maternal and child health, specifically, McKinley County has higher rates of teen (age 15-19 years) birth rates, and higher rates of women who received inadequate prenatal care than the state. Data suggests that McKinley County residents are not appropriately seeking preventive care services, such as timely mammography, colonoscopy pap tests or prostate screening. McKinley County has higher prevalence rates of communicable diseases such as chlamydia, syphilis and HIV than the state.

Survey respondents were asked to select the five most important issues in the community in regards to chronic diseases and they are diabetes, mental illness, obesity, end stage renal disease/chronic kidney disease and chronic liver disease/cirrhosis. For preventable hospitalizations, survey respondents selected mental illness, uncontrolled diabetes, diabetes long term complications, and high blood pressure and diabetes short term complications as most important issues. Furthermore, obesity and diabetes were within the top five health problems selected by survey respondents. More than half of community survey respondents indicated "very inadequate or inadequate" services provided for nutrition and weight management programs in the community. Survey respondents mentioned that, "Preventative [and] primary care in these sectors would result in better health outcomes for those needing the services," and how there is "...little to no emphasis on prevention. Our health facilities are designed for 'acute' care."

Survey respondents were asked to rank a list of healthcare initiatives for all residents from most important to least important. Several prevention and educational health initiatives were ranked, including: promoting behavior change in unhealthy lifestyles; health promotion and preventive education; improving access to preventive care (screenings for chronic diseases, immunizations); and promoting chronic disease management.

More than 50% of survey respondents believe that community members get their health-related education from friends and family, the internet or community based organizations. One survey respondent stated: "Hospitals need to re-design their systems to include more preventive care, with limited focus on acute care." Another survey respondent stated: "Changing the mindset in our area would play a critical role in people's lifestyles. This is important if we want to improve the quality of life of people in our community."

PROCESS AND METHODOLOGY

Background & Objectives

- This CHNA is designed in accordance with CHNA requirements identified in the Patient Protection and Affordable Care Act and further addressed in the Internal Revenue Service final regulations released on December 29, 2014.
- The objectives of the CHNA are to:
 - Meet federal government and regulatory requirements
 - Research and report on the demographics and health status of the study area, including a review of state and local data
 - Gather input, data and opinions from persons who represent the broad interest of the community
 - Analyze the quantitative and qualitative data gathered and communicate results via a final comprehensive report on the needs of the communities served by RMCHCS
 - Document the progress of previous implementation plan activities
 - Prioritize the needs of the community served by the hospital
 - Create an implementation plan that addresses the prioritized needs for the hospital

Scope

- The CHNA components include:
 - A description of the process and methods used to conduct this CHNA, including a summary of data sources used in this report
 - A biography of RMCHCS
 - A description of the hospital's defined study area
 - Definition and analysis of the communities served, including demographic and health data analyses
 - Findings from a survey that collected input from local community representatives, including:
 - State, local, tribal or regional governmental public health department (or equivalent department or agency) with knowledge, information or expertise relevant to the health needs of the community;
 - Members of a medically underserved, low-income or minority populations in the community, or individuals or organizations serving or representing the interests of such populations
 - Community leaders
 - A description of the progress and/or completion of community benefit activities documented in the previous implementation plan
 - The prioritized community needs and separate implementation plan, which intend to address the community needs identified
 - Documentation and rationalization of priorities not addressed by the implementation plan
 - A description of additional health services and resources available in the community
 - A list of information gaps that impact the hospital's ability to assess the health needs of the community served

Methodology

- RMCHCS worked with CHC Consulting in the development of its CHNA. RMCHCS provided essential data
 and resources necessary to initiate and complete the process, including the definition of the hospital's
 study area and the identification of key community stakeholders to be surveyed.
- CHC Consulting conducted the following research:
 - A demographic analysis of the study area, utilizing demographic data from Stratasan
 - A study of the most recent health data available
 - Distributed a survey to individuals who have special knowledge of the communities, and analyzed results
 - Provided the CHNA Team with a data summary to review in April/May 2022. The CHNA Team included:
 - Robert Whitaker, Chief Executive Officer
 - Blaise Bondi, I-Chief Financial Officer
 - · Curry Graham, Chief Nursing Officer
 - Rebecca Martell, Senior Vice President/Chief Human Resource Officer
 - Steve Kittridge, Vice President of Clinical Practice Management
 - Chris Lang, Director of Operations
 - Rhonda Ray, Director of Marketing/Government Affairs/Acting Director WHF
- The methodology for each component of this study is summarized in the following section. In certain cases methodology is elaborated in the body of the report.

Methodology (continued)

RMCHCS Biography

• Background information about RMCHCS, mission, vision, core values and services were provided by the hospital or taken from its website

Study Area Definition

• The study area for RMCHCS is based on hospital inpatient discharge data from October 1, 2020 - September 30, 2021 and discussions with hospital staff

- Demographics of the Study Area

- Population demographics include population change by race, ethnicity, age, median income analysis, unemployment and economic statistics in the study area
- Demographic data sources include, but are not limited to, Stratasan, the U.S. Census Bureau, the United States Bureau of Labor Statistics and Feeding America

Health Data Collection Process

- A variety of sources (also listed in the reference section) were utilized in the health data collection process
- Health data sources include, but are not limited to, the Robert Wood Johnson Foundation, New Mexico
 Department of Health and Environment, SparkMap, United States Census Bureau, and the Centers for Disease
 Control and Prevention

Methodology (continued)

Survey Methodology

CHC Consulting developed an electronic survey tool distributed by RMCHCS via email between February 21, 2022
 March 14, 2022. The survey was sent via email to individuals or organizations representing the need of various community groups in McKinley County. 28 individuals responded to the survey and those 28 responses were collected and analyzed.

Evaluation of Hospital's Impact

- A description of the progress and/or completion of community benefit activities documented in the previous implementation plan
- RMCHCS provided CHC Consulting with a report of community benefit activity progress since the previous CHNA report

Prioritization Strategy

- Five significant needs were determined by assessing the prevalence of the issues identified in the health data findings, combined with the frequency and severity of mentions in the survey
- Three factors were used to rank those needs during the prioritization process
- See the prioritization section for a more detailed description of the prioritization methodology

HOSPITAL BIOGRAPHY

Hospital Biography

About Rehoboth McKinley Christian Health Care Services

About Us

Rehoboth McKinley Christian Health Care Services (RMCHCS) is an integrated delivery system providing care for northwestern New Mexico and eastern Arizona. We are proud to continue a history of healthcare dating back to the early 1900s. As a private, not-for-profit healthcare system, we are committed to improving the health and wellness of our community and the individuals for whom we care.

Our Home

RMCHCS' roots go back to the early 1900's when Rehoboth Christian Hospital and St. Mary's Hospital provided healthcare services to the people of Gallup and the Native Americans living on the nearby Navajo and Zuni reservations. St. Mary's Hospital, located near downtown Gallup, became McKinley General Hospital in the late 1970s. In 1983 Rehoboth Christian Hospital, located on the east side of Gallup, merged with McKinley General Hospital in order to pool their resources so they could better serve the population. Today RMCHCS is a 501 (c) (3) not-for-profit healthcare network located in rural McKinley County.

Rehoboth McKinley Christian Health Care Services is a fully integrated healthcare organization employing over 30 physicians and mid-level providers. RMCHCS has 60 licensed beds, two outpatient clinics, home health and hospice services, behavioral health services and offers a full range of inpatient and outpatient services to the people of Gallup and the surrounding area.

Source: Rehoboth McKinley Christian Health Care Services, "About Us"; https://www.rmch.org/getpage.php?name=about_us&sub=About%20Us; accessed September 21, 2022.
Source: Rehoboth McKinley Christian Health Care Services, "Our Services"; https://www.rmch.org/getpage.php?name=our_services&sub=Our%20Services; accessed October 13, 2022

Hospital Biography

Mission, Vision and Core Values

Mission

The mission of RMCHCS is to serve God by making a profound and lasting difference in the health and quality of life for all people in the community.

Vision

RMCHCS will work together to become a regional leader in the delivery of excellent healthcare.

Core Values

- <u>Safety</u>: Safety is at the forefront of everything we do. The culture of safety is promoted into every facet of our organization as reflected in our decisions and actions. RMCHCS is committed to the safety and well-being of all patients, visitors and staff.
- <u>Stewardship</u>: Using the organization's resources is an essential trust. RMCHCS staff will be responsible stewards of the human, time and financial resources used to fulfill our mission.
- <u>Compassion</u>: RMCHCS encourages a deep feeling for and understanding of others. This includes kindness, generosity, forgiveness, caring, friendship, listening and love toward all people. We will treat everyone with the utmost dignity and care.
- <u>Integrity</u>: RMCHCS operates according to the highest standards, as befitting the community trust placed in us. We will hold ourselves accountable to do what is right at all times.
- <u>Community</u>: The RMCHCS community is our inspiration as we work together to serve patients, staff and our diverse population. This united effort exists to build a brighter future and a better society for the greater community.

Source: Rehoboth McKinley Christian Health Care Services, "About Us: Mission/Vision/Core Values"; https://www.rmch.org/getpage.php?name=mission&sub=About+Us; information accessed September 21, 2022

Hospital Biography

Hospital Services

Services

- College Clinic
- Education & Support Groups
- Financial Services
- Home Health & Hospice Care
- Inpatient services
 - Anesthesiology
 - Cardiopulmonary
 - Chaplaincy Services
 - Diagnostic Imaging
 - Intensive Care Unit
 - Laboratory
 - Medical/Surgical
 - Pharmacy
 - Respiratory Therapy
 - Social Services/Case Management
 - Surgery

- Laboratory Services
- Outpatient Services
 - Cardiopulmonary
 - Radiology
 - Education & Support Groups
 - Emergency Room
 - Laboratory
 - Nutrition Services
 - Occupational Health
 - Sleep Disorder Center
- Red Rock Clinic
- RMCHCS Hospital
- Urgent Care Clinic
- Wellness Center

Source: Rehoboth McKinley Christian Health Care Services, "Our Services"; https://www.rmch.org/getpage.php?name=our_services&sub=Our%20Services; accessed September 21, 2022.

Source: Rehoboth McKinley Christian Health Care Services, "Our Services: Inpatient Services"; https://www.rmch.org/getpage.php?name=Inpatient_services&sub=Our+Services; accessed October 13, 2022.

Source: Rehoboth McKinley Christian Health Care Services, "Our Services: Outpatient Services'; https://www.rmch.org/getpage.php?name=outpatient_services&sub=Our+Services; accessed October 13, 2022.

STUDY AREA

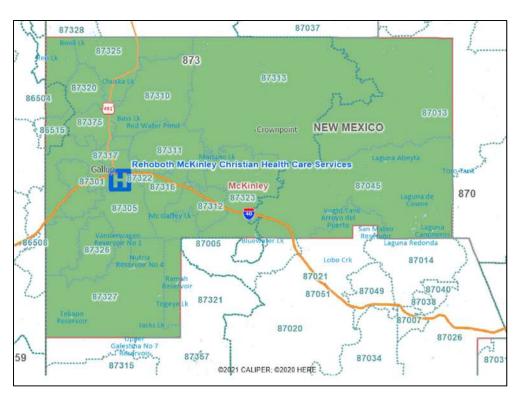
Rehoboth McKinley Christian Health Care Services Study Area

- McKinley Countycomprises 83.5% of SY2021 Inpatient Discharges
- Indicates the hospital

Rehoboth McKinley Christian Health Care Services
Patient Origin by County
October 1, 2020 - September 30, 2021

County	State	SY21 Inpatient Discharges	% of Total	Cumulative % of Total
McKinley County	NM	1,556	83.5%	83.5%
All Others		308	16.5%	100.0%
Total		1,864	100.0%	

Source: Hospital inpatient discharge data from New Mexico Hospital Association (NMHA), accessed from Stratasan for Rehoboth McKinley Christian Health Care System; October 2020
- September 2021; Normal Newborns MS-DRG 795 excluded.



Note: the 2019 RMCHCS CHNA and Implementation Plan report studied McKinley County, New Mexico. which comprised 80.4% of SY 2019 (October 1, 2018 – September 30, 2019) inpatient discharges.

DEMOGRAPHIC OVERVIEW

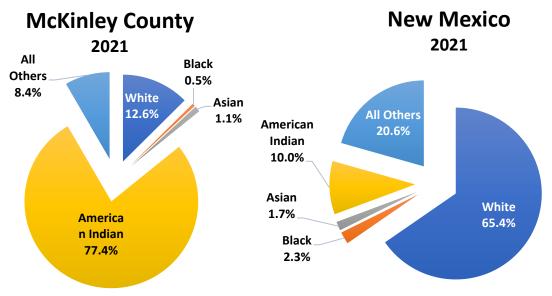
Population Growth

Projected 5-Year Population Growth 2021-2026



Overall Population Growth				
Geographic Location	2021	2021-2026 Change	2021-2026 % Change	
McKinley County	69,295	69,309	14	0.02%
New Mexico	2,149,586	2,212,300	62,714	2.9%

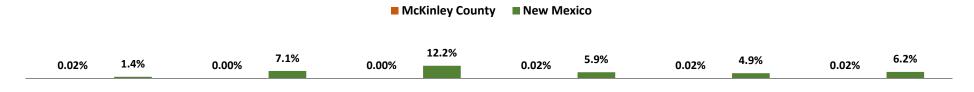
Population Composition by Race/Ethnicity



McKinley County				
Race/Ethnicity	2021	2026	2021-2026 Change	2021-2026 % Change
White	8,711	8,713	2	0.02%
Black	377	377	0	0.00%
Asian	746	746	0	0.00%
American Indian	53,655	53,666	11	0.02%
All Others	5,806	5,807	1	0.02%
Total	69,295	69,309	14	0.02%
Hispanic*	10,284	10,286	2	0.02%
	New	Mexico		
Race/Ethnicity	2021	2026	2021-2026	2021-2026
Race/Etillicity	2021	2020	Change	% Change
White	1,405,599	1,425,793	20,194	1.4%
Black	49,137	52,641	3,504	7.1%
Asian	36,081	40,486	4,405	12.2%
American Indian	215,731	228,415	12,684	5.9%
All Others	443,038	464,965	21,927	4.9%
Total	2,149,586	2,212,300	62,714	2.9%
Hispanic*	1,076,220	1,142,827	66,607	6.2%

All Others

Race/Ethnicity Projected 5-Year Growth 2021-2026



Asian

American Indian

White
Source: Stratasan Canvas Demographics Report, 2022.

Note: A green highlighted row in the table represents the biggest change in true numbers in the population for each county and state.

Black

Note: "All Others" is a category for people who do not identify with 'White', 'Black', 'American Indian or Alaska Native', or 'Asian'

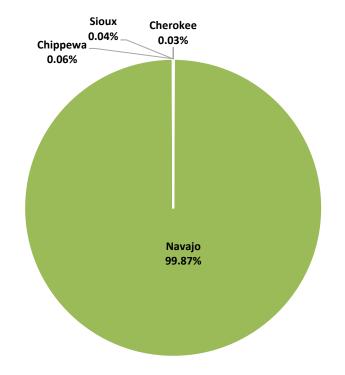
Hispanic*

^{*}Hispanic numbers and percentages are calculated separately since it is classified as an ethnicity.

Population Composition by Race/Ethnicity – American Indian and Alaska Native Tribal Groupings

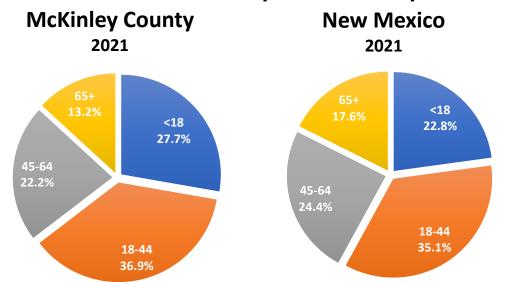
 In 2016-2020, the McKinley County American Indian and Alaska Native tribal groupings population was composed of a majority the Navajo tribe (99.87%).

American Indian and Alaska Native Tribal Groupings (of any one race)
5-Year Estimates, Percentage
2016-2020



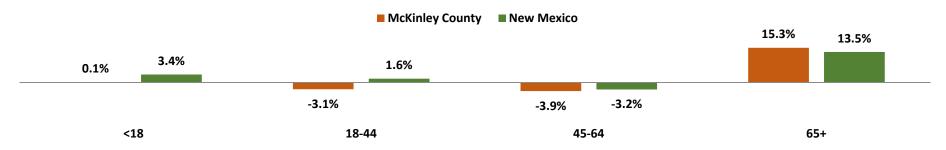
Source: U.S. Census Bureau, 2016-2020 American Community Survey 5-Year Estimates, data filtered for McKinley County, NM, https://data.census.gov/cedsci/table?q=race%20and%20ethnicity&g=0500000US35059&d=ACS%205-Year%20Estimates%20Data%20Profiles&tid=ACSDP5Y2019.DP05&hidePreview=true; information accessed March 29, 2022.

Population Composition by Age Group



McKinley County				
Age Cohort	2021	2026	2021-2026 Change	2021-2026 % Change
<18	19,226	19,246	20	0.1%
18-44	25,536	24,739	-797	-3.1%
45-64	15,409	14,802	-607	-3.9%
65+	9,124	10,522	1,398	15.3%
Total	69,295	69,309	14	0.0%
		New Mexico		
Age Cohort	2021	2026	2021-2026 Change	2021-2026 % Change
<18	490,837	507,589	16,752	3.4%
18-44	755,502	767,455	11,953	1.6%
45-64	524,465	507,504	-16,961	-3.2%
65+	378,782	429,752	50,970	13.5%
Total	2,149,586	2,212,300	62,714	2.9%

Age Projected 5-Year Growth 2021-2026



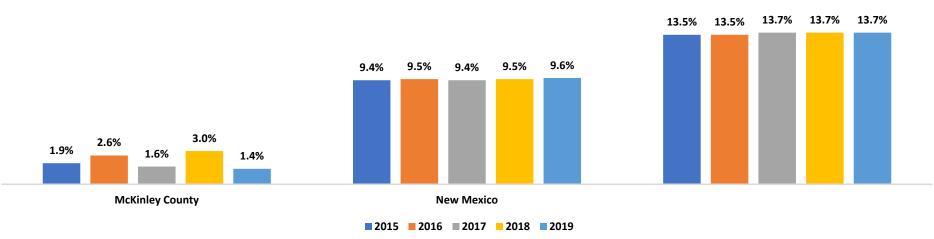
Source: Stratasan Canvas Demographics Report, 2022.

Note: A green highlighted row in the table represents the biggest change in true numbers in the population for each county and state.

Subpopulation Composition

- Between 2015 and 2019, the percent of foreign-born residents overall decreased in McKinley County, while the percent in the state and the nation increased.
- Between 2015 and 2019, McKinley County maintained a lower percentage of foreign-born residents than the state and the nation.
- In 2019, McKinley County (1.4%) had a lower percent of foreign-born residents than the state (9.6%) and the nation (13.7%).

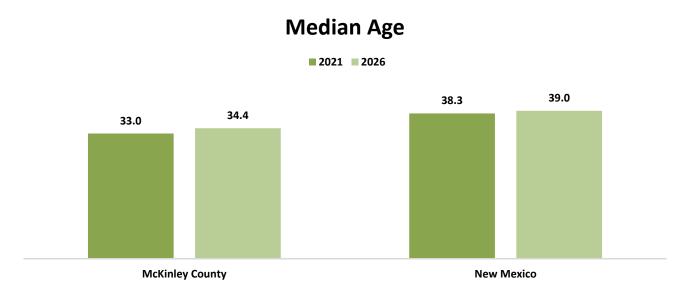
Foreign-Born Population



Source: United States Census Bureau, filtered for McKinley County, NM, https://data.census.gov/cedsci/table?q=foreign%20born&tid=ACSDP1Y2019.DP02; data accessed March 10, 2022. Note: Foreign-born means an individual who was born outside of the United States but lives in the United States currently.

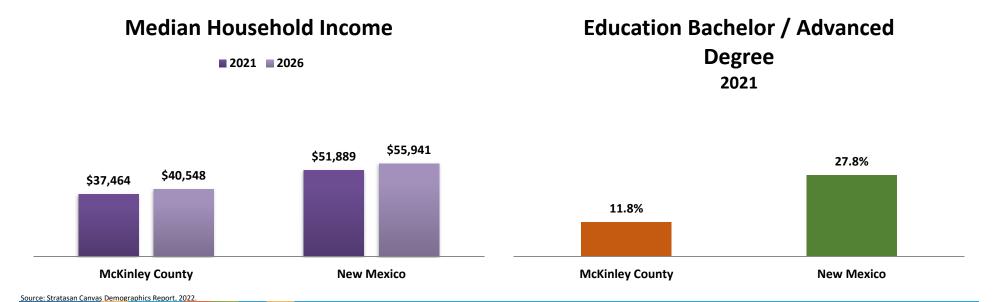
Median Age

- The median age in McKinley County and the state is expected to increase over the next five years (2021-2026).
- McKinley County (33.0 years) has a younger median age than New Mexico (38.3 years) (2021).



Median Household Income and Educational Attainment

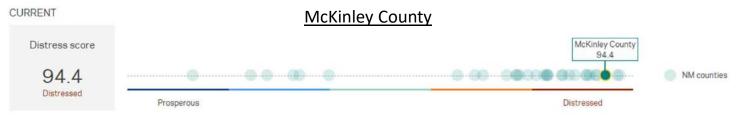
- The median household income in both McKinley County and the state is expected to increase over the next five years (2021-2026).
- McKinley County (\$37,464) has a lower median household income than New Mexico (\$51,889) (2021).
- McKinley County (11.8%) has a lower percentage of residents with a bachelor or advanced degree than the state (27.8%) (2021).



Distressed Communities Index

- In 2014-2018, 16.0% of the nation lived in a distressed community, as compared to 26.0% of the nation that lived in a prosperous community.
- In 2014-2018, 37.0% of the population in New Mexico lived in a distressed community, as compared to 12.3% of the population that lived in a prosperous community.
- In 2014-2018, the distress score in McKinley County was 94.4 which falls within the
 distressed economic category and is more distressed as compared to the majority of other
 counties in the state.

	New Mexico	United States
Lives in a Distressed Community	37.0%	16.0%
Lives in a Prosperous Community	12.3%	26.0%



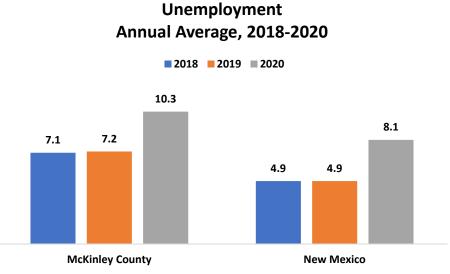
Source: Economic Innovation Group, 2020 DCI Interactive Map, filtered for McKinley County, NM, https://eig.org/dci/interactive-map?path=state/; data accessed March 8, 2022 Definition: 'Prosperous' has a final score of 0 all the way up to 'Distressed' which has a final score of 100.

Note: 2020 DCI edition used U.S. Census Bureau's American Community Survey (ACS) 5 - Year Estimates covering 2014 -2018.

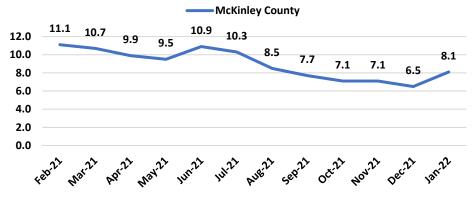
Note: Distressed Communities Index (DCI) combines seven complementary economic indicators: no high school diploma, housing vacancy rate, adults not working, poverty rate, median income ratio, change in employment and change in establishments. Full definition for each economic indicator can be found in the appendix.

Unemployment

- Unemployment rates in McKinley County and the state increased between 2018 and 2020.
- In 2020, McKinley County (10.3) had a higher unemployment rate than the state (8.1).
- Over the most recent 12-month time period, monthly unemployment rates in McKinley County overall decreased. February 2021 had the highest unemployment rate (11.1) as compared to December 2021 with the lowest rate (6.5).



Monthly Unemployment Rates by Month Most Recent 12-Month Period



Source: Bureau of Labor Statistics, Local Area Unemployment Statistics, www.bls.gov/lau/#tables; data accessed March 29, 2022.

Definition: Unemployed persons include are all persons who had no employment during the reference week, were available for work, except for temporary illness, and had made specific efforts to find employment some time during the 4 week-period ending with the reference week. Persons who were waiting to be recalled to a job from which they had been laid off need not have been looking for work to be classified as unemployed.

Industry Workforce Categories

 As of 2019, the majority of employed persons in McKinley County are within Office & Administrative Support Occupations. The most common employed groupings are as follows:

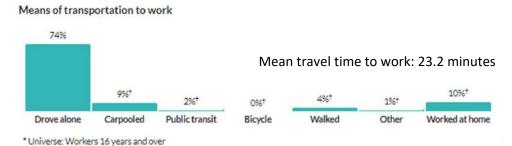
McKinley County

- Office & Administrative Support Occupations (12.5%)
- Sales & Related Occupations (10.1%)
- Management Occupations (7.7%)
- Education Instruction, & Library Occupations (7.4%)
- Healthcare Support Occupations (7.2%)

Means of Transportation

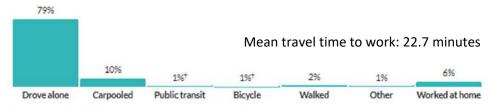
- In 2016-2020, driving alone
 was the most frequent means
 of transportation to work for
 both McKinley County and the
 state.
- In 2016-2020, McKinley County (10%) had a higher percent of people working at home than the state (6%).
- McKinley County (23.2 minutes) had a slightly longer mean travel time to work than the state (22.7 minutes) (2016-2020).

McKinley County



New Mexico

Means of transportation to work

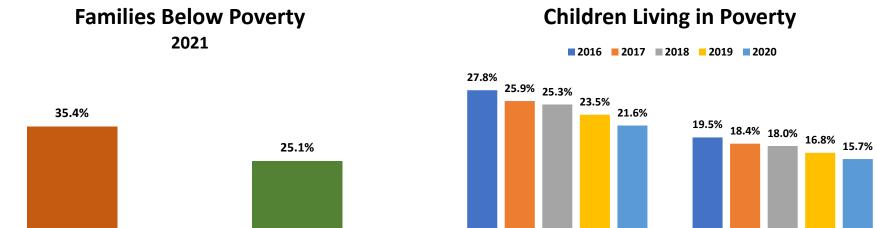


^{*} Universe: Workers 16 years and over

Source: U.S. Census Bureau (2016-2020). Sex of Workers by Means of Transportation to Work American Community Survey 5-year estimates, filtered for McKinley County, NM, https://censusreporter.org/search/; data accessed March 29, 2022. "+" indicates a margin of error is at least 10 percent of the total value. Interpret with caution.

Poverty

- McKinley County (35.4%) has a higher percentage of families living below poverty as compared to the state (25.1%) (2021).
- Between 2016 and 2020, the percent of children (<18 years) living below poverty in McKinley County and the state decreased.
- McKinley County (21.6%) has a higher percentage of children (<18 years) living below poverty than the state (15.7%) (2020).



Source: Stratasan Canvas Demographics Report, 2022.

McKinley County

Source: Small Area Income and Poverty Estimates (SAIPE), filtered for McKinley County, NM, https://www.census.gov/data-tools/demo/saipe/#/?map_geoSelector=aa_c; data accessed March 10, 2022.

New Mexico

Children Living Below Poverty Definition: Estimated percentage of related children under age 18 living in families with incomes less than the federal poverty threshold.

Note: The 2022 Federal Poverty Guidelines define a household size of 4 as living below 100% of the federal poverty level if the household income is less than \$27,750, and less than 200% of the federal poverty level if the household income is less than \$55,500. Please see the appendix for the full 2022 Federal Poverty Guidelines.

McKinley County

New Mexico

Food Insecurity

- According to Feeding America, an estimated 22.6% of McKinley County residents are food insecure as compared to 14.2% in New Mexico (2019).
- Additionally, 32.4% of the youth population (under 18 years of age) in McKinley County are food insecure, as compared to 22.0% in New Mexico (2019).
- The average meal cost in McKinley County (\$2.83) is lower than the average meal cost in New Mexico (\$2.95).

Location	Overall Food Insecurity	Child Food Insecurity	Average Meal Cost
McKinley County	22.6%	32.4%	\$2.83
New Mexico	14.2%	22.0%	\$2.95

Source: Feeding America, Map The Meal Gap: Data by County in Each State, filtered for McKinley County, NM, https://www.feedingamerica.org/research/map-the-meal-gap/by-county?_ga=2.33638371.33636223.1555016137-1895576297.1555016137&s_src=W1940RGSC; information

Food Insecure Definition (Adult): Lack of access, at times, to enough food for an active, healthy life for all household members and limited or uncertain availability of nutritionally adequate foods. Food Insecure Definition (Child): Those children living in households experiencing food insecurity.

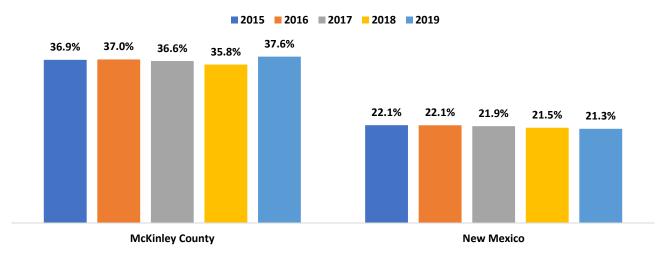
Average Meal Cost Definition: The average weekly dollar amount food-secure individuals report spending on food, as estimated in the Current Population Survey, divided by 21 (assuming three meals a day, seven days a week).



Supplemental Nutrition Assistance Program (SNAP) Benefits

- Between 2015 and 2019, McKinley County maintained a higher percentage of recipients who qualified for Supplemental Nutrition Assistance Program (SNAP) benefits than the state. Additionally, the percentage of SNAP Benefit recipients in McKinley County overall increased between 2015 and 2019.
- In 2019, McKinley County (37.6%) had a higher percentage of recipients who qualified for SNAP benefits than the state (21.3%).

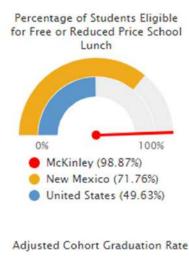




Source: SAIPE Model, United States Census Bureau, https://www.census.gov/data/datasets/time-series/demo/saipe/model-tables.html; data accessed March 10, 2022.
Source: County Population Totals: 2010-2019, United States Census Bureau, filtered for McKinley County, NM, https://www.census.gov/data/tables/time-series/demo/popest/2010s-counties-total.html#par_textimage_242301767; data access March 10, 2022.
*Percentage manually calculated based on estimated population numbers by county and state between 2015 and 2019 as provided by the United States Census Bureau.

Children in the Study Area

- McKinley County (98.9%) has a higher percentage of public school students eligible for free or reduced price lunch than the state (71.8%) and the nation (49.6%) (2019-2020).
- McKinley County (76.5%) has a slightly higher high school graduation rate than the state (76.4%) and a lower rate than the nation (87.7%) (2018-2019).





United States (87.7%)

Note: a green dial indicates that the county has a better rate than the state, and a red dial indicates that the county has a worse rate than the state.

Source: SparkMap, Health Indicator Report: logged in and filtered for McKinley County, NM, https://sparkmap.org/report/; data accessed March 9, 2022.
Eligible for Free/Reduced Price Lunch definition: Free or reduced price lunches are served to qualifying students in families with income between under 185 percent (reduced price) or under 130% (free lunch) of the US federal poverty threshold as part of the federal National School Lunch Program (NSLP).

Graduation Rate definition: receiving a high school diploma within four years.

HEALTH DATA OVERVIEW

Data Methodology

- The following information outlines specific health data:
 - Mortality, chronic diseases and conditions, health behaviors, natality, mental health and healthcare access
- Data Sources include, but are not limited to:
 - New Mexico's Indicator-Based Information System (NM-IBIS)
 - Small Area Health Insurance Estimates (SAHIE)
 - SparkMap
 - The Behavioral Risk Factor Surveillance System (BRFSS)
 - The Behavioral Risk Factor Surveillance System (BRFSS) is the world's largest, on-going telephone health survey system, tracking health conditions and risk behaviors in the United States yearly since 1984. Currently, information is collected monthly in all 50 states, the District of Columbia, Puerto Rico, the U.S. Virgin Islands, and Guam.
 - It is a state-based system of health surveys that collects information on health risk behaviors, preventive health practices, and health care access primarily related to chronic disease and injury. For many states, the BRFSS is the only available source of timely, accurate data on health-related behaviors.
 - States use BRFSS data to identify emerging health problems, establish and track health objectives, and develop and evaluate public health policies and programs. Many states also use BRFSS data to support health-related legislative efforts.
 - The Robert Wood Johnson Foundation and the University of Wisconsin Population Health Institute
 - United States Census Bureau
- Data Levels: Nationwide, state, and county level data

County Health Rankings & Roadmaps – McKinley County, New Mexico

- The County Health Rankings rank 32 counties in New Mexico (1 being the best, 32 being the worst).
- Many factors go into these rankings.
 A few examples include:

Length of Life:

Premature death

Quality of Life:

- Primary care providers
- Preventable hospital stays
- Mammography screening
- Flu vaccinations

Health Behaviors:

- Smoking
- Obesity
- Sexually transmitted infections
- Teen births

Source: County Health Rankings and Roadmaps; www.countyhealthrankings.org; data accessed March 10, 2022. Note: Please see the appendix for full methodology.

Note: County Health Rankings ranks 32 of the 33 counties in New Mexico.

Physical Environment:

- Air pollution particulate matter
- Drinking water violations
- Severe housing problems
- Long commute driving alone

2021 County Health Rankings	McKinley County
Health Outcomes	32
LENGTH OF LIFE	32
QUALITY OF LIFE	32
Health Factors	31
HEALTH BEHAVIORS	32
CLINICAL CARE	29
SOCIAL & ECONOMIC FACTORS	31
PHYSICAL ENVIRONMENT	25

Note: Green represents the best ranking for the county, and red represents the worst ranking.

Mortality - Leading Causes of Death (2016-2020)

Rank	McKinley County	New Mexico				
1	Malignant neoplasms (C00-C97)	Diseases of heart (I00-I09,I11,I13,I20-I51)				
2	Diseases of heart (100-109,111,113,120-151)	Malignant neoplasms (C00-C97)				
3	Accidents (unintentional injuries) (V01-X59,Y85-Y86)) Accidents (unintentional injuries) (V01-X59,Y85-Y86				
4	COVID-19 (U07.1)	Chronic lower respiratory diseases (J40-J47)				
5	Chronic liver disease and cirrhosis (K70,K73-K74)	Cerebrovascular diseases (160-169)				
6	Diabetes mellitus (E10-E14)	Chronic liver disease and cirrhosis (K70,K73-K74)				
7	Cerebrovascular diseases (I60-I69)	Diabetes mellitus (E10-E14)				
8	Influenza and pneumonia (J09-J18)	Intentional self-harm (suicide) (*U03,X60-X84,Y87.0)				
9	Intentional self-harm (suicide) (*U03,X60-X84,Y87.0)	Alzheimer's disease (G30)				
10	Chronic lower respiratory diseases (J40-J47)	COVID-19 (U07.1)				

Source: Centers for Disease Control and Prevention, National Center for Health Statistics, http://wonder.cdc.gov/ucd-icd10.html; data accessed March 8, 2022. Note: Age Adjustment Uses 2000 Standard Population. Rates calculated with small numbers are unreliable and should be used cautiously.

Mortality – Leading Causes of Death Rates (2016-2020)

Disease		Kinley	New
	C	ounty	Mexico
Malignant neoplasms (C00-C97)		144.1	135.0
Diseases of heart (100-109,111,113,120-151)		138.5	152.3
Accidents (unintentional injuries) (V01-X59,Y85-Y86)		131.0	74.1
COVID-19 (U07.1)		105.6	22.1
Chronic liver disease and cirrhosis (K70,K73-K74)		93.9	27.4
Diabetes mellitus (E10-E14)		66.3	26.9
Cerebrovascular diseases (160-169)		38.1	33.9
Influenza and pneumonia (J09-J18)		31.8	13.8
Intentional self-harm (suicide) (*U03,X60-X84,Y87.0)		30.5	23.8
Chronic lower respiratory diseases (J40-J47)		27.2	42.6

indicates that the county's rate is lower than the state's rate for that disease category.



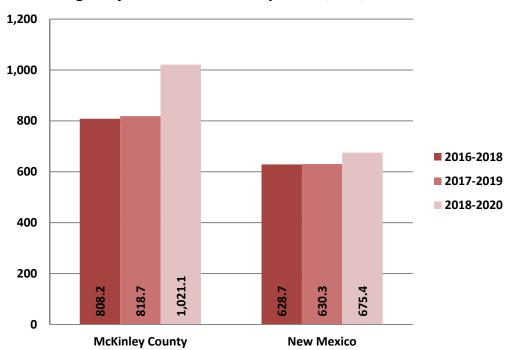
indicates that the county's rate is higher than the state's rate for that disease category.

Source: Centers for Disease Control and Prevention, National Center for Health Statistics, http://wonder.cdc.gov/ucd-icd10.html; data accessed March 8, 2022. Note: Age Adjustment Uses 2000 Standard Population. Rates calculated with small numbers are unreliable and should be used cautiously.

Mortality – Overall

- Overall mortality rates in McKinley County remained higher than the state between 2016 and 2020.
- Overall mortality rates in McKinley County and the state increased between 2016 and 2020.
- In 2018-2020, the overall mortality rate in McKinley County (1,021.1 per 100,000) was higher than the state (675.4 per 100,000).

Overall Mortality Age-adjusted Death Rates per 100,000, 2016-2020



LOCATION	2016-2018		2017-2019		2018-2020		2016-2020	
	DEATHS	AGE- ADJUSTED DEATH RATE	DEATHS	AGE- ADJUSTED DEATH RATE	DEATHS	AGE- ADJUSTED DEATH RATE	DEATHS	AGE- ADJUSTED DEATH RATE
McKinley County	1,629	808.2	1,662	818.7	2,113	1,021.1	3,187	938.2
New Mexico	46,923	628.7	47,846	630.3	52,217	675.4	83,226	657.8

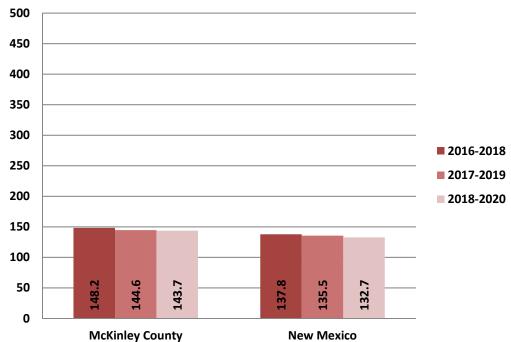
Mortality – Malignant Neoplasms

Cancer is the leading cause of death in McKinley County and the second leading cause of death in the state (2016-2020).

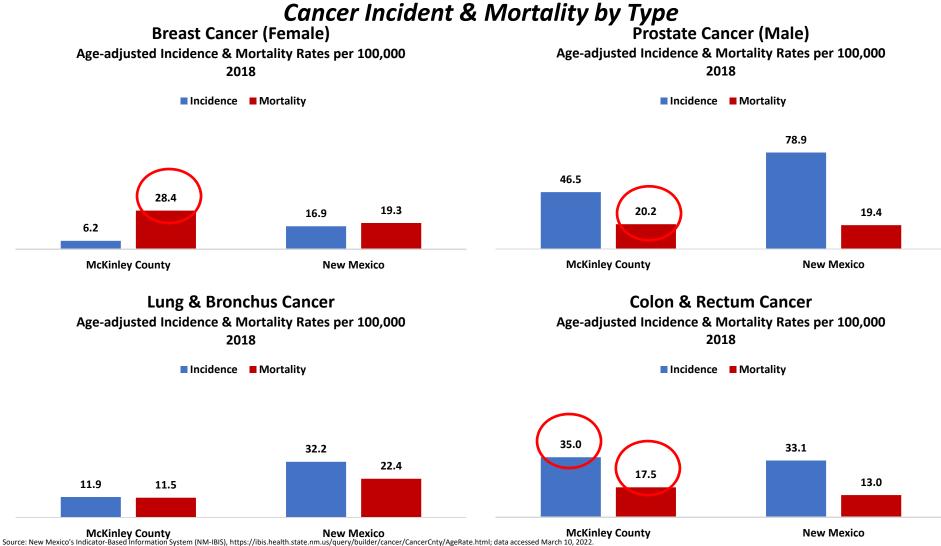
- Between 2016 and 2020, cancer mortality rates decreased in McKinley County and the state.
- In 2018-2020, the cancer mortality rate in McKinley County (143.7 per 100,000) was higher than the state rate (132.7 per 100,000).

Malignant Neoplasms





LOCATION	2016-2018		2017-2019		2018-2020		2016-2020	
	DEATHS	AGE- ADJUSTED DEATH RATE	DEATHS	AGE- ADJUSTED DEATH RATE	DEATHS	AGE- ADJUSTED DEATH RATE	DEATHS	AGE- ADJUSTED DEATH RATE
McKinley County	305	148.2	304	144.6	301	143.7	498	144.1
New Mexico	10,852	137.8	10,906	135.5	10,935	132.7	18,115	135.0



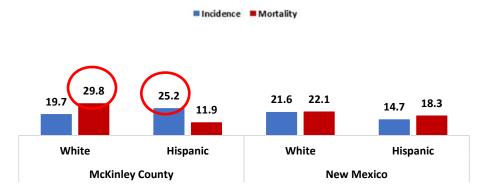
Note: All rates are per 100,000. Rates are age-adjusted to the 2000 U.S. Standard Population.

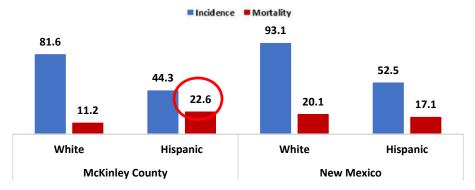
Source: New Mexico's Indicator-Based Information System (NM-IBIS), https://ibis.health.state.nm.us/query/builder/mort/MortCnty/AgeRate.html; data accessed March 10, 2022.

Cancer Incidence & Mortality by Type by Race/Ethnicity

Breast Cancer (Female)
Age-Adjusted Incidence & Mortality Rates per 100,000,
2017-2018

Prostate Cancer (Male)
Age-Adjusted Incidence & Mortality Rates per 100,000,
2017-2018





Lung & Bronchus

Age-Adjusted Incidence & Mortality Rates per 100,000,

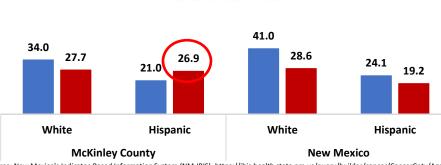
2017-2018

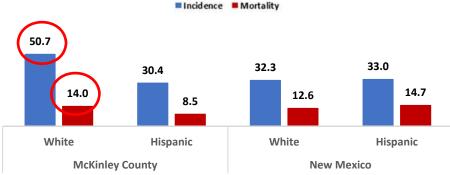
■ Incidence ■ Mortality

Colon & Rectum

Age-Adjusted Incidence & Mortality Rates per 100,000,

2017-2018



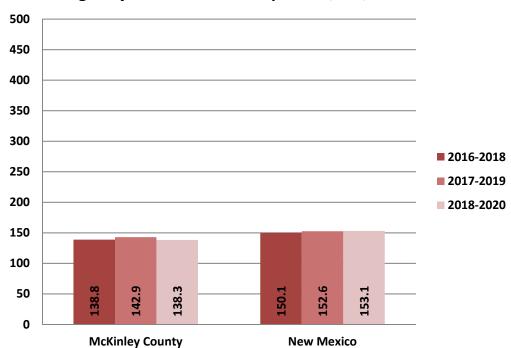


Source: New Mexico's Indicator-Based Information System (NM-IBIS), https://ibis.health.state.nm.us/query/builder/cancer/CancerCnty/AgeRate.html; data accessed March 10, 2022. Source: New Mexico's Indicator-Based Information System (NM-IBIS), https://ibis.health.state.nm.us/query/builder/mort/MortCnty/AgeRate.html; data accessed March 10, 2022. Note: All rates are per 100,000. Rates are age-adjusted to the 2000 U.S. Standard Population.

Mortality – Diseases of the Heart

- Heart disease is the second leading cause of death in McKinley County and the leading cause of death in the state (2016-2020).
- Between 2016 and 2020, heart disease mortality rates slightly decreased in McKinley County while rates in the state increased.
- In 2018-2020, the heart disease mortality rate in McKinley County (138.3 per 100,000) was lower than the state rate (153.1 per 100,000).

Diseases of Heart Age-adjusted Death Rates per 100,000, 2016-2020

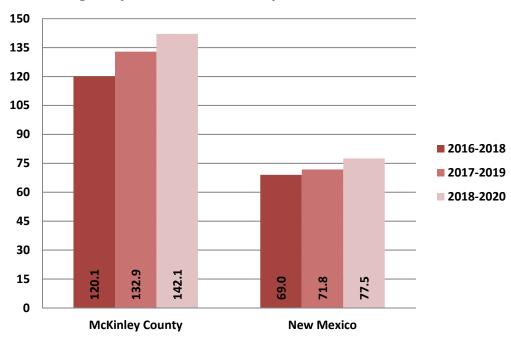


LOCATION	2016-2018		2017-2019		2018-2020		2016-2020	
	DEATHS	AGE- ADJUSTED DEATH RATE	DEATHS	AGE- ADJUSTED DEATH RATE	DEATHS	AGE- ADJUSTED DEATH RATE	DEATHS	AGE- ADJUSTED DEATH RATE
McKinley County	276	138.8	288	142.9	288	138.3	470	138.5
New Mexico	11,631	150.1	12,076	152.6	12,399	153.1	20,095	152.3

Mortality – Accidents

- Fatal accidents are the third leading cause of death in McKinley County and the state (2016-2020).
- Between 2016 and 2020, fatal accident rates increased in McKinley County and the state.
- In 2018-2020, the fatal accidents mortality rate in McKinley County (142.1 per 100,000) was higher than the state rate (77.5 per 100,000).
- The leading cause of fatal accidents in McKinley County is due to motor vehicle accidents (2018-2020).

Accidents (Unintentional Injuries) Age-adjusted Death Rates per 100,000, 2016-2020

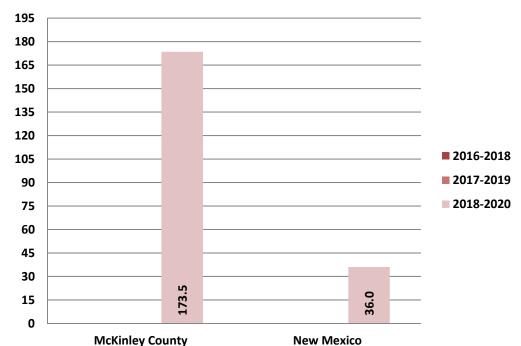


LOCATION	2016-2018		2017-2019		2018-2020		2016-2020	
	DEATHS	AGE- ADJUSTED DEATH RATE	DEATHS	AGE- ADJUSTED DEATH RATE	DEATHS	AGE- ADJUSTED DEATH RATE	DEATHS	AGE- ADJUSTED DEATH RATE
McKinley County	247	120.1	268	132.9	290	142.1	444	131.0
New Mexico	4,461	69.0	4,661	71.8	5,054	77.5	8,001	74.1

Mortality - COVID-19

COVID-19 Age-adjusted Death Rates per 100,000, 2016-2020

- COVID-19 is the fourth leading cause of death in McKinley County and the tenth leading cause of death in the state (2016-2020).
- In 2018-2020, the COVID-19 mortality rate in McKinley County (173.5 per 100,000) was higher than the state (36.0 per 100,000).



2016-2018 2017-2019 2018-2020 2016-2020 AGE-AGE-AGE-AGE-LOCATION ADJUSTED ADJUSTED ADJUSTED DJUSTED **DEATHS DEATHS DEATHS DEATHS** DEATH DEATH **DEATH** DEATH **RATE RATE RATE** RATE McKinley County 374 173.5 374 105.6 2.841 36.0 2.841 22.1 New Mexico

COVID-19

- As of April 19, 2022, the percent of the population that has received their first COVID-19 vaccination dose in McKinley County (99.0%) is higher than the state (74.9%).
- As of April 19, 2022, the percent of the population that is fully vaccinated in McKinley County (97.7%) is higher than the state (66.7%).

Location	% with First Dose Administered	% Fully Vaccinated		
McKinley County	99.0%	97.7%		
New Mexico	74.9%	66.7%		

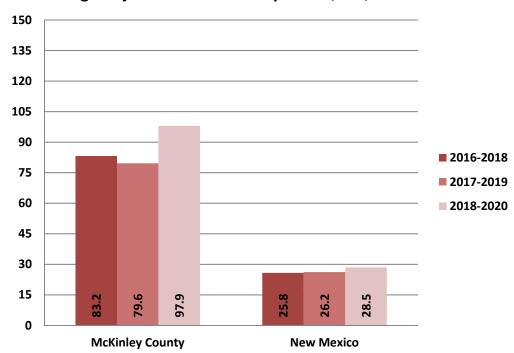
Source: New Mexico Department of Health and Environment, New Mexico COVID-19 Vaccination Rates, https://www.New Mexicovaccine.gov/158/Data; information accessed April 21, 2022.

Note: Vaccine coverage for at least 1 dose includes all individuals who have received their first dose of COVID-19 vaccine. Vaccine coverage for series completion includes all individuals who have completed 2 doses of Pfizer-BioNTech or Moderna vaccine or 1 dose of Johnson and Johnson/Janssen. Percentages are based on the population of New Mexico aged 18 and over.

Mortality – Chronic Liver Disease and Cirrhosis

- Chronic liver disease and cirrhosis is the fifth leading cause of death in McKinley County and the sixth leading cause of death in the state (2016-2020).
- Between 2016 and 2020, chronic liver disease and cirrhosis mortality rates increased in McKinley County and the state.
- In 2018-2020, the chronic liver disease and cirrhosis mortality rate in McKinley County (97.9 per 100,000) was higher than the state rate (28.5 per 100,000).

Chronic Liver Disease and Cirrhosis
Age-adjusted Death Rates per 100,000, 2016-2020

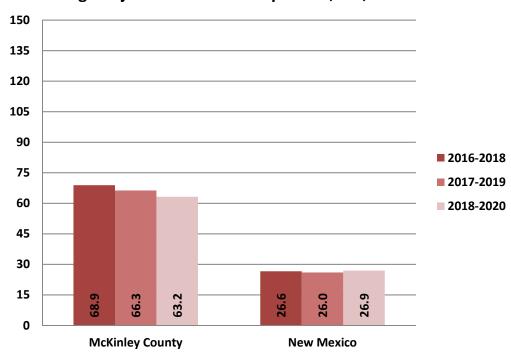


LOCATION	2016-2018		2017-2019		2018-2020		2016-2020	
	DEATHS	AGE- ADJUSTED DEATH RATE	DEATHS	AGE- ADJUSTED DEATH RATE	DEATHS	AGE- ADJUSTED DEATH RATE	DEATHS	AGE- ADJUSTED DEATH RATE
McKinley County	166	83.2	158	79.6	194	97.9	309	93.9
New Mexico	1,768	25.8	1,790	26.2	1,938	28.5	3,115	27.4

Mortality – Diabetes Mellitus

- Diabetes mellitus is the sixth leading cause of death in McKinley County and the seventh leading cause of death in the state (2016-2020).
- Between 2016 and 2020, diabetes mortality rates decreased in McKinley County, while rates in the state slightly increased.
- In 2018-2020, the diabetes mellitus mortality rate in McKinley County (63.2 per 100,000) was higher than the state rate (26.9 per 100,000).

Diabetes Mellitus Age-adjusted Death Rates per 100,000, 2016-2020

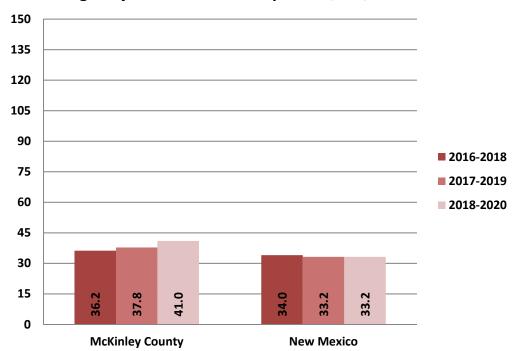


LOCATION	2016-2018		2017-2019		2018-2020		2016-2020	
	DEATHS	AGE- ADJUSTED DEATH RATE	DEATHS	AGE- ADJUSTED DEATH RATE	DEATHS	AGE- ADJUSTED DEATH RATE	DEATHS	AGE- ADJUSTED DEATH RATE
McKinley County	138	68.9	133	66.3	130	63.2	224	66.3
New Mexico	2,036	26.6	2,031	26.0	2,151	26.9	3,502	26.9

Mortality – Cerebrovascular Disease

- Cerebrovascular disease is the seventh leading cause of death in McKinley County and the fifth leading cause of death in the state (2016-2020).
- Between 2016 and 2020, cerebrovascular disease mortality rates in McKinley County increased, while rates in the state slightly decreased.
- In 2018-2020, the cerebrovascular disease mortality rate in McKinley County (41.0 per 100,000) was higher than the state rate (33.2 per 100,000).

Cerebrovascular Diseases Age-adjusted Death Rates per 100,000, 2016-2020

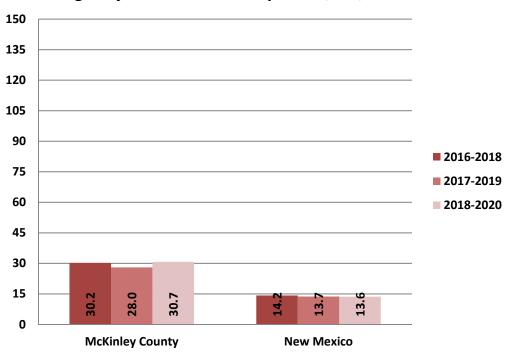


LOCATION	2016-2018		2017-2019		2018-2020		2016-2020	
	DEATHS	AGE- ADJUSTED DEATH RATE	DEATHS	AGE- ADJUSTED DEATH RATE	DEATHS	AGE- ADJUSTED DEATH RATE	DEATHS	AGE- ADJUSTED DEATH RATE
McKinley County	70	36.2	75	37.8	83	41.0	125	38.1
New Mexico	2,601	34.0	2,602	33.2	2,658	33.2	4,421	33.9

Mortality – Influenza and Pneumonia

- Influenza and pneumonia is the eighth leading cause of death in McKinley County and is not a leading cause of death in the state (2016-2020).
- Between 2016 and 2020, influenza and pneumonia mortality rates slightly increased in McKinley County, while rates in the state slightly decreased.
- In 2018-2020, the influenza and pneumonia mortality rate in McKinley County (30.7 per 100,000) was higher than the state rate (13.6 per 100,000).

Influenza and Pneumonia Age-adjusted Death Rates per 100,000, 2016-2020



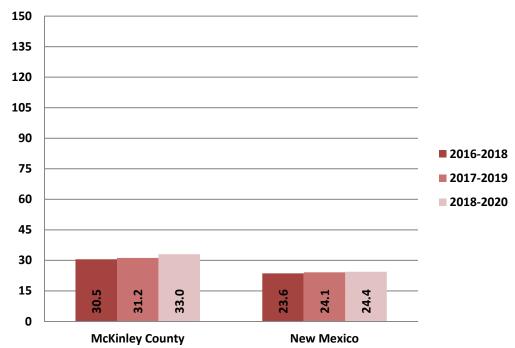
	2016-2018		2017-2019		2018-2020		2016-2020	
LOCATION	DEATHS	AGE- ADJUSTED DEATH RATE	DEATHS	AGE- ADJUSTED DEATH RATE	DEATHS	AGE- ADJUSTED DEATH RATE	DEATHS	AGE- ADJUSTED DEATH RATE
McKinley County	60	30.2	57	28.0	63	30.7	106	31.8
New Mexico	1,056	14.2	1,050	13.7	1,068	13.6	1,759	13.8

Mortality – Intentional Self-Harm (Suicide)

- Intentional self-harm (suicide) is the ninth leading cause of death in McKinley County and the eighth leading cause of death in the state (2016-2020).
- Between 2016 and 2020, intentional self-harm (suicide) mortality rates increased in McKinley County and the state.
- In 2018-2020, the intentional self-harm (suicide) mortality rate in McKinley County (33.0 per 100,000) was higher than the state rate (24.4 per 100,000).

Intentional Self-Harm (Suicide)



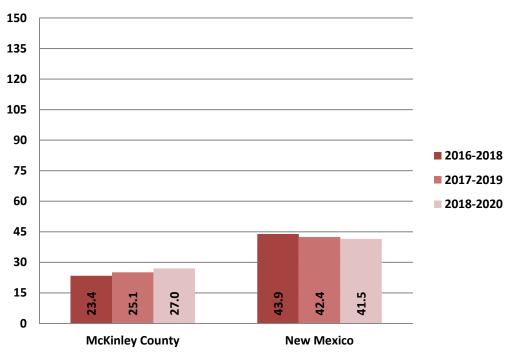


LOCATION	2016-2018		2017-2019		2018-2020		2016-2020	
	DEATHS	AGE- ADJUSTED DEATH RATE	DEATHS	AGE- ADJUSTED DEATH RATE	DEATHS	AGE- ADJUSTED DEATH RATE	DEATHS	AGE- ADJUSTED DEATH RATE
McKinley County	63	30.5	64	31.2	68	33.0	105	30.5
New Mexico	1,498	23.6	1,540	24.1	1,565	24.4	2,527	23.8

Mortality – Chronic Lower Respiratory Disease

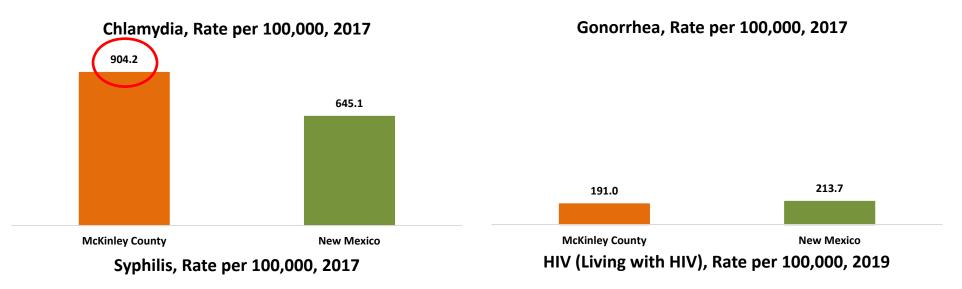
- Chronic lower respiratory disease (CLRD) is the tenth leading cause of death in McKinley County and the fourth leading cause of death in the state (2016-2020).
- Between 2016 and 2020, CLRD mortality rates increased in McKinley County, while rates decreased in the state.
- In 2018-2020, the CLRD mortality rate in McKinley County (27.0 per 100,000) was lower than the state rate (41.5 per 100,000).

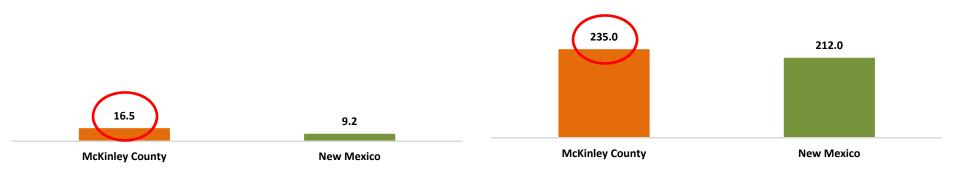
Chronic Lower Respiratory Diseases
Age-adjusted Death Rates per 100,000, 2016-2020



LOCATION	2016-2018		2017-2019		2018-2020		2016-2020	
	DEATHS	AGE- ADJUSTED DEATH RATE	DEATHS	AGE- ADJUSTED DEATH RATE	DEATHS	AGE- ADJUSTED DEATH RATE	DEATHS	AGE- ADJUSTED DEATH RATE
McKinley County	46	23.4	51	25.1	54	27.0	90	27.2
New Mexico	3,434	43.9	3,408	42.4	3,426	41.5	5,700	42.6

Communicable Diseases - Chlamydia, Gonorrhea, Syphilis and HIV

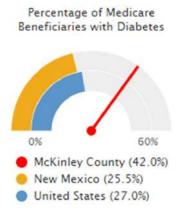




Source: New Mexico's Indicator-Based Information System (NM-IBIS), https://ibis.health.state.nm.us/topic/healthoutcomes/InfectiousDisease.html; data accessed on March 9, 2022. Source: AIDSVu, Interactive Map, https://map.aidsvu.org/map; data accessed on March 9, 2022.

Chronic Conditions - Diabetes

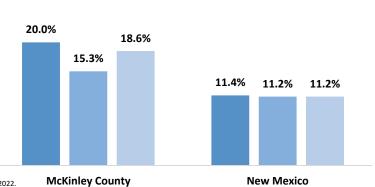
- In 2018, the percentage of *Medicare Beneficiaries* with diabetes in McKinley County (42.0%) was higher than the state (25.5%) and national (27.0%) rates.
- Between 2018 and 2020, diabetes prevalence rates in adults (age 18+) in McKinley County and the state decreased.
- In 2020, McKinley County (18.6%)
 had a higher percent of adults (age
 18+) who had ever been diagnosed
 with diabetes than the state (11.2%).



Note: a green dial indicates that the county has a better rate than the state, and a red dial indicates that the county has a worse rate than the state.

Diabetes, Percent, Adults (age 18+), 2018-2020

■ 2018 ■ 2019 ■ 2020



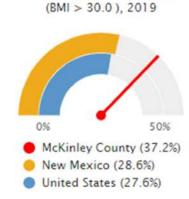
Source: SparkMap, Health Indicator Report: logged in and filtered for McKinley County, NM, https://sparkmap.org/report/; data accessed March 9, 2022.

Source: New Mexico's Indicator-Based Information System (NM-IBIS), https://ibis.health.state.nm.us/query/selection/brfss/_BRFSSSelection.html; data accessed on March 10, 2022.

Definition: Have you ever been told by a doctor or other health professional that you have diabetes?

Chronic Conditions - Obesity

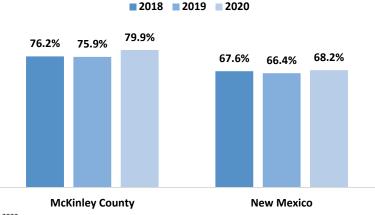
- In 2019, McKinley County (37.2%)
 had a higher percentage of adults
 (age 20+) who reported having a
 Body Mass Index (BMI) greater than
 30.0 (obese) than the state (28.6%)
 and the nation (27.6%).
- Between 2018 and 2020, overweight and obesity prevalence rates in adults (age 18+) in McKinley County and the state increased.
- In 2020, McKinley County (79.9%)
 had a higher percentage of
 overweight and obese adults (age
 18+) than the state (68.2%).



Percentage of Adults Obese

Note: a green dial indicates that the county has a better rate than the state, and a red dial indicates that the county has a worse rate than the state.

Overweight or Obese, Percentage, Adults (age 18+), 2018-2020



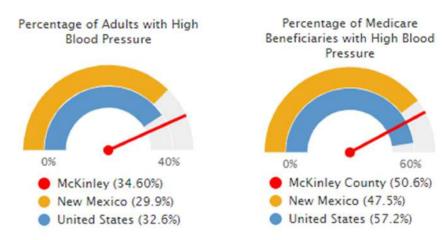
Source: SparkMap, Health Indicator Report: logged in and filtered for McKinley County, NM, https://sparkmap.org/report/; data accessed March 9, 2022.

Source: New Mexico's Indicator-Based Information System (NM-IBIS), https://ibis.health.state.nm.us/query/selection/brfss/_BRFSSSelection.html; data accessed on March 10, 2022.

Definition: How much do you weigh without shoes? How tall are you without shoes? (Underweight is defined as a BMI less than 18.5, Normal is defined as a BMI 18.5 to less than 25; Overweight, but not obese, is defined as a BMI 25 to less than 30; Obese is defined as a BMI of 30 or more.)

Chronic Conditions – High Blood Pressure

- McKinley County (34.6%) has a higher rate of adults (age 20+) with hypertension as compared to the state (29.9%) and a higher rate than the nation (32.6%) (2019).
- McKinley County (50.6%) has a higher rate of Medicare fee-for-service residents with hypertension as compared to the state (47.5%) and a lower rate than the nation (57.2%) (2018).

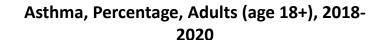


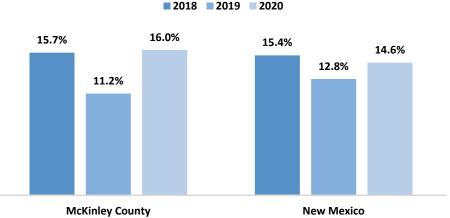
Note: a green dial indicates that the county has a better rate than the state, and a red dial indicates that the county has a worse rate than the state.

Source: SparkMap, Health Indicator Report: logged in and filtered for McKinley County, NM, https://sparkmap.org/report/; data accessed March 9, 2022

Chronic Conditions – Asthma

- Between 2018 and 2020, asthma prevalence rates in adults (age 18+) in McKinley County increased while rates in the state decreased.
- In 2020, McKinley County (16.0%) had a higher percentage of adults (age 18+) ever diagnosed with asthma than the state (14.6%).

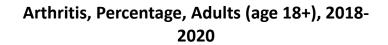




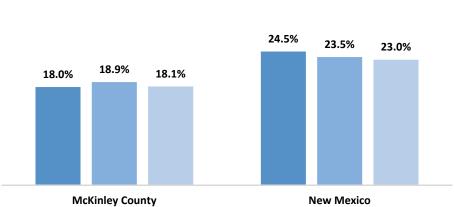
Source: New Mexico's Indicator-Based Information System (NM-IBIS), https://ibis.health.state.nm.us/query/selection/brfss/_BRFSSSelection.html; data accessed on March 10, 2022. Definition: Have you ever been told by a doctor or other health professional that you had asthma?

Chronic Conditions – Arthritis

- Between 2018 and 2020, arthritis prevalence rates in adults (age 18+) in McKinley County slightly increased while rates in the state decreased.
- In 2020, McKinley County (18.1%) had a lower percentage of adults (age 18+) ever diagnosed with arthritis than the state (23.0%).



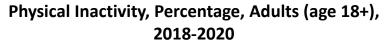
2018 2019 2020



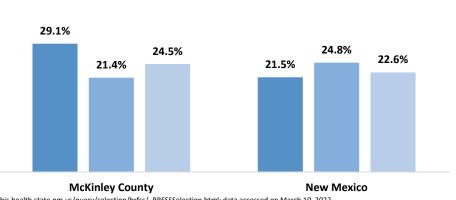
Source: New Mexico's Indicator-Based Information System (NM-IBIS), https://ibis.health.state.nm.us/query/selection/brfss/_BRFSSSelection.html; data accessed on March 10, 2022. Definition: Has a doctor, nurse, or other health professional ever told you that you have some form of arthritis, rheumatoid arthritis, gout, lupus, or fibromyalgia?

Chronic Conditions – Physical Inactivity

- Between 2018 and 2020, the percent of adults (age 18+) that did not participate in physical activity in the past 30 days in McKinley County decreased while the percent increased in the state.
- In 2020, the percentage of adults (age 18+) that did not participate in physical activity in McKinley County (24.5%) was higher than the state (22.6%).



2018 2019 2020



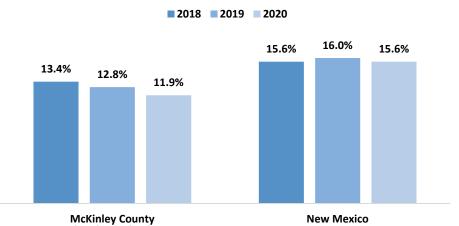
Source: New Mexico's Indicator-Based Information System (NM-IBIS), https://ibis.health.state.nm.us/query/selection/brfss/_BRFSSSelection.html; data accessed on March 10, 2022.

Physical Activity Definition: During the past month, other than your regular job, did you participate in any physical activities or exercises such as running, calisthenics, golf, gardening, or walking for exercise?

Chronic Conditions – Binge Drinking

- Between 2018 and 2020, the percentage of adults (age 18+) at risk of binge drinking in McKinley County decreased and remained consistent in the state.
- In 2020, McKinley County (11.9%) had a lower percentage of adults (age 18+) at risk of binge drinking than the state (15.6%).

Binge Drinking, Percentage, Adults (age 18+), 2018-2020



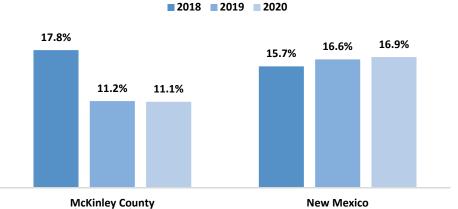
Source: New Mexico's Indicator-Based Information System (NM-IBIS), https://ibis.health.state.nm.us/query/selection/brfss/_BRFSSSelection.html; data accessed on March 10, 2022.

Definition: Considering all types of alcoholic beverages, how many times during the past 30 days did you have 5 or more drinks (for men or 4 or more drinks for women) on an occasion?

Chronic Conditions - Smoking

- Between 2018 and 2020, the prevalence of current, every day smokers in McKinley County decreased, while the percent in the state increased.
- In 2020, the percent of adults (age 18+) that self-reported smoking cigarettes *every day* in McKinley County (11.1%) was lower than the state (16.9%).

Smoking Frequency - Every Day, Percentage, Adults (age 18+), 2018-2020

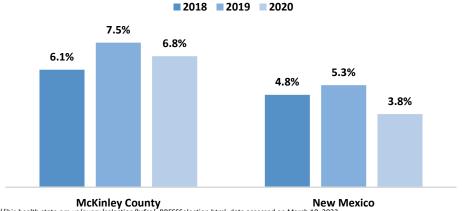


Source: New Mexico's Indicator-Based Information System (NM-IBIS), https://ibis.health.state.nm.us/query/selection/brfss/_BRFSSSelection.html; data accessed on March 10, 2022.
Frequency of Smoking Definition: Have you smoked at least 100 cigarettes in your entire life? Do you now smoke cigarettes every day, some days, or not at all?
Note: smoking refers to cigarettes, and does not include electronic cigarettes (e-cigarettes, NJOY, Bluetip), herbal cigarettes, cigars, cigarillos, little cigars, pipes, bidis, kreteks, water pipes (hookahs), marijuana, chewing tobacco, snuff, or snus

Chronic Conditions - Smokeless Tobacco Use

- Between 2018 and 2020, the prevalence of current, every day smokeless tobacco users in McKinley County increased, while the percent in the state decreased.
- In 2020, the percent of adults (age 18+) that self-reported using smokeless tobacco products *every day* in McKinley County (6.8%) was higher than the state (3.8%).

Smokeless Tobacco Use - Every Day, Percentage, Adults (age 18+), 2018-2020

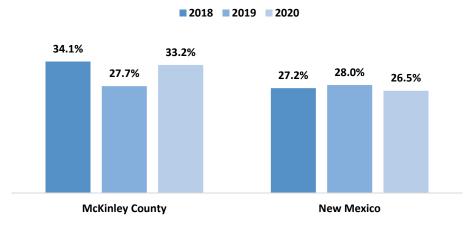


Source: New Mexico's Indicator-Based Information System (NM-IBIS), https://ibis.health.state.nm.us/query/selection/brfss/_BRFSSSelection.html; data accessed on March 10, 2022. Frequency of Smoking Definition: Do you currently use chewing tobacco, snuff, or snus every day, some days, or not at all?

Chronic Conditions – Disability

- Between 2018 and 2020, the percentage of adults (age 18+) who self-reported they have a disability in McKinley County and the state slightly decreased.
- In 2020, McKinley County (33.2%) had a higher percentage of adults (age 18+) who self-reported they have a disability than the state (26.5%).
 Have a Disability, Percentage, Adults (age 18+),

2018-2020



Source: New Mexico's Indicator-Based Information System (NM-IBIS), https://ibis.health.state.nm.us/query/selection/brfss/_BRFSSSelection.html; data accessed on March 10, 2022. Definition: The percentage of people that self-reported that they had a disability

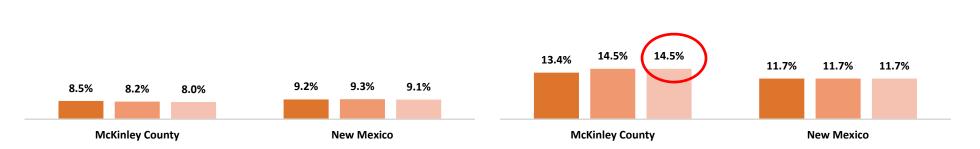
Maternal & Child Health Indicators

Low Birth Weight (<2,500g), Percent of All Births, 2016-2020

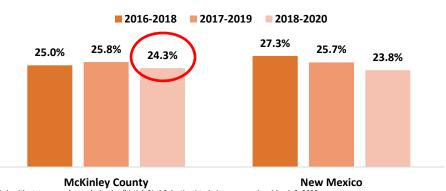
2016-2018 2017-2019 2018-2020

Births to Women Receiving Late 3rd Trimester) or No Prenatal Care, Percent of All Births, 2016-2020

2016-2018 2017-2019 2018-2020



Teen Births (Age 15-19), Rate per 1,000, 2016-2020



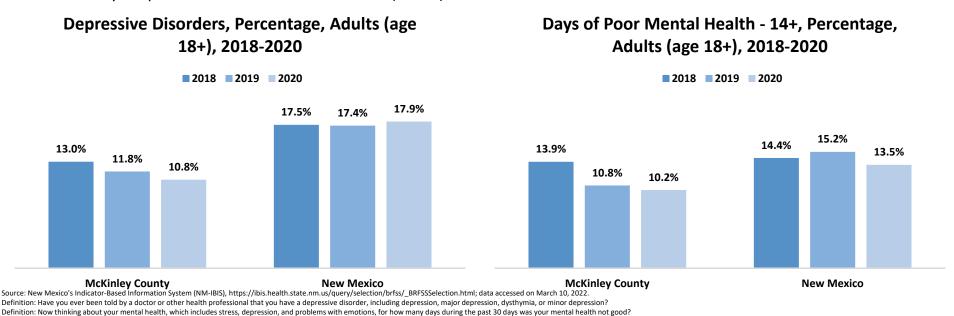
Source: New Mexico's Indicator-Based Information System (NM-IBIS), https://ibis.health.state.nm.us/query/selection/birth/_BirthSelection.html; data accessed on March 9, 2022.

Note: Percentages are crude rates based on number of specific indicator-related cases divided by total births. Rates are not calculated if number of cases are too low for statistical reliability. Birth data are reported by mothers' county of residence (as mothers reported on birth certificates during the birth registration) regardless where deliveries actually occurred, in state or out-of-state.

Data has been pulled in 3-year sets of moving averages for purposes of statistical reliability.

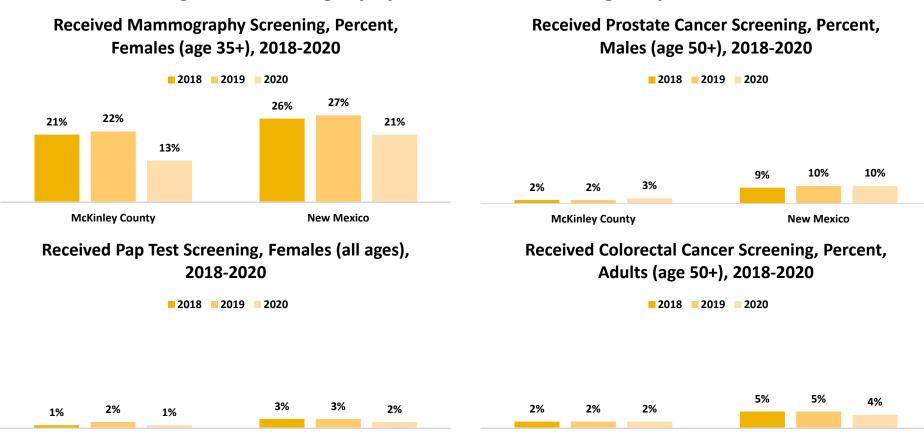
Mental Health - Depressive Disorders & Poor Mental Health

- Between 2018 and 2020, the percent of adults (age 18+) ever diagnosed with a depressive disorder in McKinley County decreased, while the percent in the state slightly increased.
- In 2020, McKinley County (10.8%) had a lower percent of adults (age 18+) ever diagnosed with a depressive disorder than the state (17.9%).
- Between 2018 and 2020, the percent of adults (age 18+) that reported experiencing 14 or more days of poor mental health in McKinley County and the state decreased.
- In 2020, McKinley County (10.2%) had a lower percent of adults (age 18+) that reported experiencing 14 or more days of poor mental health than the state (13.5%).



Definition: Days mental health not good - 14 days or more

Screenings – Mammography, Prostate Screening, Pap Test, Colorectal



Source: Centers for Medicare & Medicaid Services, Office of Minority Health: Mapping Medicare Disparities, https://data.cms.gov/mapping-medicare-disparities; data accessed on March 9, 2022.

Mammography Screening Definition: percentages are identified using the HCPCS/CPT codes present in the Medicare administrative claims. The uptake rate for mammography services is calculated as the percentage of beneficiaries; and female beneficiaries aged less than 35.

Colorectal Cancer Screening Definition: percentages are identified using the HCPCS/CPT codes present in the Medicare administrative claims. The uptake rate for colorectal cancer screening befinition: percentages are identified using the HCPCS/CPT codes present in the Medicare administrative claims. The uptake rate for colorectal cancer screening befinition: percentages of beneficiaries for colorectal cancer screening services excludes: beneficiaries without Part B enrollment for at least one month; beneficiaries with enrollment in Medicare Advantage; and beneficiaries aged less than 50.

Pap Test Screening Definition: percentages are identified using the HCPCS/CPT codes present in the Medicare administrative claims. The uptake rate for pap test services is calculated as the percentage of beneficiaries aged less than 50.

Pap Test Screening Definition: percentages are identified using the HCPCS/CPT codes present in the Medicare administrative claims. The uptake rate for pap test services is calculated as the percentage of beneficiaries that received at least one of the services (defined by HCPCS/CPT codes) in a given year. Number of beneficiaries are identified using the HCPCS/CPT codes present in the Medicare administrative claims. The uptake rate for prostate cancer services is calculated as the percentage of beneficiaries that received at least one of the services (defined by HCPCS/CPT codes) in a given year. Number of beneficiaries that received at least one of the services (defined by HCPCS/CPT codes) in a given year. Number of beneficiaries specified usi

McKinley County

New Mexico

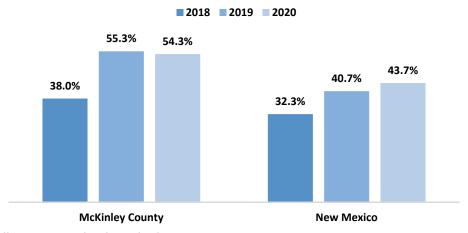
McKinley County

New Mexico

Preventive Care - Influenza Vaccine (age 18+)

- Between 2018 and 2020, the percent of adults (age 18+) that did
 receive a flu shot in the past year in McKinley County and the state
 increased.
- In 2020, McKinley County (54.3%) had a higher percentage of adults (age 18+) that *did* receive a flu shot in the past year than the state (43.7%).

Received Flu Shot in Past Year (age 18-64), Percentage, 2018-2020



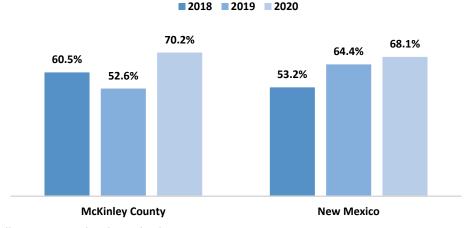
Source: New Mexico's Indicator-Based Information System (NM-IBIS), https://ibis.health.state.nm.us/query/selection/brfss/_BRFSSSelection.html; data accessed on March 10, 2022.

Definition: A flu shot is an influenza vaccine injected in your arm. During the past 12 months, have you had a flu shot? During the past 12 months, have you had a flu vaccine that was sprayed in your nose? The flu vaccine that is sprayed in the nose is also called FluMist

Preventive Care - Influenza Vaccine (age 65+)

- Between 2018 and 2020, the percent of adults (age 65+) that did receive a flu shot in the past year in McKinley County and the state increased.
- In 2020, McKinley County (70.2%) had a higher percentage of adults (age 65+) that *did* receive a flu shot in the past year than the state (68.1%).

Received Flu Shot in Past Year (age 65+), Percentage, 2018-2020



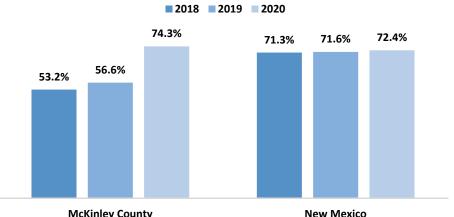
Source: New Mexico's Indicator-Based Information System (NM-IBIS), https://ibis.health.state.nm.us/query/selection/brfss/_BRFSSSelection.html; data accessed on March 10, 2022.

Definition: A flu shot is an influenza vaccine injected in your arm. During the past 12 months, have you had a flu vaccine that was sprayed in your nose? The flu vaccine that is sprayed in the nose is also called FluMist

Preventive Care - Pneumococcal Vaccine (age 65+)

- Between 2018 and 2020, the percent of adults (age 18+) that ever received a pneumococcal shot in the past year in McKinley County and the state increased.
- In 2020, McKinley County (74.3%) had a higher percentage of adults (age 18+) that *ever* received a pneumococcal shot in the past year than the state (72.4%).

Received Pneumococcal Vaccination (age 65+), Percentage, 2018-2020



McKinley County

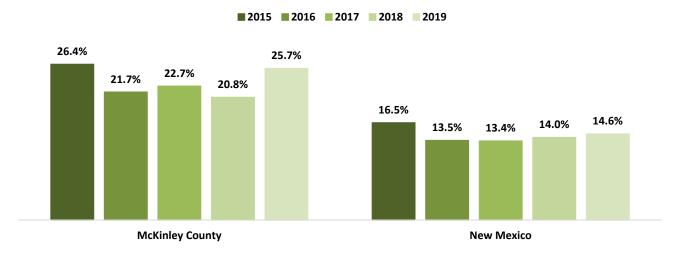
Source: New Mexico's Indicator-Based Information System (NM-IBIS), https://ibis.health.state.nm.us/query/selection/brfss/_BRFSSSelection.html; data accessed on March 10, 2022.

Definition: Have you ever had a pneumonia shot, also known as a pneumococcal vaccine? *ADULTS AGE 65+ YEARS*

Health Care Access - Uninsured

- As of 2019, McKinley County (25.7%) has a higher rate of uninsured adults (age 18-64) as compared to the state (14.6%).
- McKinley County and the state experienced an increase in the percentage of uninsured adults (age 18-64) between 2016 and 2019.

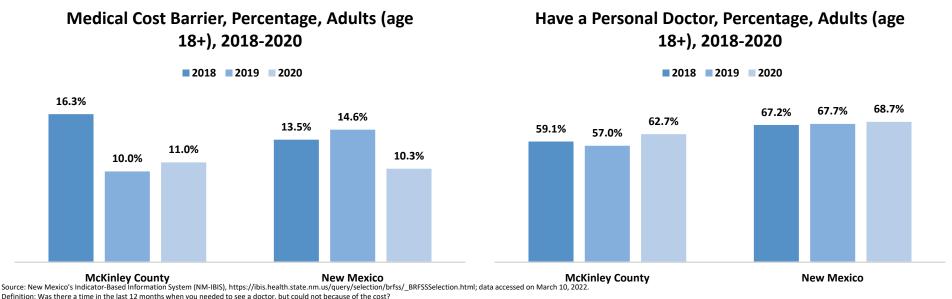
Uninsured, Percent of Adults (age 18-64), 2015-2019



Source: United States Census Bureau, Small Area Health Insurance Estimates, https://www.census.gov/data-tools/demo/sahie/#/; data accessed on March 9, 2022

Health Care Access - Medical Cost Barrier & Having a Personal Doctor

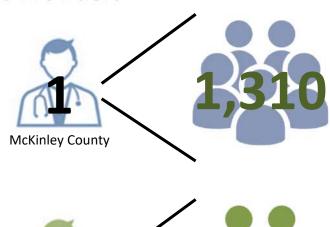
- Between 2018 and 2020, the percent of adults (age 18+) that needed medical care but could not receive it
 due to cost in McKinley County and the state decreased.
- In 2020, the percent of adults (age 18+) that reported experiencing a medical cost barrier in the past 12 months in McKinley County (11.0%) was slightly higher than the state (10.3%).
- Between 2018 and 2020, the percent of adults (age 18+) that reported having a personal doctor in McKinley County and the state increased.
- In 2020, McKinley County (62.7%) had a lower percent of adults (age 18+) that had a personal doctor than the state (68.7%).

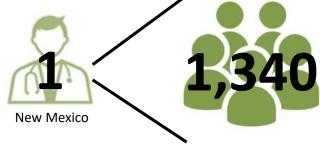


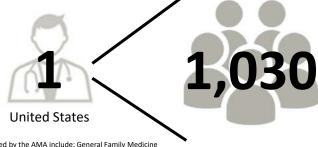
Definition: Do you have one or more person you think of as your personal doctor or health care provider?

Health Care Access - Primary Care Providers

- Sufficient availability of primary care physicians is essential for preventive and primary care.
 - In 2018, the population to primary care provider ratio in McKinley County (1,310:1) was lower than the state (1,340:1) and higher than the nation (1,030:1).



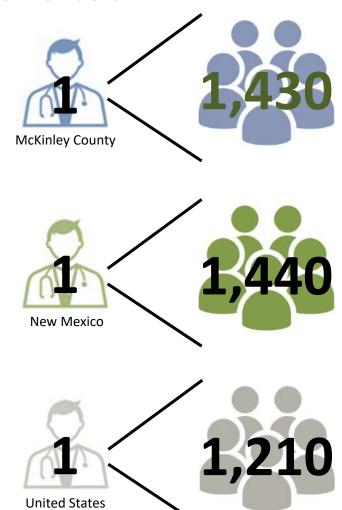




Source: County Health Rankings & Roadmaps, Health Indicator Report: filtered for McKinley County, NM, https://www.countyhealthrankings.org/; data accessed March 9, 2022.
Definition: The ratio represents the number of individuals served by one physician in a county, if the population was equally distributed across physicians. "Primary care physicians" classified by the AMA include: General Family Medicine MDs and Dos, General Practice MDs and General Practice MDs and

Health Care Access - Dental Care Providers

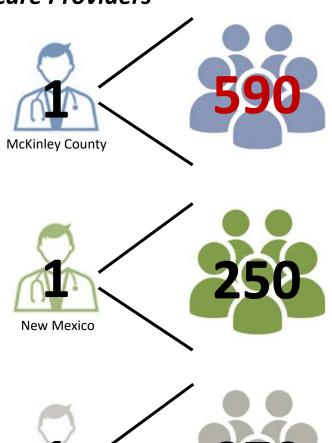
- Lack of sufficient dental providers is a barrier to accessing oral health care. Untreated dental disease can lead to serious health effects including pain, infection, and tooth loss.
 - In 2019, the population to dental provider ratio in New Mexico (1,430:1) was slightly lower than the state (1,440:1) and higher than the nation (1,210:1).



Source: County Health Rankings & Roadmaps, Health Indicator Report: filtered for McKinley County, NM, https://www.countyhealthrankings.org/; data accessed March 9, 2022.
Definition: The ratio represents the population served by one dentist if the entire population of a county was distributed equally across all practicing dentists. All dentists qualified as having a doctorate in dental surgery (D.D.S.) or dental medicine (D.M.D.) licensed by the state to practice dentistry and who practice within the scope of that license.

Health Care Access - Mental Healthcare Providers

- Lack of access to mental health care providers not only effects overall individual wellness but also impacts the health of a community.
 - In 2020, the population to mental health provider ratio in McKinley County (590:1) was higher than the state (250:1) and the nation (270:1).



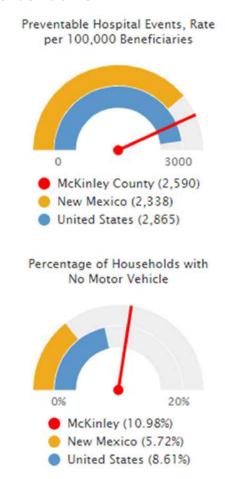


Source: County Health Rankings & Roadmaps, Health Indicator Report: filtered for McKinley County, NM, https://www.countyhealthrankings.org/; data accessed March 9, 2022.

Definition: The ratio represents the number of individuals served by one mental health provider in a county, if the population were equally distributed across providers. Psychiatrists, psychologists, clinical social workers, and counselors that specialize in mental health ca

Health Care Access - Common Barriers to Care

- Lack of available primary care resources for patients to access may lead to increased preventable hospitalizations.
 - In 2020, the rate of preventable hospital events in McKinley County (2,590 per 100,000 Medicare Beneficiaries) was higher than the state (2,338 per 100,000 Medicare Beneficiaries) and lower than the nation (2,865 per 100,000 Medicare Beneficiaries).
- Lack of transportation is frequently noted as a potential barrier to accessing and receiving care.
 - In 2015-2019, 11.0% of households in McKinley County had no motor vehicle, as compared to 5.7% in New Mexico and 8.6% in the nation.



Note: a green dial indicates that the county has a better rate than the state, and a red dial indicates that the county has a worse rate than the state.

Source: SparkMap, Health Indicator Report: logged in and filtered for McKinley County, NM, https://sparkmap.org/report/; data accessed March 9, 2022. Note: Preventable Hospital Events is compared to the state average only.

Definition: Ambulatory Care Sensitive (ACS) conditions include pneumonia, dehydration, asthma, diabetes, and other conditions which could have been prevented if adequate primary care resources were available and accessed by those patients.

COMMUNITY SURVEY FINDINGS



Survey Methodology

- Survey developed by CHC Consulting and distributed on behalf of RMCHCS
- Emailed as an invitation from interim CEO Don Smithburg
- Survey sent to identified individuals/organizations in the community
- Survey conducted between February 21, 2022 March 14, 2022
 - 28 respondents serving a multi-county area, including McKinley County
- Respondents allowed to take survey only once but were encouraged to forward the survey to additional community leaders
 - We were not able to track the number of times the survey was forwarded so it is difficult to calculate an overall response rate
 - It should be noted that not all survey questions were answered by all of those submitting surveys
 - The percentages reflected in the following summary were calculated using the actual number of respondents to the specific survey question

Organizations Responding to Survey

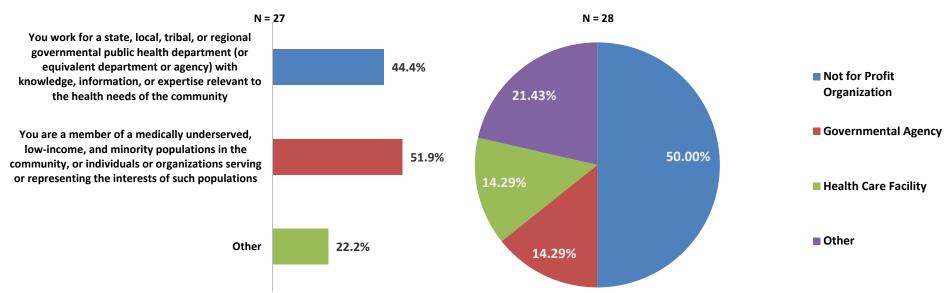
- Battered Families Services, INC.
- Big Brothers Big Sisters
- Catholic Charities of Gallup
- City of Gallup Senior Center
- Department of Health/McKinley
 Public Health Office
- Four Corners Detox Recovery Center
- Heading Home
- Hozho Center for Personal Enhancement

- McKinley Community Health Alliance
- McKinley County
- McKinley County Office of Emergency Management
- Presbyterian Medical Services
- Rehoboth Christian School
- Triplehorn Health Solutions, LLC
- Vollara

Organization Type

- CHNA regulations require input from two specific groups and input was gained from each
 - State, local, tribal, or regional governmental public health department (or equivalent department or agency) with knowledge, information, or expertise relevant to the health needs of the community 44.4% (12 of 27)
 - Member of a medically underserved, low-income, and minority populations in the community, or individuals or organizations serving or representing the interests of such populations 51.9% (14 of 27)
- Majority of respondents (50.0%) work for a not for profit organization followed by other (21.4%)
- Respondents who indicated "Other" for their company/organization include county positions, public health office, selfemployed and school

What type of company/organization do you work for? What type of company/organization do you work for?



Communities Served

- In addition to McKinley County, respondents indicated serving the following communities:
 - Apache
 - Arizona
 - Bernalillo
 - Cibola
 - Northwestern Counties of NM
 - San Juan
 - Surrounding communities within Navajo Nation

Health Need Adequacy for Specific Populations

More than two-thirds of respondents indicated "Very Inadequate or Inadequate" services for persons who
are homeless, persons with substance abuse, the working poor, the uninsured/underinsured, persons with
no social or emotional support, persons with mental illness, persons with no source of transportation,
persons with chronic diseases, and low income groups.

Health Need Adequacy



Health Need Adequacy for Specific Populations

- Survey respondents indicated the following regarding "Very Inadequate or Inadequate" services:
 - We do not have free, accessible healthcare and mental healthcare for low income people aside from IHS. We do not have any mental health crisis facilities, we do not have adequate shelter and affordable housing for homeless and working poor, single parents, and disabled. We do not have any long term substance abuse recovery facilities. We do not have LGBTQ and immigrant friendly services.
 - I think we need more services available for emotional well-being but this means more counseling services or advertising counseling services better. To my knowledge we do not have medical employees that meet people with no transportation so that is an issue. Substance abuse and homelessness is a huge issue and I am not sure that our community is set up to provide for these issues. It can't just be one night at NCI and get released. These people need treatment but then they also need support to find jobs and housing etc. Lastly, I always hear veterans saying that is impossible to get good health care. They can't pay for it so they go to the VA's office but it takes forever or is too complicated. Not sure if RMCH could help with a specific veterans program. We have a lot of Veterans in this community.

Health Need Adequacy for Specific Populations: Very Inadequate/Inadequate Detail

- Contributing factors indicated by respondents on open ended questions:
 - Not enough services, resources and meaningful engagement to improve their health outcomes.
 - Health care provision is focused on the "underprivileged" with little to no emphasis on prevention.
 - Our community has very limited resources for the populations noted.
 - Some patients do not or can not afford transportation to clinic. There are enormous amounts of homelessness without the care they need.
 - Limited resources, hardship experienced by population that limit access to resources, qualifiers or ineligibility.
 - Gallup/McKinley County and Navajo Nation are suffering from a passive/aggressive mentality caused by historical and intergenerational trauma.
 - The community has needs for specialty [care] and most people have to travel to find those specialties. It is difficult to obtain appointments and/or the wait for next appointment that is months out.
 - Lack of resources.
 - The medical services are basic. All others require going out of town.
 - There are not enough providers and making appointments is very difficult. Behavioral health is a nightmare to get seen and get help.
 - We have two staff people doing the jobs of five people.
 - Focus is on immigrants and less on existing county population who have always been and remain underserved.
 - Gallup has no services for these clients.

Most Important Health Initiatives

- Respondents ranked the following health care initiatives for all residents from most important to least important:
- 1. Improving access to health care for populations with limited services
- Improving access to dental care for populations with limited services
- 3. Helping ensure the availability of cutting edge treatments
- 4. Increasing the proportion of residents who have access to health coverage
- 5. Promoting behavior change in unhealthy lifestyles
- 6. Health promotion and preventive education

- 7. Improving access to preventive care (screenings for chronic diseases, immunizations)
- 8. Promoting chronic disease management
- 9. Recruiting more health care providers
- 10. Recruiting specialists who can provide services that are not currently available
- 11. Promoting provider connectedness

Most Important Health Problems

 Respondents were asked to select the five most important issues in the community for the categories listed below:

Health Problems

- 1. Substance Abuse (85.7%)
- 2. Mental Health Problems (71.4%)
- 3. Obesity (Adult) *(42.9%)*
- 4. Diabetes (38.1%)
- 5. Domestic Abuse (38.1%)

Chronic Diseases

- 1. Diabetes (95.0%)
- 2. Mental Illness (85.0%)
- 3. Obesity *(70.0%)*
- 4. End stage renal disease/Chronic Kidney Disease (50.0%)
- 5. Chronic Liver
 Disease/Cirrhosis (50.0%)

<u>Preventable</u> <u>Hospitalizations</u>

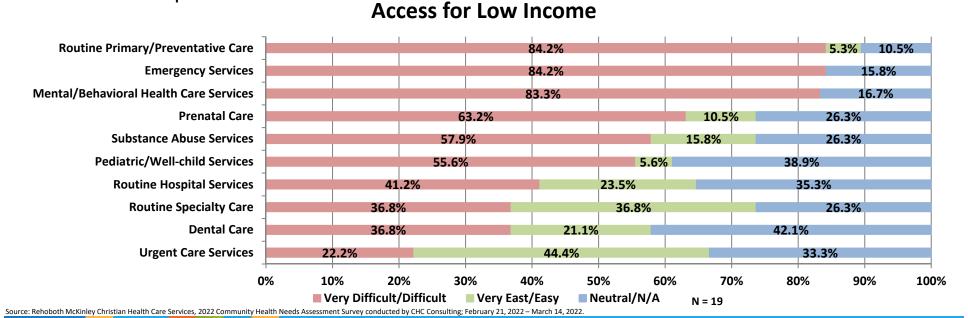
- 1. Mental Illness (75.0%)
- 2. Uncontrolled Diabetes (70.0%)
- 3. Diabetes Long-Term Complications (60.0%)
- 4. Hypertension (high blood pressure) (55.0%)
- 5. Diabetes Short-Term Complications (50.0%)

Barriers for Low Income Residents

- Respondents asked to rank barriers related to access to primary/preventative care for low income residents in the community which include (in rank order):
 - 1. Lack of capacity (e.g. insufficient providers/extended wait times)
 - Lack of providers accepting Medicaid/Medicare
 - Lack of child care
 - 4. Lack of coverage/financial hardship
 - 5. Lack of transportation resource
 - Language barriers
 - 7. Difficulty navigating system/lack of awareness of available resources
 - 8. Eligibility screening process for benefits/covered services
 - 9. Delays or complications in referrals to services
 - 10. Delays in authorization/referral approval
 - 11. Lack of access due to provider distance
 - 12. Scheduling (system inefficiency/non-standardized process)

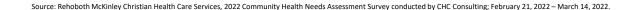
Access for Low Income Residents

- Respondents were asked to rate the level of difficulty low income residents face when trying to access specific health related services
 - Most difficulty accessing routine primary/preventative care, emergency services and mental and behavioral health care services
 - Easier access to urgent care services, routine specialty care and routine hospital services



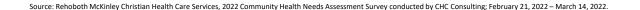
Barriers to Care Coordination

- Below are barriers to effective care coordination
 - 1. Lack of staff and time for investment in coordination (at the practice and broader community levels)
 - 2. Lack of communication between health care facilities and providers
 - 3. Practice norms that encourage clinicians to act in silos rather than coordinate with each other
 - 4. Complexity of coordination for patients with high levels of need and/or with frequent hospital and clinic visits
 - 5. Lack of partnerships across community organizations
 - 6. No (or few) financial incentives or requirements for care coordination for providers
 - 7. Fragmented, stand-alone services, rather than an integrated delivery system
 - 8. Limited Primary Care provider involvement in inpatient care
 - 9. Transition from hospital setting to primary care provider
 - 10. Limited health IT infrastructure and interoperability
 - 11. Lack of community involvement
 - 12. Competition between facilities
 - 13. Limited financial integration across most providers
 - 14. Misconception regarding privacy laws and limits to information sharing/access (HIPAA)



Barriers to Effective Care Coordination: Major Barrier Detail

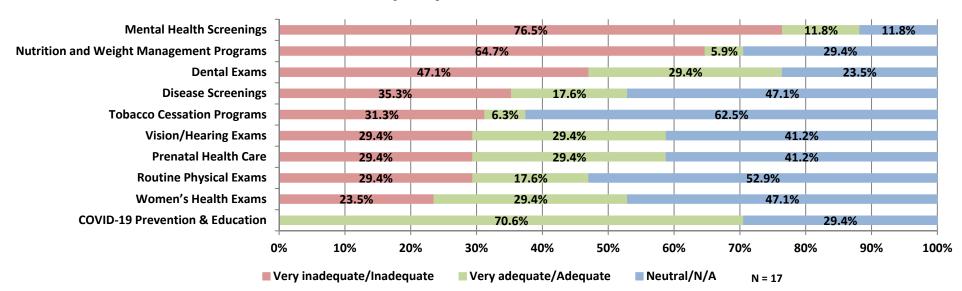
- When asked to elaborate, respondents indicated the following factors as the top barriers of care coordination most affecting patients:
 - Silos, individualism & competition between some organizations and agencies continue to erode at collaborative efforts with the community to work on better health outcomes. Communication and awareness overall of one another has improved.
 - Physician and nursing apathy and feelings of entitlement.
 - Negative mindset is a problem.
 - If there is not enough staffing or staff time is limited because they are already overworked, then this is a major barrier to people receiving adequate care in a timely manner. There are also not enough primary care providers. I know many people who don't have a primary care provider because no one is taking on new patients. This is a serious problem.
 - Communication and coordination between organizations is limited and very delayed.
 All organizations need to work together to ensure the health of the patient.
 - Too many silos and not enough collaboration.
 - Lack of physicians and overutilization of other providers (non-MDs) makes it difficult to get "medical" treatment for individuals.



Health Care Service Adequacy

- Respondents were asked to rate services adequately provided in the community
 - More than half of survey respondents indicated "very inadequate or inadequate" services provided for mental health screenings and nutrition and weight management programs
 - More than 70% of respondents feel COVID-19 prevention & education are "very adequate or adequate"

Adequacy of Health Services



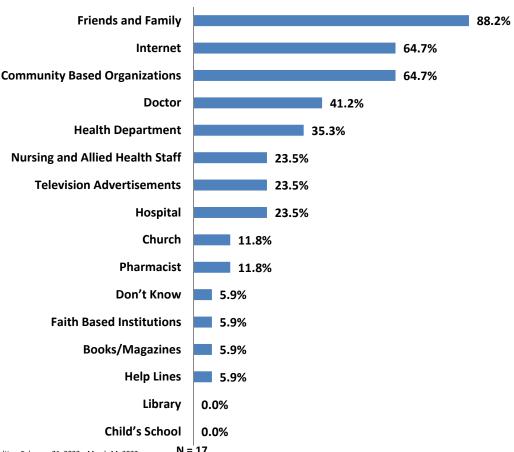
Health Care Service Adequacy: Very Inadequate and Inadequate Detail

- When asked to give their thoughts on issues of service inadequacy, respondents commented most on the following areas:
 - Preventative & primary care in these sectors would result in better health outcomes for those needing the services.
 - Little to no emphasis on prevention. Our health facilities are designed for "acute" care.
 - Very limited programs and lack of up-to-date interventions. Substance abuse treatment is only short term or outpatient and not trauma-informed.
 - We need more treatment for substance abuse. Substance abuse is also often aligned with mental health issues and many times with homelessness so it is a trickle down effect.
 - Women's health care is severely lacking here.

Health Education

- More than 50% of respondents believe that community members get their health-related education from friends and family, the internet or community based organizations
- Less than 20% of respondents
 believe that community members
 are accessing health-related
 education from are churches,
 pharmacists, faith based
 institutions, books/magazines,
 help lines, library or child's school

Source of Health Related Education



LOCAL COMMUNITY HEALTH REPORTS

2020 Navajo Nation Maternal and Child Health Needs Assessment

- In 2020, the Bureau contracted with Diné College to lead a Maternal and Child Health (MCH) Needs Assessment specific to the Navajo Nation reservation. Diné College engaged the Navajo Nation Epidemiology Center, the Navajo Nation Pregnancy Risk Assessment Monitoring System (PRAMS) advisory group and Northern Arizona University to collaborate in the design, implementation and development of the 2020 Navajo Nation MCH Needs Assessment.
- The purpose of the Navajo Maternal and Child Health Needs Assessment is to identify areas where maternal, infant, and child health can improve on the Navajo Nation.
- Qualitative and quantitative methods were used to collect health data. Primary
 health data was collected from adolescent, caregiver, and provider input sessions.
 Secondary health data was reviewed to provide an understanding of health status.

2020 Navajo Nation Maternal and Child Health Needs Assessment

Methods

- In February and March 2020, five input events were held throughout the Navajo Nation Reservation facilitated by Diné College and Northern Arizona University public health staff. All input events took place at pre-existing events held throughout Navajo and were conducted in one of two ways: in-person using large Post-It notes, or by having participants write their answers to the questions or remotely through a Google Form while staff were facilitating the discussion through video conferencing.
- Participants were asked about:
 - 1) cultural teachings
 - 2) the health needs of caregivers and/or their children
 - 3) what problems/barriers caregivers and/or children experience when trying to access services
 - 4) services that are needed but not being received and
 - 5) what is needed in the community and/or Navajo
- The provider survey was launched in April and concluded at the end of May 2020. The eight-question survey (open ended and multiple-choice questions) was administered through the Qualtrics survey platform to gather demographics, and provider perspectives on:
 - 1) intervention use and needs
 - 2) client and provider barriers
 - 3) health information and
 - 4) maternal and child health priorities

Source: 2020 Navajo Nation Maternal and Child Health Needs Assessment, https://www.aastec.net/wp-content/uploads/2020/10/MaternalChildHealth.V7.HiRez .Sept .30.20.pdf; accessed April 20, 2022.

2020 Navajo Nation Maternal and Child Health Needs Assessment

Priorities

The Navajo Nation will work toward:

- Decreasing:
 - Infant, child, adolescent and maternal morbidities and mortalities
 - Substance abuse, effects and risky behaviors
 - Sex trafficking and violence

Increasing:

- Access to health care: family planning/education, prenatal care, infant, child and adolescent care
- Support for breastfeeding mothers
- Mental health care access
- Access to early intervention and support services for children with disabilities and special health care needs
- Services and support related to family composition, displacement, and homelessness

Organizing:

 Database to improve data-driven decisions to focus on persons with special needs, experiencing violence, and environmental health issues

Source: 2020 Navajo Nation Maternal and Child Health Needs Assessment, https://www.aastec.net/wp-content/uploads/2020/10/MaternalChildHealth.V7.HiRez .Sept .30.20.pdf; accessed April 20, 2022.

INPUT REGARDING THE HOSPITAL'S PREVIOUS CHNA

Consideration of Previous Input

- IRS Final Regulations require a hospital facility to consider written comments received on the hospital facility's most recently conducted CHNA and most recently adopted Implementation Strategy in the CHNA process.
- The hospital made every effort to solicit feedback from the community by providing a feedback mechanism on the hospital's website. However, at the time of this publication, written feedback has not been received on the hospital's most recently conducted CHNA and Implementation Strategy.
- To provide input on this CHNA please see details at the end of this report or respond via direct mail or email to the hospital. The physical address and email address can be found directly on the hospital's website at the site of this download.

EVALUATION OF HOSPITAL'S IMPACT

Evaluation of Hospital's Impact

- IRS Final Regulations require a hospital facility to conduct an evaluation of the impact of any actions that were taken, since the hospital facility finished conducting its immediately preceding CHNA, to address the significant health needs identified in the hospital's prior CHNA.
- This section includes activities completed based on the 2020 to 2022 Implementation Plan.

REHOBOTH MCKINLEY CHRISTIAN HEALTH CARE SERVICES IMPLEMENTATION PLAN

2020-2022

This Implementation Plan seeks to share how Rehoboth McKinley Christian Health Care Services (RMCHCS) has addressed, and plans to address, the health needs and social factors that impede or enhance the ability of women, men, youth, children and families to grow and thrive in McKinley County.

RMCHCS' 2019 Community Health Needs Assessment for McKinley County, and surrounding areas, identified the broad areas of need as priority community health and social concerns for McKinley County and its surrounding communities. These general areas are similar to the areas of need identified in the 2016 Community Health Needs Assessment and encompass many specific issues faced in this region.

The areas of need RMCHCS is responding to in the implementation plan are:

- Social & Environmental Conditions
- Education
- Collaboration & Communication
- Women's Health

The goal of the 2019 Community Needs Health Assessment was to look at these priority health issues and social needs to see how they have changed, or not changed over the past three years. The assessment began by comparing measurable statistics from 2016 to 2019 in each of these priority areas and highlighting current anecdotal information regarding each issue.

Environmental and contextual influences also reveal the larger picture of this very diverse and complex community. Some conditions have seen improvement, while some have remained static or worsened. Additionally, the assessment presented the many community efforts made to address these issues between 2016 and 2019.

RMCHCS' 2020-2022 Implementation Plan presents the interventions the organization has initiated in the last three years, as well as plans for future expansion or creation of programs to address these priority areas.

Progress updates have been included in appropriate sections below. It is important to note that due to significant turnover in the organization, certain details may be lacking and/or missing.

SOCIAL & ENVIRONMENTAL CONDITIONS - Poverty/Economic Equity, Employment, Transportation, Access to Services, Safety, Housing

The economic and social environment of an area has a tremendous impact on the health of its residents. Economic equity, jobs that pay a livable wage, affordable adequate housing, and access to services - particularly healthcare, reliable transportation, and a sense of safety are critical to the

quality of life in McKinley County. They influence the mental and physical health of the 72,488 residents of this county and region. As a major employer in the region, RMCHCS is committed to creating employment opportunities and supporting fair wages. By providing access to medical transport through its hospital social workers and the mobile health unit, RMCHCS seeks to reduce the barriers that the lack of transportation, particularly to access healthcare, creates.

2020-2022 Update:

• RMCHCS has been a leader in being one of the primary employers in McKinley County. Effective January 1, 2021 the minimum wage adjusted for the state of New Mexico with incremental increases through January 1, 2022 to \$12/hour. RMCHCS has led the way by increasing all employee minimum wages to \$12/hour versus waiting. We continue to perform market analysis and internal equity for all positions and employees.

Each of these environmental factors is important, but for the next few years, RMCHCS will focus its resources on the following areas:

Access to Services - Access to medical care is an important area of focus for RMCHCS. The organization has increased access to services by opening an Urgent Care Center and developing a mobile health clinic program. In 2019, RMCHCS worked on plans to provide women's health services to women ages 15 and up through its mobile health unit. It began providing services in the Ramah-Navajo Chapter, one of the rural areas in the region. The plan is to grow this service and provide additional needed services such as podiatry and eye exams, which is especially important for those with chronic diabetes. Over the next three years, RMCHCS plans to expand services to other areas in rural McKinley County.

RMCHCS' Family Medicine Residency Program addresses the need for more primary care providers in the region, which will help improve access to care. In 2019, RMCHCS achieved accreditation as a sponsoring institution for the Family Medicine Residency Program and in 2020; it achieved accreditation for the program. RMCHCS is recruiting first-year Family Medicine residents who will begin in July 2021. By 2022, RMCHCS expects to have 12 Family Medicine residents in its 3-year program. Palliative care, a specific need mentioned in the Community Needs Assessment, will also be included as one of the rotations in the program.

RMCHCS continues to focus on recruiting additional providers to increase access to care. In 2019, it added three family medicine physicians to its staff as well as two OB-GYN providers. RMCHCS has contracted with two orthopedic providers and is bringing in new services such as hand surgery and spine care. RMCHCS plans to continue to grow women's health, podiatry, and wound care services. RMCHCS will continue to work on expanding its primary care and some specialty care services so individuals will not have to travel long distances to receive care. Telemedicine has become a significant component of RMCHCS' delivery of services, especially since the pandemic began in March 2020. RMCHCS will continue to develop its telemedicine program.

2020-2022 Update:

• Rehoboth McKinley Christian Health Care Services (RMCHCS) launched its regional medical

education program in conjunction with the opening of its newly renovated Family Medicine Clinic located at College Clinic, 2111 College Dr. Gallup. The new clinic space includes 12 exam rooms, a registration area and office space for the resident physicians as well as RMCHCS faculty physicians. The Family Medicine Clinic provides care for patients of all ages, from pediatrics to geriatrics, including prenatal and pregnancy services. The mission of the program is to train family medicine residents to provide the highest quality accessible culturally competent care while inspiring them to serve New Mexico and the Four Corner's rural and Native American population.

- The Family Medicine Clinic is the home of RMCHCS' Family Medicine Residency Program. Over the past several years, RMCHCS completed an extensive accreditation and planning process that contributed to the development of the independent Family Medicine Residency beginning on July 1, 2021. The program trained four early career doctors per year (for a total of 12 doctors in the three-year program once fully implemented) to practice full-spectrum family medicine and to serve the unique needs of our community.
- A grand opening ceremony was held on Wednesday, June 30, 2021 from 10am 12 noon. A short program will take place around 10:15am followed by tours of the clinic. This event also marks the official start of the Burrell College of Osteopathic Medicine's Four Corners Hub at RMCHCS. The Four Corners Hub brings five third-year medical students to complete a full year of medical school training here in Northwest New Mexico. Students spend time with RMCHCS' clinic and hospital physicians, as well as with other physicians stretching from Zuni to Farmington.
- The Family Medicine Residency Program as well as the Four Corners Hub are part of a longterm strategy to address the physician shortages in our region.
- As of May 2022, the residency program is temporary closed and students have moved on to other locations.

Safety – Providing healthcare to the entire region exposes providers to many of the challenges to safety that exist in the community at-large. Working closely with public officials, personnel and community safety is always of utmost significance at RMCHCS. Although the 2019 assessment highlights crime statistics and violence, the greatest safety issue in 2020 is the coronavirus.

RMCHCS has been providing drive-up COVID-19 testing, treating COVID-19 positive patients and working with the City of Gallup, McKinley County, and Gallup Indian Medical Center to help mitigate the spread of the virus. Since March 2020, the hospital, clinics, and urgent care center have focused the majority of their attention on providing safe and effective care for coronavirus patients. McKinley County was as the epicenter of the pandemic from April – June 2020 and throughout the fourth quarter of the year with the highest number of cases per 100,000 population. RMCHCS has been an active participant in the hotel isolation program for unsheltered individuals and families who have tested positive for COVID-19 and who need a safe place to quarantine. RMCHCS has also served on the community-wide committee in the development of an alternative care facility housed in a high school gymnasium. RMCHCS is participating with the State and County on developing a vaccine distribution program. Once the vaccine is available to the public, the distribution program will go in effect, hopefully sometime in late December 2020 and into the first quarter of 2021.

2020-2022 Update:

- RMCHCS no longer provides the option for drive up testing at our Clinic due to changes in Emergency Declaration Waivers. Patients are required to be evaluated by a Provider in order to have a Covid test ordered should their physical condition warrant testing. Covid-19 Antigen Rapid test kits are available at local pharmacies for at home testing and many concerned individuals choose to use them. We continue to work with the McKinley County and New Mexico Departments of Health (NMDOH) as well as the NM Hospital Association (NMHA) and McKinley County Office of Emergency Management as needed. We continue to follow the CDC Guidelines as we have since the start of the pandemic regarding COVID-19 vaccinations and testing. Monthly meetings continue to be sponsored by the NMHA and NMDOH to discuss current treatment options and restrictions, COVID-19 cases, trends, and Variants of Concern that could impact our community. RMCHCS continues to provide public service announcements on a regular basis to keep the community informed.
- RMCHCS is not currently participating in the hotel isolation program since there have been no identified needs. The program is still active and can be utilized when needs are identified and criteria for admission are appropriately met.
- The alternative care facility was closed and the gym converted back to its prior state in June of 2020.
- Participation in COVID-19 vaccine distribution began in December of 2020 and has continued to date. Our organization administers vaccinations through our College Clinic location to anyone meeting the criteria for vaccination as set forth by the CDC and NMDOH. There is currently plenty of COVID-19 vaccine supply to accommodate the needs of those within the community meeting the criteria.
- As of 6/1/2022, RMCHCS has administered 21,779 doses of COVID-19 vaccine. Our county which is McKinley County, has a population of 50,482.
- The percentage of residents in the county who have completed their primary series as documented through our NM state Department of Health is 99%.).

Housing - RMCHCS has been a participant in community efforts to deal with housing issues for homeless individuals, in particular a Housing First program for chronically homeless individuals. This project is currently on hold due to lack of land availability and funding. While RMCHCS continues to support community efforts to develop affordable housing opportunities, the organization will no longer take the lead in such efforts, as it must focus its attention and resources on growing and improving access to healthcare. Other organizations in Gallup are now taking the lead in addressing housing needs in the community.

2020-2022 Update:

- The Housing First program is no longer up and running.
- RMCHCS continues to support community efforts to develop affordable housing opportunities, but will focus its efforts and resources on growing and improving access to healthcare.

EDUCATION

One cannot over emphasize the importance of education in the growth and strength of a community. Humans learn from birth until death. The availability of educational opportunities at every stage of life impacts an individual's future sphere of options.

As a healthcare system, RMCHCS' is focusing on higher education and graduate education. RMCHCS will continue to strengthen its connection with University of New Mexico (UNM) Gallup Campus' Nursing Program as well as other health-related programs to provide learning opportunities within the hospital environment for its students. RMCHCS offers opportunities for college students who are in the UNM BA/MD program and medical students from various institutions to work with the medical staff. RMCHCS now serves as a primary "Hub" for Burrell College of Medicine in Las Cruces, NM, marked by increasing medical student engagement in the community.

There are also plans for outreach to educate and encourage medical careers among secondary students. With the addition of the Family Medicine Residency Program, RMCHCS plans to have residents connect with middle school and high school students to encourage them to consider careers in medicine. RMCHCS has a robust continuing medical education program that provides programs and trainings for clinical staff and physicians from RMCHCS and health centers throughout the region and will continue to support this program.

2020-2022 Update:

- RMCHCS continues to work with the University of New Mexico (UNM) Gallup campus to support the Nursing Program and students. This is a collaborative effort with the CNO and CHRO from RMCHCS with the Nursing Director of the program. Effective May 2022, RMCHCS is now offering RN scholarships with hopes of implementing an official Nurse Intern program Fall of 2022. Ideally these positions would be filled with RN scholarship recipients. CHRO at RMCHCS will be discussing additional programs the local campus offers and expanding offerings such as a Medical Assistant program.
- As a healthcare system, RMCHCS is focusing on higher education and graduate education.
 RMCHCS will continue to strengthen its connection with University of New Mexico Medical
 School, UNM College of Nursing and (UNM) Gallup Campus' Nursing and Allied Health
 Program as well as other health-related programs to provide learning opportunities within
 the hospital environment for its students. Through UNM, RMCHCS offers opportunities for
 college students who are in the UNM BA/MD program, the Rural and Urban Underserved
 Program (RUUP) as well as other UNM medical school programs.
- RMCHCS works with other medical and health profession educational institutions such as Central New Mexico Community College, Carrington College, Pima Medical Institute, San Juan College, Walden University, Grand Canyon University and other institutions in New Mexico and around the country. RMCHCS serves as a primary "Hub" for the Burrell College of Medicine in Las Cruces, New Mexico, increasing medical student engagement in the community.
- Students can conduct clinical rotations at RMCHCS in medicine, nursing, emergency medical services, medical assistant, laboratory services, surgical technicians, radiology, physical

- therapy, pharmacy technicians, medical records and other allied health fields.
- RMCHCS will continue to strengthen its connection with University of New Mexico (UNM)
 Gallup Campus' Nursing, EMS and other allied health fields programs to provide learning
 opportunities within the hospital environment for its students. This is a collaborative effort
 with the Chief Nursing Officer, the Chief Human Resource Officer (CHRO) and the Education
 Department.
- RMCHCS offers opportunities for high school students to experience healthcare settings by
 observing healthcare providers and staff in real life health settings. These shadowing
 opportunities can provide students some help on what direction they may want to take to
 start their health careers.

COLLABORATION & COMMUNICATION

Collaboration is not easily measured. Numbers or statistics do not accurately evaluate collaborative efforts. The 2016 Community Health Needs Assessment revealed that there were many individuals and organizations working in silos, unaware of the work of others, on solutions to the same issues. The 2019 assessment shows evidence of real effort and growth in collaboration within the organizations in the community over the past several years. Yet there are still numerous opportunities to build even stronger relationships and break down long- standing barriers. The open sharing of data among agencies and providers continues to be a challenge.

RMCHCS is involved in many health-related collaborative groups that address various community health needs. In particular, collaborations with surrounding Indian Health Service hospitals continue to grow. Gallup Indian Medical Center (GIMC) and Zuni Comprehensive Health Center will serve as training sites for the Family Medicine Residency Program. RMCHCS is collaborating with Pine Hill Health Clinic and Community Outreach and Patient Empowerment program on the mobile health clinic program. As mentioned earlier, RMCHCS has been collaborating with Gallup Indian Medical Center, the County and the City on issues related to the pandemic and the motel respiratory shelter program. RMCHCS participates in multiple weekly zoom meetings with collaborating organizations. RMCHCS will continue to seek additional collaborations and partnerships to address health needs in the community.

RMCHCS also participates in the Community Alcohol Task Force, which is addressing Medical Detox and Medically Assisted Treatment (MAT) for addiction, establishing a standardized protocol for all hospitals, clinics and providers. RMCHCS is planning to offer MAT at WellSpring Recovery Center, RMCHCS' go-day residential substance abuse treatment program, and has already begun offering this service at its primary and specialty clinics.

Wellspring Recovery Center has reached out to community professionals with various skills and education to collaborate in providing client services to help with post-recovery re-entry. The Center has an agreement with the McKinley County Drug Court to provide Intensive Outpatient Services. In 2021, Santa Fe Recovery Center expects to open a sobering house in Gallup. WellSpring Recovery Center will collaborate with Santa Fe Recovery Center to provide services for individuals who are ready to leave their program and enter a residential treatment program.

Recently the facility received accreditation from the Commission on Accreditation of Rehabilitation Facilities (CARF), which should enable RMCHCS to become Medicaid-certified at WellSpring Recovery Center.

2020-2022 Update:

- In May 2021, RMCHCS temporarily suspended operations of WellSpring Recovery Center, the residential treatment center for adults struggling with substance use disorders, while it works to identify a new partner to manage the program. The move follows significant and ongoing financial losses in the millions at WellSpring, as well as an analysis of investments needed to ensure the continued delivery of safe, quality care. In addition to financial challenges, WellSpring experienced staff turnover and a lower-than-average census due to COVID-19. WellSpring suspended new admissions and began working with its existing clients to develop an ongoing care plan at other sites. Where possible, residents were transferred to a similar treatment facility in the area. Additionally, the WellSpring employees impacted by the suspension were encouraged to apply for open positions at RMCHCS. Severance and outplacement services were also provided.
- As of January 1, 2022, WellSpring Recovery Center is no longer in business and is completely closed.

WOMEN'S HEALTH

Reproductive health affects the very heart of families and communities. The strength of a community is partially dependent on the continued growth of its population and the health and development of its children. Across her lifespan, a woman's health status matters to herself, her family and her community. Women access the health system more frequently than men do, both for themselves and on behalf of their children.

RMCHCS is expanding services in women's health by growing its women's health program and by providing more services for the community. RMCHCS has added two female OB-GYN physicians and two visiting physicians who are part of a fellowship program, which includes six months in an underserved area such as McKinley County. Women's health will be an important component of the Family Medicine Residency Program. RMCHCS is also planning to expand access to women's health services through the mobile clinic and is working to expand those services to other areas in the County.

2020-2022 Update:

- Since late 2021, RMCHCS has become the newest Human Milk Repository Station in N.M. (HMRNM), the states only collection and distribution organization for human milk (breastmilk) donations.
- RMCHCS continues to focus on and invest in the OG/GYN service line enhancing the services
 we can provide to the expecting parents. The WHU is currently undergoing renovation and
 will be completed in June of 2022, providing not only an aesthetically pleasing environment
 but one with state of the art equipment.

PREVIOUS PRIORITIZED NEEDS



Previous Prioritized Needs 2016 Prioritized Needs 2019 Prioritized Needs

- Substance Abuse
 - Alcohol
 - Opioids
- 2. Social & Environmental Conditions
- Poverty/Economic Equity, Employment, Housing, Access to Services, Transportation, Safety
 - Affordable Housing/Homelessness
 - Access to Services
- Education and Family Supports
 - Early Education
 - Early Intervention
 - Early Childhood Education
 - Elementary Education
 - Middle School Education
 - High School Education
- 5. Collaboration and Communication
- 6. Reproductive Health
 - Maternal and Infant Health
 - Sexual Activity

- Substance Abuse
 - Alcohol
 - Opioids
- Social & Environmental Conditions
- Poverty/Economic Equity, Employment, Housing, Access to Services, Transportation, Safety
 - Affordable Housing/Homelessness
 - Access to Services
- 4. Education and Family Supports
 - Early Education
 - Early Intervention
 - Early Childhood Education
 - Elementary Education
 - Middle School Education
 - High School Education
- 5. Collaboration and Communication
- 5. Reproductive Health
 - Maternal and Infant Health
 - Sexual Activity

source: Rehoboth McKinley Christian Health Care Services, 2016 and 2019 Community Health Needs Assessment and Implementation Plan reports, https://www.rmch.org/getpage.php?name=community health needs&sub=About%20Us; information accessed March 21, 2022

2022 CHNA PRELIMINARY HEALTH NEEDS

2022 Preliminary Health Needs

- Access to Affordable Care and Reducing Health Disparities Among Specific Populations
- Access to Dental Care Services and Providers
- Access to Mental and Behavioral Health Care Services and Providers
- Continued Recruitment & Retention of Healthcare Workforce
- Prevention, Education and Services to Address High Mortality Rates, Chronic Diseases, Preventable Conditions and Unhealthy Lifestyles

PRIORITIZATION



The Prioritization Process

- In April/May 2022, leadership from RMCHCS reviewed the data findings and prioritized the community's health needs. Members of the hospital CHNA team included:
 - Robert Whitaker, Chief Executive Officer
 - Blaise Bondi, I-Chief Financial Officer
 - Curry Graham, Chief Nursing Officer
 - Rebecca Martell, Senior Vice President/Chief Human Resource Officer
 - Steve Kittridge, Vice President of Clinical Practice Management
 - Chris Lang, Director of Operations
 - Rhonda Ray, Director of Marketing/Government Affairs/Acting Director WHF
- Leadership ranked the health needs based on three factors:
 - Size and Prevalence of Issue
 - Effectiveness of Interventions
 - Hospital's Capacity
- See the following page for a more detailed description of the prioritization process.

The Prioritization Process

 The CHNA Team utilized the following factors to evaluate and prioritize the significant health needs.

1. Size and Prevalence of the Issue

- a. How many people does this affect?
- b. How does the prevalence of this issue in our communities compare with its prevalence in other counties or the state?
- c. How serious are the consequences? (urgency; severity; economic loss)

2. Effectiveness of Interventions

- a. How likely is it that actions taken will make a difference?
- b. How likely is it that actions will improve quality of life?
- c. How likely is it that progress can be made in both the short term and the long term?
- d. How likely is it that the community will experience reduction of long-term health cost?

3. RMCHCS Capacity

- a. Are people at RMCHCS likely to support actions around this issue? (ready)
- b. Will it be necessary to change behaviors and attitudes in relation to this issue? (willing)
- c. Are the necessary resources and leadership available to us now? (able)

Health Needs Ranking

- Hospital leadership participated in a prioritized ballot process to rank the health needs in order of importance, resulting in the following order:
- 1. Continued Recruitment & Retention of Healthcare Workforce
- 2. Access to Mental and Behavioral Health Care Services and Providers
- 3. Access to Affordable Care and Reducing Health Disparities Among Specific Populations
- 4. Prevention, Education and Services to Address High Mortality Rates, Chronic Diseases, Preventable Conditions and Unhealthy Lifestyles
- 5. Access to Dental Care Services

Final Priorities

- Hospital leadership decided to address four of the five of the ranked health needs. The final health priorities that RMCHCS will address through its Implementation Plan are listed below:
- 1. Continued Recruitment & Retention of Healthcare Workforce
- 2. Access to Mental and Behavioral Health Care Services and Providers
- 3. Access to Affordable Care and Reducing Health Disparities Among Specific Populations
- 4. Prevention, Education and Services to Address High Mortality Rates, Chronic Diseases, Preventable Conditions and Unhealthy Lifestyles

PRIORITIES THAT WILL NOT BE ADDRESSED

Priorities That Will Not Be Addressed

- RMCHCS decided not to specifically address "Access to Dental Care Services and Providers."
- While RMCHCS acknowledges that this is a significant need in the community, "Access to Dental Care Services and Providers" is not addressed largely due to the fact that it is not a core business function of the hospital and the limited capacity of the hospital to address this need.
- RMCHCS will continue to support local organizations and efforts to address this need in the community.

RESOURCES IN THE COMMUNITY



Additional Resources in the Community

 In addition to the services provided by RMCHCS, other charity care services and health resources that are available in McKinley County are included in this section.

CHC CHNA Resource List 1-2022											
Name/Organization	Address	Address (cont'd)	Phone Number	Email Address	Category/Description						
24- Hour Domestic Violence Hotline		· ·	1-800-799-7233		Crisis Intervention						
A:shiwi College and Career Center	67 Rte. 301 N	Zuni, NM 87327	1-505-782-6010		Education: College/Career Center						
A:shiwi Transport	PO Box 339	Zuni, NM 87327	1-505-782-7288		Transportation						
,					Crisis Intervention: adult abuse, neglect & exploitation						
Adult Protective Services	2550 Cerrillos Road	Santa Fe, NM 87505	1-866-654-3219		reporting						
Amazing Grace Personal Care Services	1613 S. 2nd St.	Gallup, NM 87301	1-505-863-5898		Healthcare: Home Health Care						
American Heart Association - New Mexico	2201 San Pedro Dr. NE	Albuquerque, NM 87110	1-505-485-1330		Healthcare - Support						
Basin Coordinated Health Care	1662 S. 2nd #5817	Gallup, NM 87301	1-505-863-2357		Healthcare:						
Battered Family Services. Inc Gallup	207 S. Strong Dr.	Gallup, NM 87301	1-505-722-7483		Crisis Intervention						
BCBS of NM	PO Box 27630	Albuquerque, NM 87113	1-505-291-3500		Healthcare - Insurance						
BeeHives Homes of Gallup	600 Gurley Ave.	Gallup, NM 87301	1-505-591-7024		Housing: Assisted living						
BeWellNM - NM Insurance Marketplace		Albuquerque, NM	1-833-862-3935		Healthcare - Insurance						
Bible Baptist Shepard School	PO Box 1708	Crownpoint, NM 87313	1-505-786-7193		Education: Grades 3-10						
Big Brothers Big Sisters Mountain Region	100 E. Aztec	Gallup, NM 87301	1-505-726-4285		Community Support						
Bluewater Acres Fire Department	HC 62 Box 4066	Thoreau, NM 87323	1-505-862-8238		Public Safety						
BSNF Railroad Hotline			1-800-832-5452		Transportation: railway						
Bureau of Indian Affairs - Ramah	HC 61 Box 14	Ramah, NM 87321	1-505-775-3235		Government						
Calvary Indian Mission School	5 miles SW of Coyote Canyon Chpt. House	Brimhall, NM 87310	1-505-735-2246		Education: K-5						
Catherine A. Miller Elementary School	6102 Challenger Rd.	Church Rock, NM 87311	1-505-721-1400		Education: Elementary School						
Catholic Charities	503 US Rte. 66	Gallup, NM 87301	1-505-722-2837		Community Support						
Cecil Garcia Fitness Center	700 Old Zuni Road	Gallup, NM 87301	1-505-722-7271		Fitness						
Centers for Medicare and Medicaid			1-800-633-4227		Healthcare - Government						
Chee Dodge Elementary School	641 N Hwy 491	Yahtahey, NM 87375	1-505-721-1300		Education: Elementary School						
Chief Manuelito Middle School	1325 Rico St.	Gallup, NM 87301	1-505-721-5600		Education: Middle School						
					Crisis Intervention: Protective Services, Individual &						
Children, Youth and Families Department	1720 E. Aztec #B	Gallup, NM 87301	1-505-722-7857		Family Support Services						
Church Rock Chapter	57 Telstar Road	Church Rock, NM 87311	1-505-488-2166	churchrock@navajochapters.org	Community Support						
Church Rock Senior Center	57 Telstar Road	Church Rock, NM 87311	1-505-905-5683		Community Support						
City of Gallup Animal Control		Gallup, NM 87301	1-505-726-1453		Animal Control						
City of Gallup Utility		Gallup, NM 87301	1-505-863-1200		Utilities						
Coaches Korner	104 Boardman Dr.	Gallup, NM 87301	1-505-203-6164		Fitness						
Community Hospital Corporation	7950 Legacy Dr. Ste. 1000	Plano, TX 75024	1-972-943-6400		Healthcare - RMCHCS Management Company						
Coyote Canyon Chapter	PO Box 257	Brimhall, NM 87310	1-505-735-2623	coyotecanyon@navajochapters.org	Community Support						
Coyote Canyon Rehabilitation Center	PO Box 158	Brimhall, NM 87310	1-505-735-2261		Community Support						
Crimestoppers			1-877-722-6161		Law Enforcement						
Crownpoint Chapter	PO Box 336	Crownpoint, NM 87313	1-505-786-2130		Community Support						
Crownpoint Elementary School	#1 Codetalker Dr.	Crownpoint, NM 87313	1-505-721-1500		Education: Elementary School						
Crownpoint Field Office - EMS	PO Box 358	Crownpoint, NM 87313	1-505-786-6273		Healthcare: EMS/transportation						
Crownpoint Healthcare Facility	Junction Rd. 371 Rt. 9	Crownpoint, NM 87313	1-505-786-5291		Healthcare: Medical Clinic						
Crownpoint High School	#1 Eagle Dr.	Crownpoint, NM 87313	1-505-721-1600		Education: High School						
Crownpoint Hospital	Junction Rd. 371 Rt. 9	Crownpoint, NM 87313	1-505-786-5291		Healthcare: Acute Care Hospital/Emergency Department						
Crownpoint Judicial Court	2925a NM 371	Crownpoint, NM 87313	1-505-786-2072		Courts						
Crownpoint Middle School	#1 Eagle Dr.	Crownpoint, NM 87313	1-505-721-5400		Education: Middle School						
Crownpoint Volunteer Fire Department	Chaco Blvd	Crownpoint, NM 87313	1-505-786-7385		Public Safety						
Crystal Chapter	Indian Service Rte. 12	Crystal, NM 87328	1-505-777-2800		Community Support						
Dalton Pass Chapter	PO Box 369	Crownpoint, NM 87313	1-505-786-2370		Community Support						
David Skeet Elementary School	Rt. 45 Jones Rd	Vanderwagon, NM 87326	1-505-721-1700		Education: Elementary School						
Del Norte Elementary School	700 W. Wilson	Gallup, NM 87301	1-505-721-5200		Education: Elementary School						
Dental Innovations	214 West Aztec	Gallup, NM 87301	1-505-863-4457		Healthcare - Dental						
Dept. of Veterans Affairs Medical Center	1501 San Pedro Dr. SE	Albuquerque, NM 87108	1-505-265-1711		Healthcare - Veterans						
DNV GL- Hospital Accreditation	400 Teche Center Dr. Ste. 100	Milford, OH 45150	1-866-528-6842		Healthcare- Accreditation						
Dowa Yalanne Elementary School	22 Salt Lake Rd.	Zuni, NM 87327	1-505-782-4441		Education: Elementary School						
Family Medicine Associates of Gallup	517 Nizhoni Blvd	Gallup, NM 87301	1-505-722-6603		Healthcare: Medical Clinic						
Four Corners Detox Recovery Center	2105 Hasler Valley Rd.	Gallup, NM 87301	1-505-413-3447		Community Support - Detox Recovery						
Gallup Aquatic Center	620 Boardman	Gallup, NM 87301	1-505-726-5460		Fitness						
Gallup Cardiology	2028 E. Aztec	Gallup, NM 87301	1-505-863-2208		Healthcare: Cardiology Clinic						
Gallup Central High School	325 Marguerite	Gallup, NM 87301	1-505-721-2400		Education: Middle School						

				1	
Gallup Chamber of Commerce	106 US Rte. 66	Gallup, NM 87301	1-505-722-2228		Community Support
Gallup Christian School	12 theta St.	Gallup, NM 87301	1-505-722-2007		Education: Grades 2-12
Gallup Dental Group	1421 US - 491	Gallup, NM 87301	1-505-863-8000		Healthcare - Dental
Gallup District Court	207 W. Hill Ave.	Gallup, NM 87301	1-505-863-6816		Courts
Gallup Eye Group	816 S. Boardman Dr.	Gallup, NM 87301	1-505-339-2015		Healthcare - Vision - Optometrist
Gallup Indian Medical Center		Gallup, NM 87301	1-505-722-1000		Healthcare
Gallup McKinley County Schools Administration Offices	640 Boardman	Gallup, NM 87301	1-505-721-1199		Education - Administration
Gallup Middle School	1000 S. Grandview	Gallup, NM 87301	1-505-721-2700		Education: Middle School
Gallup Municipal Airport	2111 W. Historic Hwy 66	Gallup, NM 87301	1-505-863-5501		Transportation
Gallup Municipal Court	451 State Road 564	Gallup, NM 87301	1-505-863-4469		Courts
Gallup Municipal Police Department	451 State Road 564	Gallup, Nm 87301	1-505-863-9365		Law Enforcement, Government
Gallup Senior Center	607 N. 4th St.	Gallup, NM 87301	1-505-722-4740		Community Support
Gallup VA Clinic	1981 NM 602	Gallup, NM 87301	1-505-722-7234		Healthcare - Veterans
Gallup WIC Office	915 W. Coal	Gallup, NM 87301	1-505-722-4767		Community Support
					Healthcare: Nursing Home/Long Term/Short
Genesis Health Care	306 Nizhoni Blvd	Gallup, NM 87301	1-505-863-9551		Term/Skilled/Respite
GIMC Outpatient Surgical Center	516 Nizhoni Blvd	Gallup, NM 87301	1-505-722-1000		Healthcare: Outpatient Surgery Center
GIMC Pharmacy	516 Nizhoni Blvd	Gallup, NM 87301	1-505-722-1170		Healthcare - Pharmacy
GIMC Primary Walk-in Clinic	516 Nizhoni Blvd	Gallup, NM 87301	1-505-722-1000		Healthcare: Medical Clinic
Habitat for Humanity International	Multiple Location	McKinley County	1-800-422-4828		Housing
Halona Marketplace	1276 nm 53	Zuni, NM 87327	1-505-782-4547		Food: Grocery Store
Hanger Clinic: Prosthetics and Orthotics	1660 S. 2nd St.	Gallup, NM 87301	1-505-722-2532		Healthcare - Prosthetics and Orthotics
Harold Runnels Athletic Center	898 E. Wilson Ave #700	Gallup, NM 87301	1-505-722-7107		Fitness
Hilltop Christian School	2 A Deerfield	Gallup, NM 87301	1-505-371-5726		Education: PreK-7
Hiroshi Miyamura High School	680 Boardman	Gallup, NM 87301	1-505-721-1900		Education: Middle School
HME Specialists	205 Nizhoni Blvd.	Gallup, NM 87301	1-505-888-6500		Healthcare - DME
Home Care Options	1610 S. 2nd Street	Gallup, NM 87301	1-505-722-6250		Healthcare: Home Health Care
Hozho Center	216 West Maloney Ave	Gallup, NM 87301	1-505-870-1483		Community Support
Indian Hills Elementary School	3604 Ciniza Dr.	Gallup, NM 87301	1-505-721-2900		Education: Elementary School
Jefferson Elementary School	300 Mollica	Gallup, NM 87301	1-505-721-3000		Education: Elementary School
KASA - TV	2400 Monroe NE	Albuquerque, NM 87110	1-505-881-4444		Communications: Television
Kennedy Middle School	600 Boardman	Gallup, NM 873-1	1-505-721-3100		Education: Middle School
KGAK	401 E. Coal Ave	Gallup, NM	1-505-722-9400		Communications: Radio
KGLP - Gallup Public Radio	705 Gurley Ave,	Gallup, NM 87301	1-505-863-7626		Communications: Radio
KGLX	1632 S. Second St	Gallup, NM 87301	1-866-863-9391		Communications: Radio
Khorey Eye Care	1300 West Maloney	Gallup, NM 87301	1-505-863-1909		Healthcare - Vision - Optometrist
KOAT - TV	3801 Carlisle Blvd	Albuquerque, NM 87107	1-505-884-7777		Communications: Television
KOB - TV	4 Broadcast Blvd NE	Albuquerque, NM 87104	1-505-243-4411		Communications: Television
KRKE	1213 San Pedro NE	Albuquerque, NM 87110	1-505-899-5029		Communications: Radio
KRQE - TV	13 Broadcast Place SW	Albuquerque, NM 87104	1-505-243-2285		Communications: Television
KYVA/KXXI/K-YA-T - Millennium Media Inc.	300 W. Aztec Ave. Ste 200	Gallup, NM 87301	1-505-863-6851		Communications: Radio
Larry Brian Mitchell Recreation Center	400 Marguerite St	Gallup, NM 87301	1-505-722-2619		Fitness
Lexington Hotel	405 US Rte. 66	Gallup, NM 87301	1-505-344-2323		Community Support - Homeless Shelter
Lincoln Elementary School	801 West Hill	Gallup, NM 87301	1-505-721-3400		Education: Elementary School
Major Market	1254 NM 53	Zuni, NM 87327	1-505-495-1053		Food: Grocery Store
Major Medical	814 Boardman Dr.	Gallup, NM 87301	1-505-863-5220		Healthcare - DME
					Community Support/Social Advocacy Groups: Residential
Manuelito Children's Home	PO Box 58	Gallup, NM 87305	1-505-863-5530		Care/Education/Counseling/Spiritual
March of Dimes NM Chapter	7007 Wyoming Blvd NE # E2	Albuquerque, NM 87109	1-505-344-5150		Community Support - Infants and Children
·	, ,				Community Action/Social Advocacy Groups: Advocacy
McKinley Community Health Alliance	PO Box 224	Mentmore, NM 87319	1-505-870-9239	chrisbhudson15@gmail.com	Organization
McKinley Community Health Alliance	2025 E. Aztec Ave.	Gallup, NM 87301	1-505-862-9329		Community Support
McKinley Country Fire and Emergency Services	413 Bataan Veterans Street	Gallup, NM 87301	1-505-863-3839		Public Safety
McKinley Country Adult Detention Center	255 Boardman Ave.	Gallup, NM 87301	1-505-726-8474		Law Enforcement
McKinley County Emergency Management	2221 Boyd Ave	Gallup, NM 87301	1-505-722-4248		Public Safety
McKinley County Magistrate Court	285 Boardman Dr.	Gallup, NM 87301	1-505-722-6636		Courts
McKinley County Manager's Office	PO Box 70	Gallup, NM 87305	1-505-863-1400		Government
McKinley County Sheriffs Office	300 B Nizhoni Blvd	Gallup, NM 87301	1-505-722-7205		Law Enforcement, Government
McKinley Medical Supply	210 Nizhoni Blvd.	Gallup, NM 87301	1-505-722-4311		Healthcare - DME
Mexican Springs (Nakai Bito) Chapter	PO Box 689	Tohatchi, NM 87325	1-505-733-2832	1	Community Support
Missing Persons Information	4491 Cerrillos Rd.	Santa Fe, NM 87507	1-505-827-9297		Law Enforcement, Government
Trissing i craona information	TTO I CCITIIIOS NO.	Janta I C, MIVI 07307	1 303 021-3231		Law Emorecinent, dovernment

Navajo Elementary School	123 Cedar Ave	Navajo, NM 87328	1-505-721-3500	Education: Elementary School
Navajo Middle School	West Walnut Ave	Navajo, NM 87328	1-505-721-5300	Education: Middle School
Navajo Nation Covid isolation Referral			1-844-935-3932	Healthcare - Covid Resource
Navajo Nation Dept. of Health	Window Rock Blvd.	Window Rock, AZ 86515	1-928-871-6350	Healthcare - Government
Navajo Nation Head Start	PO Box 3390	Window Rock, AZ 86515	1-928-871-6000	Education: Early Childhood Care & Education
Navajo Nation Office of Vital Records & Identification - Central	PO Box 3240	Window Rock, AZ 86515	1-928-871-6386	Vital Records
Navajo Nation Police - Window Rock	PO Box 250	Window Rock, AZ 86515	1-505-871-6111	Law Enforcement
Navajo Nation Police - Crownpoint	2925a NM 371	Crownpoint, NM 87313	1-505-786-2050	Law Enforcement
Navajo Nation Programs	PO Box 3390	Window Rock, AZ 86515	1-928-871-6000	Government, Multi-source
Navajo Nation Tribal Courts	PO Box 3390	Window Rock, Az 86515	1-928-871-6000	Courts
Navajo Pine High School	West Walnut Ave	Navajo, NM 87328	1-505-721-3600	Education: Middle School
Navajo Pine Volunteer Fire Department	Walnut Ave & Shepard Spring Blvd	Navajo, NM 87328	1-505-777-2233	Public Safety
Navajo Technical University	Lowerpoint Rd State Hwy 371	Crownpoint, NM 87313	1-505-674-5764	Education: University
Navajo Township Community Development Corp.	PO Box 876	Navajo, NM 87328	1-505-777-2245	Housing
	265 Loop Rd.		1-928-871-6661	-
Navajo United Way	265 LOOP RG.	Window Rock, AZ 86515	1-928-871-0001	Community Support
NCI - Detox	2201 Boyd Ave	Gallup, NM 87301	1-505-863-3869	Crisis Intervention: Detox Facility/Alcohol Treatment
New Mexico Department of Health	1190 S. St Francis Drive	Santa Fe, NM 87505	1-505-827-2613	Healthcare - Government
New Mexico Hospital Assoc.	7471 Pan American Fwy NE	Albuquerque, NM 87109	1-505-343-0010	Healthcare - Support
New Mexico Legal Aid	211 W. Mesa Ave Ste. 5 & 6	Gallup, NM 87301	1-505-722-5517	Community Support
New Mexico Medical Board	2055 S. Pacheco Street	Santa Fe, NM 87505	1-505-476-7220	Licensing and Registration, Government
New Mexico State Police Dept Gallup	4200 US Rte. 66	Gallup, NM 87301	1-505-863-9353	Law Enforcement, Government
Nizhoni Vision Center	305 Nizhoni Blvd	Gallup, NM 87301	1-505-863-5747	Healthcare - Vision - Optometrist
				Community Action/ Social Advocacy Groups: Promoting
NM Aging & Long Term Services Dept.	2550 Cerrillos Road	Santa Fe, NM 87505	1-866-451-2901	independence of elderly and disabled individuals
NM Area Agencies on Aging - McKinley County	PO Box 51156	Santa Fe, NM 87502-6110	1-505-827-7313	Community Support
NM Area Agencies on Aging - Navajo Nation	PO Box 1390	Window Rock, AZ 86515	1-928-871-6743	Community Support
NM Area Agencies on Aging - Pueblos and Apache Tribe	1015 Tijeras NM Ste. 200	Albuquerque, NM 87102	1-505-222-4516	Community Support
				Healthcare: Behavioral Health & Substance Abuse
NM Behavioral Health Collaborative	37 Plaza La Prensa	Santa Fe, NM 87507	1-505-476-9266	Services
NM Bureau of Geology and Mineral Resources	801 Leroy Place	Socorro, NM 87801	1-575-835-5490	Environmental Protection and Improvement
NM Commission for Deaf and Hard of Hearing Persons	2407 W. Picacho, Suite A-100	Las Cruces, NM 88007	1-575-525-1036	Community Action/Social Advocacy Groups
NM Correctional Facility	4337 NM 14	· ·	1-505-827-8645	Law Enforcement: Correctional System
,		Santa Fe, NM 87508		,
NM Courts Information Center	237 Don Gasper	Santa Fe, NM 87501	1-505-827-4800	Courts, Government
NM Department of Agriculture	3190 S. Espina	Las Cruces, NM 88003	1-575-646-3007	Food, Government
NM Department of Transportation	1120 Cerrillos Road	Santa Fe, NM 87504-1149	1-505-827-5100	Transportation, Government
NM Dept. of Finance and Administration	407 Galisteo Street	Santa Fe, NM 87501	1-505-827-4985	Government
				Healthcare: Rehab Services, Disabilities & Health
NM DOH Family Infant Toddler Program	810 San Mateo	Santa Fe, NM 87502-6110	1-877-696-1472	Concerns, Government
				Environmental Protection and Improvement,
NM Environmental Department	525 Camino De Los Marquez	Santa Fe, NM 87505	1-505-476-3614	Government
NM Higher Education Department	2048 Galisteo Street	Santa Fe, NM 87505-2100	1-505-476-8400	Education: Post-Secondary Education, Government
NM Historical Sites	725 Camino Lejo	Santa Fe, NM 87504	1-505-476-1130	Arts and Culture, Government
NM HSD Medical Assistance Division	2009 S. Pacheco Street	Santa Fe, NM 87505	1-888-997-2583	Healthcare: Public Assistance Program, Government
				Community Action/Social Advocacy Groups, Cultural
NM Martin Luther King Jr. State Commission	310 San Pedro Drive NE	Albuquerque, NM 87108	1-505-222-6467	Awareness
NM Motor Vehicle Division	1710 East Aztec	Gallup, NM 87301	1-505-863-3847	Licensing and Registration, Government
NM Office of the State Engineer	407 Galisteo Street	Santa Fe, NM 87504-5102	1-505-827-6160	Environmental Protection & Improvement, Government
NM PreK	300 Don Gasper Avenue	Santa Fe, NM 87501	1-505-827-6655	Education: Early Childhood Care & Education
	142 W. Palace Ave	·		Licensing and Registration, Government
NM Public Regulation Commission NM Regulation and Licensing Department	142 W. Falace AVE	Santa Fe, NM 87501	1-888-427-5772 1-505-476-4500	<u> </u>
UNIVERSE LIATION AND LICENSING DENATIMENT	2FFO Corrillos Dood		11-3U3-47B-43UU	Licensing and Registration, Government
	2550 Cerrillos Road	Santa Fe, NM 87505		
NM.Gov Coronavirus Information Hotline	2550 Cerrillos Road	Santa Fe, NIVI 87505	1-833-551-0518	Healthcare - Covid Resource
	2550 Cerrillos Road	Santa Fe, NIVI 87505		
NM.Gov Coronavirus Information Hotline NM.Gov Covid Health Hotline			1-833-551-0518 1-855-600-3453	Healthcare - Covid Resource Healthcare - Covid Resource
NM.Gov Coronavirus Information Hotline NM.Gov Covid Health Hotline NMDOH Immunization Program	PO Box 26610	Santa Fe, NM 87508-5872	1-833-551-0518 1-855-600-3453 1-800-232-4636	Healthcare - Covid Resource Healthcare - Covid Resource Healthcare: Specialty Treatment, Health, Government
NM.Gov Coronavirus Information Hotline NM.Gov Covid Health Hotline NMDOH Immunization Program NMDOH NW Region - Gallup- Public Health Office		Santa Fe, NM 87508-5872 Gallup, NM 87301	1-833-551-0518 1-855-600-3453 1-800-232-4636 1-505-722-4391	Healthcare - Covid Resource Healthcare - Covid Resource Healthcare: Specialty Treatment, Health, Government Healthcare: Public Health Office, Government
NM.Gov Coronavirus Information Hotline NM.Gov Covid Health Hotline NMDOH Immunization Program	PO Box 26610	Santa Fe, NM 87508-5872	1-833-551-0518 1-855-600-3453 1-800-232-4636	Healthcare - Covid Resource Healthcare - Covid Resource Healthcare: Specialty Treatment, Health, Government

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One Care Infusion Pharmacy	907 West Coal Ave.	Gallup, NM 87301	1-505-726-4155		Healthcare - Pharmacy
Our Lady-Guadalupe	711 S. Puerco	Gallup, NM 87301	1-505-722-5511		Community Support
Pine Hill Health Center	I-40 and Indian Service Rte. 125	Pinehill, NM 87357	1-505-775-3271		Healthcare: Medical Clinic
Pueblo of Zuni - New Beginnings	PO Box 339	Zuni, NM 87327	1-505-782-4600		Crisis Intervention: Safe Haven for Women and Children
Pueblo of Zuni Adult Day Care	1836 NM 53	Zuni, NM 87327	1-505-782-2791		Community Support/Social Advocacy Groups
Pueblo of Zuni Public Library	27 East Chavez Circle	Zuni, NM 87327	1-505-782-4545	Jennifer.Lonjose@ashiwi.org	Library
Pueblo of Zuni Tribal Government	1203 NM 53	Zuni, NM 87327	1-505-782-7000		Government
Pueblo of Zuni Wellness Center	31 Pincion Street	Zuni, NM 87327	1-505-782-2665		Fitness
Pueblo Pintado Chapter	Navajo Rte. 9 M.M. 76	Cuba, NM 87031	1-505-655-3221		Community Support
Rainaldi Dental	501 Nizhoni Blvd	Gallup, NM 87301	1-505-863-9363		Healthcare - Dental
Ramah Adult Care	28 Lewis Road	Ramah, NM 87321	1-505-783-4024		Healthcare: assisted Living
Ramah Care Services	2405 Fuhs Ave	Gallup, NM 87301	1-505-863-8941		Healthcare: Home Health Care/Assisted Living
Ramah Elementary School	27 Lewis St.	Ramah, NM 87321	1-505-721-3700		Education: Elementary School
Ramah Middle/High School	74 S. Bloomfield	Ramah, NM 87321	1-505-721-3800		Education: Middle/High School
Ramah Navajo Police Department	435 BIA Rd. 125	Pinehill, NM 87357	1-505-775-3224		Law Enforcement, Government
Ramah Volunteer Fire Department	4 Tietjen Rd	Ramah, NM 87321	1-505-783-4252		Public Safety
Ramah Water & Sanitation	47S. Bloomfield Ave #B	Ramah, NM 87321	1-505-783-4018		Utilities
Rapid Care Clinic	1850 E, Hwy 66 #1	Gallup, NM 87301	1-505-488-2603		Healthcare: Urgent Care Center
Red Lake Chapter	327 A Walnut Ave.	Navajo, NM 87328	1-505-777-2810		Community Support
Red Rock Dialysis - Crownpoint	NM 371 & W Rte. 9	Crownpoint, NM 87313	1-505-786-5280		Healthcare: Dialysis Center
Red Rock Dialysis - US Renal Care	725 Hospital Dr.	Gallup, NM 87301	1-505-863-3465		Healthcare: Dialysis Center
Red Rock Dialysis - Zuni	20 D Ave.	Zuni, NM 87327	1-505-782-5663		Healthcare: Dialysis Center
Red Rock Elementary Scholl	1305 Red Rock Dr.	Gallup, NM 87301	1-505-721-3900		Education: Elementary School
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Red Rocks Care Center	3720 Church Rock St.	Gallup, NM 87301	1-505-722-2261		Healthcare: Nursing Home/Long Term/Short Term/Skilled
Rehoboth Christian Schools	7 Tse Yaaniichii Ln	Rehoboth, NM 87322	1-505-863-4412		Education: PreK-12
RMCHCS - Behavioral Health	2111 College Dr.	Gallup, NM 87301	1-505-863-1820		Healthcare: Behavioral Health
RMCHCS College Clinic	2111 College Drive	Gallup, NM 87301	1-505-863-1820		Healthcare: Medical Clinic
RMCHCS Home Health Care	211 East Aztec Ave.	Gallup, NM 87301	1-505-863-7041		Healthcare: Home Health Care/Hospice
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RMCHCS Hospital	1901 Red Rock Drive	Gallup, NM 87301	1-505-863-7000		Healthcare: Acute Care Hospital /Emergency Department
RMCHCS Red Rock Specialty Clinic	1900 Red Rock Drovve	Gallup, NM 87301	1-505-863-7200		Healthcare: Specialty Clinic
Rock Springs Chapter	PO Box 4608	Yahtahey, NM 87375	1-505-371-5100		Community Support
Rocky View Elementary School	345 Basilio Dr.	Gallup, NM 87301	1-505-721-4000		Education: Elementary School
Sacred heart Catholic School	515 Park Ave.	Gallup, NM 87301	1-505-863-6652		Education: PreK-8
Safeway Pharmacy	980 N. Hwy 491	Gallup, NM 87301	1-505-722-9977		Healthcare - Pharmacy
Shiwi Ts'ana Elementary School	38 Rt 301 N		1-505-782-4441		· ·
Small Fry Dentistry		IZUIII. INIVI 0/3Z/			TEGUCATION: Elementary School
		Zuni, NM 87327 Gallup, NM 87301			Education: Elementary School Healthcare - Dental
ISoaring Fagles Home Care	107 W. Green Ave	Gallup, NM 87301	1-505-721-0040		Healthcare - Dental
Soaring Eagles Home Care Southwest Indian Foundation	107 W. Green Ave 710 S. 3rd St	Gallup, NM 87301 Gallup, NM 87301	1-505-721-0040 1-505-863-9236		Healthcare - Dental Healthcare: Home Health Care/Respite
Southwest Indian Foundation	107 W. Green Ave 710 S. 3rd St 100 West Coal Ave.	Gallup, NM 87301 Gallup, NM 87301 Gallup, NM 87301	1-505-721-0040 1-505-863-9236 1-505-863-2837		Healthcare - Dental Healthcare: Home Health Care/Respite Community Support
Southwest Indian Foundation St. Anthony Indian School	107 W. Green Ave 710 S. 3rd St 100 West Coal Ave. 11 St. Anthony Dr.	Gallup, NM 87301 Gallup, NM 87301 Gallup, NM 87301 Zuni, NM 87327	1-505-721-0040 1-505-863-9236 1-505-863-2837 1-505-782-4596		Healthcare - Dental Healthcare: Home Health Care/Respite Community Support Education: PreK-8
Southwest Indian Foundation St. Anthony Indian School St. Bonaventure School	107 W. Green Ave 710 S. 3rd St 100 West Coal Ave. 11 St. Anthony Dr. 8 Lenore Ave.	Gallup, NM 87301 Gallup, NM 87301 Gallup, NM 87301 Zuni, NM 87327 Thoreau, NM 87323	1-505-721-0040 1-505-863-9236 1-505-863-2837 1-505-782-4596 1-505-862-7465		Healthcare - Dental Healthcare: Home Health Care/Respite Community Support Education: PreK-8 Education: NS-8
Southwest Indian Foundation St. Anthony Indian School St. Bonaventure School Stagecoach Elementary School	107 W. Green Ave 710 S. 3rd St 100 West Coal Ave. 11 St. Anthony Dr. 8 Lenore Ave. 725 Freedom Dr.	Gallup, NM 87301 Gallup, NM 87301 Gallup, NM 87301 Zuni, NM 87327 Thoreau, NM 87323 Gallup, NM 87301	1-505-721-0040 1-505-863-9236 1-505-863-2837 1-505-782-4596 1-505-862-7465 1-505-721-4300		Healthcare - Dental Healthcare: Home Health Care/Respite Community Support Education: PreK-8 Education: NS-8 Education: Elementary School
Southwest Indian Foundation St. Anthony Indian School St. Bonaventure School Stagecoach Elementary School Sundance Dental Care of Gallup	107 W. Green Ave 710 S. 3rd St 100 West Coal Ave. 11 St. Anthony Dr. 8 Lenore Ave. 725 Freedom Dr. 1601 S. 2nd St	Gallup, NM 87301 Gallup, NM 87301 Gallup, NM 87301 Zuni, NM 87327 Thoreau, NM 87323 Gallup, NM 87301 Gallup, NM 87301	1-505-721-0040 1-505-863-9236 1-505-863-2837 1-505-782-4596 1-505-721-4300 1-505-722-4422		Healthcare - Dental Healthcare: Home Health Care/Respite Community Support Education: PreK-8 Education: NS-8 Education: Elementary School Healthcare - Dental
Southwest Indian Foundation St. Anthony Indian School St. Bonaventure School Stagecoach Elementary School Sundance Dental Care of Gallup The Colosseum Gym	107 W. Green Ave 710 S. 3rd St 100 West Coal Ave. 11 St. Anthony Dr. 8 Lenore Ave. 725 Freedom Dr. 1601 S. 2nd St 2006 E. Hwy 66	Gallup, NM 87301 Gallup, NM 87301 Gallup, NM 87301 Zuni, NM 87327 Thoreau, NM 87323 Gallup, NM 87301 Gallup, NM 87301 Gallup, NM 87301	1-505-721-0040 1-505-863-9236 1-505-863-2837 1-505-782-4596 1-505-721-4300 1-505-722-4422 1-505-870-9900		Healthcare - Dental Healthcare: Home Health Care/Respite Community Support Education: PreK-8 Education: NS-8 Education: Elementary School Healthcare - Dental Fitness
Southwest Indian Foundation St. Anthony Indian School St. Bonaventure School Stagecoach Elementary School Sundance Dental Care of Gallup The Colosseum Gym Thoreau Community Center	107 W. Green Ave 710 S. 3rd St 100 West Coal Ave. 11 St. Anthony Dr. 8 Lenore Ave. 725 Freedom Dr. 1601 S. 2nd St 2006 E. Hwy 66 19 Paradise Lane	Gallup, NM 87301 Gallup, NM 87301 Gallup, NM 87301 Zuni, NM 87327 Thoreau, NM 87323 Gallup, NM 87301 Gallup, NM 87301 Gallup, NM 87301 Thoreau, NM 87301 Thoreau, NM 87323	1-505-721-0040 1-505-863-9236 1-505-863-2837 1-505-782-4596 1-505-862-7465 1-505-721-4300 1-505-722-4422 1-505-870-9900 1-505-862-7590		Healthcare - Dental Healthcare: Home Health Care/Respite Community Support Education: PreK-8 Education: NS-8 Education: Elementary School Healthcare - Dental Fitness Community Support
Southwest Indian Foundation St. Anthony Indian School St. Bonaventure School Stagecoach Elementary School Sundance Dental Care of Gallup The Colosseum Gym Thoreau Community Center Thoreau Elementary School	107 W. Green Ave 710 S. 3rd St 100 West Coal Ave. 11 St. Anthony Dr. 8 Lenore Ave. 725 Freedom Dr. 1601 S. 2nd St 2006 E. Hwy 66 19 Paradise Lane #6 Fourth Ave	Gallup, NM 87301 Gallup, NM 87301 Gallup, NM 87301 Zuni, NM 87327 Thoreau, NM 87323 Gallup, NM 87301 Gallup, NM 87301 Gallup, NM 87301 Thoreau, NM 87323 Thoreau, NM 87323	1-505-721-0040 1-505-863-9236 1-505-863-2837 1-505-782-4596 1-505-721-4300 1-505-722-4422 1-505-870-9900 1-505-862-7590 1-505-721-4400		Healthcare - Dental Healthcare: Home Health Care/Respite Community Support Education: PreK-8 Education: NS-8 Education: Elementary School Healthcare - Dental Fitness Community Support Education: Elementary School
Southwest Indian Foundation St. Anthony Indian School St. Bonaventure School Stagecoach Elementary School Sundance Dental Care of Gallup The Colosseum Gym Thoreau Community Center Thoreau Elementary School Thoreau Health Clinic	107 W. Green Ave 710 S. 3rd St 100 West Coal Ave. 11 St. Anthony Dr. 8 Lenore Ave. 725 Freedom Dr. 1601 S. 2nd St 2006 E. Hwy 66 19 Paradise Lane #6 Fourth Ave 3 E. Navarre Blvd	Gallup, NM 87301 Gallup, NM 87301 Gallup, NM 87301 Zuni, NM 87327 Thoreau, NM 87323 Gallup, NM 87301 Gallup, NM 87301 Gallup, NM 87301 Thoreau, NM 87303 Thoreau, NM 87323 Thoreau, NM 87323 Thoreau, NM 87323	1-505-721-0040 1-505-863-9236 1-505-863-2837 1-505-782-4596 1-505-721-4300 1-505-722-4422 1-505-862-7590 1-505-862-7590 1-505-862-8250		Healthcare - Dental Healthcare: Home Health Care/Respite Community Support Education: PreK-8 Education: NS-8 Education: Elementary School Healthcare - Dental Fitness Community Support Education: Elementary School Healthcare: Medical Clinic
Southwest Indian Foundation St. Anthony Indian School St. Bonaventure School Stagecoach Elementary School Sundance Dental Care of Gallup The Colosseum Gym Thoreau Community Center Thoreau Elementary School Thoreau Health Clinic Thoreau High School	107 W. Green Ave 710 S. 3rd St 100 West Coal Ave. 11 St. Anthony Dr. 8 Lenore Ave. 725 Freedom Dr. 1601 S. 2nd St 2006 E. Hwy 66 19 Paradise Lane #6 Fourth Ave 3 E. Navarre Blvd #4 Hawk Circle	Gallup, NM 87301 Gallup, NM 87301 Gallup, NM 87301 Zuni, NM 87327 Thoreau, NM 87323 Gallup, NM 87301 Gallup, NM 87301 Gallup, NM 87301 Thoreau, NM 87303 Thoreau, NM 87323	1-505-721-0040 1-505-863-9236 1-505-863-2837 1-505-862-4596 1-505-721-4300 1-505-722-4422 1-505-870-9900 1-505-862-7590 1-505-721-4400 1-505-862-8250 1-505-721-4500		Healthcare - Dental Healthcare: Home Health Care/Respite Community Support Education: PreK-8 Education: NS-8 Education: Elementary School Healthcare - Dental Fitness Community Support Education: Elementary School Healthcare: Medical Clinic Education: High School
Southwest Indian Foundation St. Anthony Indian School St. Bonaventure School Stagecoach Elementary School Sundance Dental Care of Gallup The Colosseum Gym Thoreau Community Center Thoreau Elementary School Thoreau Health Clinic Thoreau High School Thoreau Middle School	107 W. Green Ave 710 S. 3rd St 100 West Coal Ave. 11 St. Anthony Dr. 8 Lenore Ave. 725 Freedom Dr. 1601 S. 2nd St 2006 E. Hwy 66 19 Paradise Lane #6 Fourth Ave 3 E. Navarre Blvd #4 Hawk Circle #8 Hawk Circle	Gallup, NM 87301 Gallup, NM 87301 Gallup, NM 87301 Zuni, NM 87327 Thoreau, NM 87323 Gallup, NM 87301 Gallup, NM 87301 Gallup, NM 87301 Thoreau, NM 87323	1-505-721-0040 1-505-863-9236 1-505-863-2837 1-505-782-4596 1-505-721-4300 1-505-721-4300 1-505-862-7590 1-505-862-7590 1-505-862-7590 1-505-862-8250 1-505-721-4500 1-505-721-4600		Healthcare - Dental Healthcare: Home Health Care/Respite Community Support Education: PreK-8 Education: NS-8 Education: Elementary School Healthcare - Dental Fitness Community Support Education: Elementary School Healthcare: Medical Clinic Education: High School Education: Middle School
Southwest Indian Foundation St. Anthony Indian School St. Bonaventure School Stagecoach Elementary School Sundance Dental Care of Gallup The Colosseum Gym Thoreau Community Center Thoreau Elementary School Thoreau Health Clinic Thoreau High School Thoreau Middle School Timberlake Ranch Fire Department	107 W. Green Ave 710 S. 3rd St 100 West Coal Ave. 11 St. Anthony Dr. 8 Lenore Ave. 725 Freedom Dr. 1601 S. 2nd St 2006 E. Hwy 66 19 Paradise Lane #6 Fourth Ave 3 E. Navarre Blvd #4 Hawk Circle #8 Hawk Circle Timberlake Road	Gallup, NM 87301 Gallup, NM 87301 Gallup, NM 87301 Zuni, NM 87327 Thoreau, NM 87323 Gallup, NM 87301 Gallup, NM 87301 Gallup, NM 87301 Thoreau, NM 87323 Ramah, NM 87321	1-505-721-0040 1-505-863-9236 1-505-863-2837 1-505-782-4596 1-505-721-4300 1-505-722-4422 1-505-872-9900 1-505-862-7590 1-505-862-7590 1-505-862-8250 1-505-721-4500 1-505-721-4600 1-505-783-4221		Healthcare - Dental Healthcare: Home Health Care/Respite Community Support Education: PreK-8 Education: NS-8 Education: Elementary School Healthcare - Dental Fitness Community Support Education: Elementary School Healthcare: Medical Clinic Education: High School Education: Middle School Public Safety
Southwest Indian Foundation St. Anthony Indian School St. Bonaventure School Stagecoach Elementary School Sundance Dental Care of Gallup The Colosseum Gym Thoreau Community Center Thoreau Elementary School Thoreau Health Clinic Thoreau High School Thoreau Middle School Timberlake Ranch Fire Department Tobe Turpen Elementary School	107 W. Green Ave 710 S. 3rd St 100 West Coal Ave. 11 St. Anthony Dr. 8 Lenore Ave. 725 Freedom Dr. 1601 S. 2nd St 2006 E. Hwy 66 19 Paradise Lane #6 Fourth Ave 3 E. Navarre Blvd #4 Hawk Circle #8 Hawk Circle Timberlake Road 3310 Manuelito	Gallup, NM 87301 Gallup, NM 87301 Gallup, NM 87301 Zuni, NM 87327 Thoreau, NM 87323 Gallup, NM 87301 Gallup, NM 87301 Gallup, NM 87301 Thoreau, NM 87301 Thoreau, NM 87323 Gallup, NM 87321 Gallup, NM 87321 Gallup, NM 87321	1-505-721-0040 1-505-863-9236 1-505-863-2837 1-505-782-4596 1-505-721-4300 1-505-722-4422 1-505-872-9900 1-505-862-7590 1-505-862-7590 1-505-721-4400 1-505-721-4500 1-505-721-4600 1-505-783-4221 1-505-721-5000		Healthcare - Dental Healthcare: Home Health Care/Respite Community Support Education: PreK-8 Education: NS-8 Education: Elementary School Healthcare - Dental Fitness Community Support Education: Elementary School Healthcare: Medical Clinic Education: High School Education: Middle School Public Safety Education: Elementary School
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LIANA I I lab. C-ll Clab. C	205 Nizhoni Blvd	Callina NIA 07204	1-505-925-7505	Harakharana Carasiaka Ciinia
UNM Health Gallup Specialty Care		Gallup, NM 87301		Healthcare: Specialty Clinic
US Renal Care	1801 Red Rock Dr.	Gallup, NM 87301	1-505-863-3472	Healthcare: Dialysis Center
Vanderwagon Volunteer Fire Department	08 Cousins Rd.	Vanderwagon, NM 87326	1-505-778-5511	Public Safety
Veterans Crisis Line			1-800-273-8255	Crisis Intervention - Suicide Prevention - Veterans
Veterans Health Administration	2075 NM Hwy 602	Gallup, NM 87301	1-505-722-7234	Healthcare: Medical Clinic
Vision Clinic	1300 S. 2nd St.	Gallup, NM 87301	1-505-722-3388	Healthcare - Vision - Optometrist
Walgreens Pharmacy	1870 E. Historic Hwy 66	Gallup, NM 87301	1-505-722-9499	Healthcare - Pharmacy
Wal-Mart Pharmacy	1650 W. Maloney Ave.	Gallup, NM 87301	1-505-722-3823	Healthcare - Pharmacy
Western New Mexico Medical Group - PMS	2025 East Aztec Ave.	Gallup, NM 87301	1-505-863-3828	Healthcare: Medical Group/Behavioral health
White Cliffs Volunteer Fire Dept	10 Rd. 58	Gallup, NM 87301	1-505-863-6002	Public Safety
WildCat Christian Academy	Hwy 264 Mile Marker 9 Wildcat Dr.	Gallup, NM 87305	1-505-371-5368	Education: K-12
Wowie's Gym	1500 S 2nd Unit C	Gallup, NM 87301	1-505-863-4858	Fitness
Youth America Hotline			1-877-968-8454	Crisis Intervention: Suicide Prevention
Zuni Christian Mission School	19 Pia Mesa Rd	Zuni, NM 87327	1-505-782-4546	Education: K-8
Zuni Comprehensive Community Health Center	12 B Ave.	Zuni, NM 87327	1-505-782-4431	Healthcare
Zuni Dental Clinic	12 B Ave.	Zuni, NM 87327	1-505-782-7349	Healthcare: Dental
Zuni Education and Career Development	01 Twin Buttes Drive	Zuni, NM 87327	1-505-782-5998	Education: Educational Support Services
Zuni Head Start Program	111 Rte. 301 S	Zuni, NM 87327	1-505-782-5750	Education: Early Childhood Care & Education
Zuni High School	71 Rte. 301 N	Zuni, NM 87327	1-505-782-5511	Education: High School
Zuni Independent Fire District 8	04 Third St NE	Zuni, NM 87327	1-505-782-7191	Public Safety
Zuni Middle School	17 Zuni Mid School Dr.	Zuni, NM 87327	1-505-782-5561	Education: Middle School
Zuni NM - Home Health Care	52 Rte. 301 N	Zuni, NM 87327	1-505-782-5544	Healthcare: Home Health Care
Zuni PHS Indian Hospital	301 N B St.	Zuni, NM 87327	1-505-782-4431	Healthcare
Zuni Police Dispatch	1203 State Hwy 53	Zuni, NM 87327	1-505-782-4493	Law Enforcement, Government
Zuni Public School District	10 Sandy Springs Rd	Zuni, NM 87327	1-505-782-5511	Education: Educational Support Services
Zuni Pueblo Police Department	1203 State Hwy 53	Zuni , NM 87327	1-505-782-4493	Law Enforcement, Government
Zuni Pueblo Solid Waste Program	PO Box 339	Zuni, NM 87327	1-505-782-7162	Environmental Protection & Improvement
				Community Support/Social Advocacy Groups Senior
Zuni Senior Citizens Center	1386 NM 53	Zuni, NM 87327	1-505-782-5541	Citizens Center
Zuni Tribal Courts	PO Box 339	Zuni, NM 87327	1-505-782-7045	Courts
Zuni Tribal Roads	PO Box 339	Zuni, NM 87327	1-505-782-7101	Transportation: Public Safety
Zuni Utility	143 Rte. 301 South	Zuni, NM 87327	1-505-782-4834	Utilities
Zuni Utility Department	143 Rte. 301 S	Zuni. NM 87327	1-505-782-5654	Utilities

INFORMATION GAPS

Information Gaps

- While the following information gaps exist in the health data section of this report, please note that every effort was made to compensate for these gaps in the surveys conducted by Community Hospital Consulting.
 - This assessment seeks to address the community's health needs by evaluating the most current data available. However, published data inevitably lags behind due to publication and analysis logistics.
 - Due to smaller population numbers and the general rural nature of McKinley County, 1-year estimates for a few data indicators are statistically unreliable.
 Therefore, sets of years were combined to increase the reliability of the data while maintaining the county-level perspective.
 - Additionally, information gaps exist due to the limited availability of local community health reports focused on the tribal nations that are within the McKinley County community.

ABOUT COMMUNITY HOSPITAL CONSULTING

About CHC Consulting

- Community Hospital Corporation owns, manages and consults with hospitals through three distinct organizations – CHC Hospitals, CHC Consulting and CHC ContinueCare, which share a common purpose of preserving and protecting community hospitals.
- Based in Plano, Texas, CHC provides the resources and experience community hospitals need to improve quality outcomes, patient satisfaction and financial performance. For more information about CHC, please visit the website at:

www.communityhospitalcorp.com

APPENDIX

- SUMMARY OF DATA SOURCES
- DATA REFERENCES
- MUA/P AND HPSA INFORMATION
- PRIORITY BALLOT

SUMMARY OF DATA SOURCES

Summary of Data Sources

Demographics

- This study utilized demographic data from Stratasan.
- The United States Bureau of Labor Statistics Local Area Unemployment Statistics provides unemployment statistics by county and state;
 http://www.bls.gov/lau/#tables.
- Food insecurity information is pulled from Feeding America's Map the Meal Gap, which provides food insecurity data by county, congressional district and state: http://map.feedingamerica.org/.
- This study also used health data collected by the SparkMap, a national platform that provides public and custom tools produced by the Center for Applied Research and Engagement Systems (CARES) at the University of Missouri. Data can be accessed at https://sparkmap.org/report/.
- The United States Census Bureau provides access to transportation data at the county and state level: data can be accessed at https://censusreporter.org/search/.
- This study utilizes data from the Economic Innovation Group, which provides distressed community index scores by county and state: https://eig.org/dci/interactive-map?path=state/.
- **Economic Innovation Group**, 2020 DCI Interactive Map provided us with formation on distressed communities. Data can be accessed at https://eig.org/dci/interactive-map?path=state/.
- This study also used data collected by the Small Area Income and Poverty Estimates (SAIPE), that provides Supplemental Nutrition Assistance Program (SNAP) Benefits as well as poverty estimates by county and state [https://www.census.gov/data-tools/demo/saipe/#/?map_geoSelector=aa_c and https://www.census.gov/data/datasets/time-series/demo/saipe/model-tables.html respectively]
- United States Census Bureau provides foreign-born population statistics by county and state: https://data.census.gov/cedsci/table?q=foreign%20born&tid=ACSDP1Y2019.DP02.

Health Data

The **County Health Rankings** are made available by the Robert Wood Johnson Foundation and the University of Wisconsin Population Health Institute. The Rankings measure the health of nearly all counties in the nation and rank them within states. The Rankings are compiled using county-level measures from a variety of national and state data sources. These measures are standardized and combined using scientifically-informed weights. The Rankings are based on a model of population health that emphasizes the many factors that, if improved, can help make communities healthier places to live, learn, work and play. Building on the work of America's Health Rankings, the University of Wisconsin Population Health Institute has used this model to rank the health of Wisconsin's counties every year since 2003; http://www.countyhealthrankings.org/.

Summary of Data Sources

Health Data (continued)

- The Centers for Disease Control and Prevention National Center for Health Statistics WONDER Tool provides access to public health statistics and community health data including, but not limited to, mortality, chronic conditions, and communicable diseases; http://wonder.cdc.gov/ucd-icd10.html.
- This study utilizes county level data from the **Behavioral Risk Factor Surveillance System (BRFSS)**, provided by the New Mexico's Indicator-Based Information System (NM-IBIS), https://ibis.health.state.nm.us/query/selection/brfss/ BRFSSSelection.html.
- This study also used health data collected by the **SparkMap**, a national platform that provides public and custom tools produced by the Center for Applied Research and Engagement Systems (CARES) at the University of Missouri. Data can be accessed at https://sparkmap.org/report/.
- The **U.S. Census Bureau's Small Area Health Insurance Estimates** program produces the only source of data for single-year estimates of health insurance coverage status for all counties in the U.S. by selected economic and demographic characteristics and children poverty estimates

 [https://www.census.gov/data-tools/demo/sahie/index.html] and , https://www.census.gov/data-tools/demo/saipe/#/?map_geoSelector=aa_c_respectively]
- The U.S. Department of Health and Human Services Health Resources and Services Administration (HRSA) provides Medically Underserved Area /
 Population and Health Professional Shortage Area scores, and can be accessed at: https://datawarehouse.hrsa.gov/tools/analyzers.aspx.
- The **New Mexico Department of Health and Environment** produces a COVID-19 dashboard about vaccinations in New Mexico and at the county level. Data can be accessed at: https://www.New Mexicovaccine.gov/158/Data.
- The **Centers for Medicare & Medicaid Services, Office of Minority Health** provides public tools to better understand disparities in chronic diseases. Data can be accessed at: https://data.cms.gov/mapping-medicare-disparities.

Survey

- CHC Consulting worked with Rehoboth McKinley Christian Health Care Services from February 21, 2022 – March 14, 2022 to send electronic surveys.

DATA REFERENCES

Distressed Communities Index

The seven components of the index are:



No High School Diploma

Percent of the 25-year-old+ population without a high school diploma or equivalent



Housing Vacancy Rate

Percent of habitable housing that is unoccupied, excluding properties that are for seasonal, recreational, or occasional use



Adults Not Working

Percent of the prime-age (25-54) population not currently employed



Poverty Rate

Percent of the population living under the poverty line



Median Income Ratio

Median household income as a percent of metro area median household income (or state, for non-metro areas)



Change in Employment

Percent change in the number of jobs from 2014 to 2018



Change in Establishments

Percent change in the number of business establishments from 2014 to 2018

Source: Economic Innovation Group, Methodology; https://eig.org/dci/methodology; data accessed April 12, 2022

2022 Poverty Guidelines

2022 POVERTY GUIDELINES FOR THE 48 CONTIGUOUS STATES AND THE DISTRICT OF COLUMBIA

Persons in family/household	Poverty guideline
ı	\$13,590
2	\$18,310
3	\$23,030
4	\$27,750
5	\$32,470
6	\$37,190
7	\$41,910
8	\$46,630

For families/households with more than 8 persons, add \$4,720 for each additional person.

Source: Poverty Guidelines, Office Of The Assistant Secretary For Planning and Evaluation, https://aspe.hhs.gov/topics/poverty-economic-mobility/poverty-guidelines; data accessed April 12, 2022.

MUA/P AND HPSA INFORMATION

Medically Underserved Areas/Populations

Background

- Medically Underserved Areas (MUAs) and Medically Underserved Populations (MUPs) are areas or populations designated by HRSA as having too few primary care providers, high infant mortality, high poverty or a high elderly population.
- MUAs have a shortage of primary care services for residents within a geographic area such as:
 - A whole county
 - A group of neighboring counties
 - A group or urban census tracts
 - A group of county or civil divisions
- MUPs are specific sub-groups of people living in a defined geographic area with a shortage of primary care services. These groups may face economic, cultural, or linguistic barriers to health care. Examples include, but are not limited to:
 - Homeless
 - Low income
 - Medicaid eligible
 - Native American
 - Migrant farmworkers

Source: U.S. Department of Health and Human Services, Health Resources and Services Administration, http://www.hrsa.gov/; data accessed June 28, 2022.

Medically Underserved Areas/Populations

Background (continued)

- The Index of Medical Underservice (IMU) is applied to data on a service area to obtain a score for the area. IMU is calculated based on four criteria:
 - 1. Population to provider ratio
 - Percent of the population below the federal poverty level
 - 3. Percent of the population over age 65
 - 4. Infant mortality rate
- Each service area or population group found to have an IMU of 62.0 or less qualifies for designation as a Medically Underserved Area or Medically Underserved Population.

Source: U.S. Department of Health and Human Services, Health Resources and Services Administration, http://www.hrsa.gov/; data accessed June 28, 2022.

data.HRSA.gov

Di	scipline	MUA/P ID	Servi	ce Area Name	Design		Primary State Na			Index of Medical Underser ce Score			Rural Status	Designation Date	Update Date
Pr	imary Care	02158	MCKIN	ILEY SERVICE AREA	Medical	ly Underserved Area	New Mexic		McKinley County, NM	37	.8	Designated	Rural	11/01/1978	11/01/1978
	Component State Name New Mexico			Component County McKinley		Component Name McKinley	Component Type Single County		Component GE0			Component R	ural Status		

Health Professional Shortage Areas

Background

- Health Professional Shortage Areas (HPSAs) are designations that indicate health care provider shortages in:
 - Primary care
 - Dental health
 - Mental health
- These shortages may be geographic-, population-, or facility-based:
 - Geographic Area: A shortage of providers for the entire population within a defined geographic area.
 - Population Groups: A shortage of providers for a specific population group(s) within a defined geographic area (e.g., low income, migrant farmworkers, and other groups)
 - Facilities:
 - Other Facility (OFAC)
 - Correctional Facility
 - State Mental Hospitals
 - Automatic Facility HPSAs (FQHCs, FQHC Look-A-Likes, Indian Health Facilities, HIS and Tribal Hospitals, Dual-funded Community Health Centers/Tribal Clinics, CMS-Certified Rural Health Clinics (RHCs) that meet National Health Service Corps (NHSC) site requirements)

Source: U.S. Department of Health and Human Services, Health Resources and Services Administration, http://www.hrsa.gov/; data accessed June 28, 2022.

Health Professional Shortage Areas

Background (continued)

- HRSA reviews these applications to determine if they meet the eligibility criteria for designation. The main eligibility criterion is that the proposed designation meets a threshold ratio for population to providers.
- Once designated, HRSA scores HPSAs on a scale of 0-25 for primary care and mental health, and 0-26 for dental health, with higher scores indicating greater need.

data.HRSA.gov

Discipline	HPSA ID	HPS	A Name	Desig	nation Type		Prima State	ary Name	County Name	y	HPSA FTE Short	HPSA Score	Status	Rural Status		Designati on Date	Update Date
Primary Care	1358768476	McKir	nley County	High N	leeds Geographic l	HPSA	New M	1exico	McKinle County,	,	10.21	17	Designated	Rural		05/30/1979	09/10/2021
Compor	nent State Nar	ne	Component County	Name	Component Na	me		Compo	onent T	уре		Compo	nent GEOID		Com	ponent Rui	ral Status
New Mex	ico		McKinley	_	McKinley			Single (County		_	35031			Rural		
Dental Health	6359587218	Low I	ncome - McKinley County	/ Low In	come Population F	IPSA	New M	1exico	McKinle County,	•	10.96	21	Designated	Rural	_	08/22/2013	09/10/2021
Compor	nent State Nar	ne	Component County	Name	Component Na	me		Comp	onent T	уре		Compo	nent GEOID		Com	ponent Rui	ral Status
New Mex	ico		McKinley		McKinley			Single (County			35031			Rural		
Mental Health	7352716392	Catch	ment Area 1	High N	leeds Geographic I	HPSA	New M	1exico	McKinle County, San Jua County,	NM an	11.08	19	Designated	Partiall Rural	ly	05/13/1992	09/10/2021
Compor	nent State Nar	ne	Component County	Name	Component Na	me		Comp	onent T	уре		Compo	nent GEOID		Com	ponent Rui	ral Status
New Mex	ico		McKinley		McKinley			Single (County			35031			Rural		
New Mex	ico		San Juan		San Juan		1	Single (County			35045			Partia	ally Rural	1
Primary Care	1359993560	ZUNI	INDIAN HOSPITAL	Health	Health Service, Tri , and Urban Indian Organizations		New M	1exico	McKinle County,	•		20	Designated	Rural		10/26/2002	09/11/2021
Site Nan	ne	Site	Address S	Site Cit	y	Site	State		Si	te ZIP	Code		County		F	Rural Status	S
ZUNI IND	IAN HOSPITAL	21 E	3 Ave	<u>Zuni</u>		NM			87	327			McKinley		F	Rural	
Mental Health	7359993524	ZUNI	INDIAN HOSPITAL	Health	Health Service, Tri , and Urban Indian Organizations		New M	1exico	McKinle County,	•		22	Designated	Rural		10/26/2002	09/11/2021
Site Nan	ne	Site	Address S	Site Cit	y	Site	State		Si	te ZIP	Code		County		F	Rural Status	s
ZUNI IND	IAN HOSPITAL	21 E	3 Ave	Zuni		NM			87	327			McKinley		F	Rural	

Discipline	HPSA ID	HPSA Name	Designation Type		Primary State Name	Coui	•	HPSA FTE Short	HPSA Score	Status	Rural Status	Designati on Date	Update Date
Dental Health	6359993532	ZUNI INDIAN HOSPITAL	Indian Health Service, Tr Health, and Urban Indiar Health Organizations		New Mexico	McKii Coun	nley ty, NM		24	Designated	Rural	10/26/2002	09/11/2021
Site Nar	ne	Site Address	Site City	Site	State		Site ZIP	Code		County		Rural Status	S
ZUNI IND	IAN HOSPITAL	. 21 B Ave	Zuni	NM			87327		ı	McKinley		Rural	
Primary Care	1356901986	THOREAU HEALTH STATIO	Indian Health Service, Tr Health, and Urban Indiar Health Organizations		New Mexico	McKii Coun	nley ty, NM		20	Designated	Rural	08/18/2019	09/11/2021
Site Nar	ne	Site Address	Site City	Site	State		Site ZIP	Code		County		Rural Status	S
THOREA STATION	U HEALTH	3 E Navarre Blvd	Thoreau	NM			87323		I	McKinley		Rural	
Mental Health	7355765876	THOREAU HEALTH STATIO	Indian Health Service, Tr Health, and Urban Indiar Health Organizations		New Mexico	McKii Coun	nley ty, NM		22	Designated	Rural	08/18/2019	09/11/2021
Site Nar	me	Site Address	Site City	Site	State		Site ZIP	Code		County		Rural Status	S
THOREA STATION	U HEALTH	3 E Navarre Blvd	Thoreau	NM			87323		I	McKinley		Rural	
Dental Health	6357241539	THOREAU HEALTH STATIO	N Indian Health Service, Tr Health, and Urban Indiar Health Organizations		New Mexico	McKii Coun	nley ty, NM		24	Designated	Rural	08/18/2019	09/11/2021
Site Nar	ne	Site Address	Site City	Site	State		Site ZIP	Code		County		Rural Status	S
THOREA STATION	U HEALTH	3 E Navarre Blvd	Thoreau	NM			87323		ı	McKinley		Rural	
Primary Care	1359993562	GALLUP INDIAN MEDICAL CENTER	Indian Health Service, Tr Health, and Urban Indiar Health Organizations		New Mexico	McKii Coun	nley ty, NM		20	Designated	Rural	10/26/2002	09/11/2021
Site Nar	me	Site Address	Site City	Site	State		Site ZIP	Code		County		Rural Status	S
GALLUP MEDICAL	INDIAN _ CENTER	516 E Nizhoni Blvd	Gallup	NM			87301-57	48		McKinley		Rural	

Discipline	HPSA ID	HPSA Name	Designation Type		Primary State Name	Count Name		HPSA FTE Short	HPSA Score		Rural Status	Designati on Date	Update Date
Mental Hea	lth 7359993526	GALLUP INDIAN MEDICAL CENTER	Indian Health Service, T Health, and Urban India Health Organizations		New Mexico	McKinle County	•		22	Designated	Rural	10/26/2002	09/11/2021
Site I	lame	Site Address	Site City	Site	State	s	ite ZIP	Code		County		Rural Statu	S
	JP INDIAN CAL CENTER	516 E Nizhoni Blvd	Gallup	NM		87	7301-57	48		McKinley		Rural	
Dental Hea	lth 6359993534	GALLUP INDIAN MEDICAL CENTER	Indian Health Service, T Health, and Urban India Health Organizations		New Mexico	McKinle County	•		24	Designated	Rural	10/26/2002	09/11/2021
Site I	lame	Site Address	Site City	Site	State	s	ite ZIP	Code		County		Rural Statu	s
	JP INDIAN CAL CENTER	516 E Nizhoni Blvd	Gallup	NM		87	7301-57	48		McKinley		Rural	
Primary Ca	re 1359993557	Presbyterian Medical Service	s Federally Qualified Hea	lth	New Mexico	Santa I			22	Designated	Non-Rural	10/26/2002	09/11/2021

cipline HPSA ID	HPSA Name	Designation Typ	oe	Primary State Name	County	у	HPSA FTE Short	HPSA Score	Status	Rural Status	Designati on Date	Update Date
Site Name	Site Address	Site City	Site	State	Si	te ZIP	Code		County		Rural Statu	s
PMS - Academy for Technology & District States (ATC)	74 A Van Nu PO	Santa Fe	NM		87	'508-14	65	\$	Santa Fe		Non-Rural	
PMS - Alamogordo Behavioral Health Family Health Center	2360 Indian Wells Rd	Alamogordo	NM		88	3310-46	09	(Otero		Rural	
PMS - Alamogordo Famil	y 1501 10th St	Alamogordo	NM		88	3310-50	44	(Otero		Rural	
PMS - Amy Biehl Communty School	310 Avenida Del Sur	Santa Fe	NM		87	7508-15	65	\$	Santa Fe		Non-Rural	
PMS - Artesia Family Health Center	1105 Memorial Dr	Artesia	NM		88	3210-11	89	E	Eddy		Rural	
PMS - Artesia Family Health Center PSR	1103 Memorial Dr	Artesia	NM		88	3210-11	89	E	Eddy		Rural	
PMS - Aspen Community Magnet School	450 La Madera St	Santa Fe	NM		87	'501-24	20	:	Santa Fe		Non-Rural	
PMS - Atalaya Elementar School	y 721 Camino Cabra	Santa Fe	NM		87	7505-59	64	:	Santa Fe		Non-Rural	
PMS - Carlsbad Family Health Center Behavioral Health	914 N Canal St	Carlsbad	NM		88	3220-51	10	E	Eddy		Rural	
PMS - CARLSBAD FAMILY HLTH CTR	2013 San Jose Blvd	Carlsbad	NM		88	3220-54	26	E	Eddy		Rural	
PMS - CARLSBAD SCHOOL BASED HLTH CTR, THE CAVE	3000 W Church St	Carlsbad	NM		88	3220-31	10	E	Eddy		Rural	
PMS - CATRON COUNT MED CENTER	Y 1 Foster Dr	Reserve	NM		87	'830		(Catron		Rural	
PMS - Cesar Chavez Elementary School	6251 Jaguar Dr	Santa Fe	NM		87	7507-16	18		Santa Fe		Non-Rural	

scipline	HPSA ID	HPSA Name	Designation Type		Primary State Name	Cou	_	HPSA FTE Short	HPSA Score	Status	Rural Status	Designati on Date	Update Date
PMS - Ch	naparral Family enter	204 Angelina Blvd	Chaparral	NM			88081-75	58		Otero		Rural	
PMS - CO	OUNSELOR	9837 US-550	Counselor	NM			87018			Sandoval		Rural	
PMS - Cu School	uba Elementary	4 School Rd	Cuba	NM			87013			Sandoval		Rural	
PMS - Cu	uba Health Cente	r 6349 US Highway 550	Cuba	NM			87013			Sandoval		Rural	
PMS - Cu Health Ce	uba School-Based enter	50 CR-13	Cuba	NM			87013			Sandoval		Rural	
	eming Behavioral ealth Center	901 W Hickory St	Deming	NM			88030-40	46		Luna		Rural	
PMS - De	eming Health	300 S Diamond Ave	Deming	NM			88030-37	52		Luna		Rural	
PMS - De	esert Sage	351 W Zia Rd	Santa Fe	NM			87505-57	24		Santa Fe		Non-Rural	
	arly College nities (ECO) High	2301 W Zia Rd	Santa Fe	NM			87505-70	17		Santa Fe		Non-Rural	
PMS - EI Academy	Camino Real	2500 S Meadows Rd	Santa Fe	NM			87507-36	01		Santa Fe		Non-Rural	
PMS - Elo	dorado ity School	2 Avenida Torreon	Santa Fe	NM			87508-88	52		Santa Fe		Non-Rural	
PMS - Es Wellness	spanola Family Center	1200 N Paseo De Onate	Espanola	NM			87532-26	87		Rio Arriba		Rural	
PMS - ES FAMILY I CENTER		903 5th St APT C	Estancia	NM			87016-11	55		Torrance		Rural	
	opress Care by rian Medical	202 E Church St	Carlsbad	NM			88220-63	08		Eddy		Rural	

scipline	HPSA ID	HPSA Name	Designation Type		Primary State Name	Cour	е	HPSA FTE Short	HPSA Score	Status	Rural Status	Designati on Date	Update Date
	ARMINGTON ILTH CTR	1001 W Broadway STE E	Farmington	NM		1	87401-563	38		San Juan		Non-Rural	
	ARMINGTON ILTH CTR	1001 W Broadway STE D	Farmington	NM		1	87401-563	38		San Juan		Non-Rural	
	armington ity Health Center se Abuse Services	744 W Animas St	Farmington	NM		i	87401-56 ⁻	17		San Juan		Non-Rural	
PMS - Fa	armington PSR	2015 E 12th St	Farmington	NM			87401-746	60		San Juan		Non-Rural	
PMS - Gr Counselir	rants Family	1040 Sakelares Blvd	Grants	NM			87020-38 ²	19		Cibola		Rural	
PMS - Gr Health Ce	rants Family enter	1217 Bonita St	Grants	NM			87020-210	03		Cibola		Rural	
	OBBS FAMILY CENTER	200 W Lea St	Hobbs	NM			88240-51′	10		Lea		Rural	
PMS - Ho	opewell Family enter	1775 Hopewell St	Santa Fe	NM			87505-389	96		Santa Fe		Non-Rural	
PMS - Ke	earny Elementary	901 Avenida De Las Campanas	Santa Fe	NM			87507-536	69		Santa Fe		Non-Rural	
PMS - LC	OVING HEALTH	602 S 4th St	Loving	NM			88256			Eddy		Rural	
	AGDALENA .TH CENTER	801 W 10th St	Magdalena	NM			87825			Socorro		Rural	
PMS - Ma Internatio School	andela onal Magnet	1604 Agua Fria St	Santa Fe	NM			87505-09 ⁻	12		Santa Fe		Non-Rural	
PMS - Mi School	lagro Middle	341 W Zia Rd	Santa Fe	NM		i	87505-572	24		Santa Fe		Non-Rural	
PMS - Mo Charter S	onte del Sol School	4157 Walking Rain Rd	Santa Fe	NM			87507-082	25		Santa Fe		Non-Rural	

scipline	HPSA ID	HPSA Name	Designation Typ	e	Primary State Name	County Name	F	HPSA FTE Short	HPSA Score	Status	Rural Status	Designati on Date	Update Date
PMS - MO	OUNTAINAIR 'H CTR	105 Pinon St E	Mountainair	NM		8703	36			Torrance		Rural	
PMS - Nir		5901 Herrera Dr	Santa Fe	NM		8750	07-2676	6	;	Santa Fe		Non-Rural	
PMS - OJ	IO ENCINO	2 Ojo Encino	Cuba	NM		870	13-6027	7	;	Sandoval		Rural	
PMS - Ojo School	o Encino Day	5 Ojo Encino	Cuba	NM		870	13-6012	2	;	Sandoval		Rural	
PMS - Or	tiz Middle School	4161 S Meadows Rd	Santa Fe	NM		8750	07-3060	0		Santa Fe		Non-Rural	
PMS - Pe	ecos Valley Center	199 NM Highway 50	Pecos	NM		8755	52		;	San Miguel		Rural	
PMS - Pe	ecos Valley Center	199 NM Highway 50	Pecos	NM		8755	52		,	San Miguel		Rural	
Medical C	ecos Valley Center School- ealth Center	28 Panther Pkwy	Pecos	NM		8755	52		;	San Miguel		Rural	
PMS - QU FAMILY H	JAY CTY HLTH CTR	1302 E Main St	Tucumcari	NM		8840	01-2508	8	1	Quay		Rural	
PMS - Qu Health/So Health Ce	chool-Based	8 Old Town Loop	Quemado	NM		8782	29		1	Catron		Rural	
PMS - QU CENTER	JESTA HEALTH	2573 NM-522	Questa	NM		8755	56			Taos		Rural	
PMS - Qu Junior/Se	uesta nior High School	57 Sagebrush Rd	Questa	NM		8755	56			Taos		Rural	
PMS - Ra	amirez Thomas ry School	3200 Calle PO Ae Pi	Santa Fe	NM		8750)7-7767	7		Santa Fe		Non-Rural	
	o Rancho Family enter PSR	224 Unser Blvd NE	Rio Rancho	NM		8712	24-4044	4	;	Sandoval		Non-Rural	

scipline	HPSA ID	HPSA Name	Designation Type		Primary State Name	Coun	_	HPSA FTE Short	HPSA Score	Status	Rural Status	Designati on Date	Update Date
	O RANCHO HLTH CTR	184 Unser Blvd NE	Rio Rancho	NM		8	87124-40	45	S	Sandoval		Non-Rural	
PMS - Ru Health Ce		1400 Sudderth Dr	Ruidoso	NM		8	38345-61	03	L	incoln		Rural	
	CRAMENTO DICAL CTR	74 James Canyon Hwy	Cloudcroft	NM		8	88317-11	39	C	Otero		Rural	
PMS - Sa School	ılazar Elementary	1231 Apache Ave	Santa Fe	NM		8	87505-32	09	S	Santa Fe		Non-Rural	
	ndoval County ommons Dental	1500 Idalia BLDG B	Bernalillo	NM		8	87004-63	03	S	Sandoval		Non-Rural	
PMS - SA	NTA FE COMM	2960 Rodeo Park Dr W	Santa Fe	NM		8	87505-63	51	8	Santa Fe		Non-Rural	
PMS - Sa Wellness	nta Fe Family Center	2504 Camino Entrada	Santa Fe	NM		8	87507-48	51	S	Santa Fe		Non-Rural	
PMS - So Health Ce	corro Teen enter	1200 Michigan Ave	Socorro	NM		8	37801		S	Socorro		Rural	
PMS - Sw Elementa	•	501 Airport Rd	Santa Fe	NM		8	87507-28	76	S	Santa Fe		Non-Rural	
	EN HEALTH - SANTA FE HS	2100 Yucca St	Santa Fe	NM		8	87505-54	56	S	Santa Fe		Non-Rural	
	EN HEALTH -CAPITAL HS	4851 Paseo Del Sol	Santa Fe	NM		8	87507-30	27	S	Santa Fe		Non-Rural	
PMS - TC		2500 NM-197	Cuba	NM		8	37013		S	Sandoval		Rural	
PMS - To	rreon Day Schoo	2600 NM-197	Cuba	NM		8	37013		5	Sandoval		Rural	
PMS - TC BEHAVO AUTHOR	RIAL HLTH	1615 Ojo Ct	Farmington	NM		8	37401		5	San Juan		Rural	

iscipline	HPSA ID	HPSA Name	Designation Type		Primary State Name	Cou	•	HPSA FTE Short	HPSA Score	Status	Rural Status	Designati on Date	Update Date
	JLAROSA L CENTER	111 Central Ave	Tularosa	NM			88352-20	63		Otero		Rural	
PMS - Va	alley Community enter	835 Spruce St Ste B	Espanola	NM			87532-34	55		Rio Arriba		Rural	
PMS - Va	alley Community enter	835 Spruce St	Espanola	NM			87532-34	55		Rio Arriba		Rural	
PMS - Ve	eguita Family enter	1 Salomon Griego Rd.	Veguita	NM			87062			Socorro		Rural	
	ESTERN NM P - THOREAU	15 E Navarre Blvd	Thoreau	NM			87323			McKinley		Rural	
	ESTERN NM P-BH - GALLUP	2025 E Aztec Ave	Gallup	NM			87301-48	03		McKinley		Rural	
	ESTERN NM L GRP - GALLUP	610 N Fifth St	Gallup	NM			87301-53	06		McKinley		Rural	
	ood Gormley ary School	141 E Booth St	Santa Fe	NM			87505-26	17		Santa Fe		Non-Rural	
PMS -OF	RTIZ MOUNTAIN ENTER	06B Main St	Cerrillos	NM			87010			Santa Fe		Rural	
PMS Soc	corro Mental	1200 Highway 60	Socorro	NM			87801-39	14		Socorro		Rural	
	ALLUP TEEN CENTER	1055 1/2 Rico St	Gallup	NM			87301			McKinley		Rural	
	CORRO COMM CENTER	1300 Enterprise Rd	Socorro	NM			87801-41	99		Socorro		Rural	
PRESBY MEDICA	TERIAN L SERVICES	1422 Paseo de Peralta	Santa Fe	NM			87501-43	91		Santa Fe		Non-Rural	
1	rian Medical Family Health	2300 Grande Blvd SE	Rio Rancho	NM			87124-17	55		Sandoval		Non-Rural	

Discipline	HPSA ID	HPSA Name	Designation Type	_	County Name	HPSA Score			Designati on Date	Update Date
Mental Health	7359993520	Presbyterian Medical Services	Federally Qualified Health	New Mexico	Santa Fe	21	Designated	Non-Rural	05/20/2003	09/11/2021
			Center		County, NM					1

cipline HPSA ID	HPSA Name	Designation Typ	oe	Primary State Name	County	у	HPSA FTE Short	HPSA Score	Status	Rural Status	Designati on Date	Update Date
Site Name	Site Address	Site City	Site	State	Si	te ZIP	Code		County		Rural Statu	s
PMS - Academy for Technology & District States (ATC)	74 A Van Nu PO	Santa Fe	NM		87	'508-14	65	\$	Santa Fe		Non-Rural	
PMS - Alamogordo Behavioral Health Family Health Center	2360 Indian Wells Rd	Alamogordo	NM		88	3310-46	09	(Otero		Rural	
PMS - Alamogordo Famil	y 1501 10th St	Alamogordo	NM		88	3310-50	44	(Otero		Rural	
PMS - Amy Biehl Communty School	310 Avenida Del Sur	Santa Fe	NM		87	7508-15	65	\$	Santa Fe		Non-Rural	
PMS - Artesia Family Health Center	1105 Memorial Dr	Artesia	NM		88	3210-11	89	E	Eddy		Rural	
PMS - Artesia Family Health Center PSR	1103 Memorial Dr	Artesia	NM		88	3210-11	89	E	Eddy		Rural	
PMS - Aspen Community Magnet School	450 La Madera St	Santa Fe	NM		87	'501-24	20	:	Santa Fe		Non-Rural	
PMS - Atalaya Elementar School	y 721 Camino Cabra	Santa Fe	NM		87	7505-59	64	:	Santa Fe		Non-Rural	
PMS - Carlsbad Family Health Center Behavioral Health	914 N Canal St	Carlsbad	NM		88	3220-51	10	E	Eddy		Rural	
PMS - CARLSBAD FAMILY HLTH CTR	2013 San Jose Blvd	Carlsbad	NM		88	3220-54	26	E	Eddy		Rural	
PMS - CARLSBAD SCHOOL BASED HLTH CTR, THE CAVE	3000 W Church St	Carlsbad	NM		88	3220-31	10	E	Eddy		Rural	
PMS - CATRON COUNT MED CENTER	Y 1 Foster Dr	Reserve	NM		87	'830		(Catron		Rural	
PMS - Cesar Chavez Elementary School	6251 Jaguar Dr	Santa Fe	NM		87	7507-16	18		Santa Fe		Non-Rural	

scipline	HPSA ID	HPSA Name	Designation Type		Primary State Name	Cou	_	HPSA FTE Short	HPSA Score	Status	Rural Status	Designati on Date	Update Date
PMS - Ch	naparral Family enter	204 Angelina Blvd	Chaparral	NM			88081-75	58		Otero		Rural	
PMS - CO	OUNSELOR	9837 US-550	Counselor	NM			87018			Sandoval		Rural	
PMS - Cu School	uba Elementary	4 School Rd	Cuba	NM			87013			Sandoval		Rural	
PMS - Cu	uba Health Cente	r 6349 US Highway 550	Cuba	NM			87013			Sandoval		Rural	
PMS - Cu Health Ce	uba School-Based enter	50 CR-13	Cuba	NM			87013			Sandoval		Rural	
	eming Behavioral ealth Center	901 W Hickory St	Deming	NM			88030-40	46		Luna		Rural	
PMS - De	eming Health	300 S Diamond Ave	Deming	NM			88030-37	52		Luna		Rural	
PMS - De	esert Sage	351 W Zia Rd	Santa Fe	NM			87505-57	24		Santa Fe		Non-Rural	
	arly College nities (ECO) High	2301 W Zia Rd	Santa Fe	NM			87505-70	17		Santa Fe		Non-Rural	
PMS - EI Academy	Camino Real	2500 S Meadows Rd	Santa Fe	NM			87507-36	01		Santa Fe		Non-Rural	
PMS - Elo	dorado ity School	2 Avenida Torreon	Santa Fe	NM			87508-88	52		Santa Fe		Non-Rural	
PMS - Es Wellness	spanola Family Center	1200 N Paseo De Onate	Espanola	NM			87532-26	87		Rio Arriba		Rural	
PMS - ES FAMILY I CENTER		903 5th St APT C	Estancia	NM			87016-11	55		Torrance		Rural	
	opress Care by rian Medical	202 E Church St	Carlsbad	NM			88220-63	08		Eddy		Rural	

scipline	HPSA ID	HPSA Name	Designation Type		Primary State Name	Cour	е	HPSA FTE Short	HPSA Score	Status	Rural Status	Designati on Date	Update Date
	ARMINGTON ILTH CTR	1001 W Broadway STE E	Farmington	NM		1	87401-563	38		San Juan		Non-Rural	
	ARMINGTON ILTH CTR	1001 W Broadway STE D	Farmington	NM		1	87401-563	38		San Juan		Non-Rural	
	armington ity Health Center se Abuse Services	744 W Animas St	Farmington	NM		i	87401-56 ⁻	17		San Juan		Non-Rural	
PMS - Fa	armington PSR	2015 E 12th St	Farmington	NM			87401-746	60		San Juan		Non-Rural	
PMS - Gr Counselir	rants Family	1040 Sakelares Blvd	Grants	NM			87020-38 ²	19		Cibola		Rural	
PMS - Gr Health Ce	rants Family enter	1217 Bonita St	Grants	NM			87020-210	03		Cibola		Rural	
	OBBS FAMILY CENTER	200 W Lea St	Hobbs	NM			88240-51′	10		Lea		Rural	
PMS - Ho	opewell Family enter	1775 Hopewell St	Santa Fe	NM			87505-389	96		Santa Fe		Non-Rural	
PMS - Ke	earny Elementary	901 Avenida De Las Campanas	Santa Fe	NM			87507-536	69		Santa Fe		Non-Rural	
PMS - LC	OVING HEALTH	602 S 4th St	Loving	NM			88256			Eddy		Rural	
	AGDALENA .TH CENTER	801 W 10th St	Magdalena	NM			87825			Socorro		Rural	
PMS - Ma Internatio School	andela onal Magnet	1604 Agua Fria St	Santa Fe	NM			87505-09 ⁻	12		Santa Fe		Non-Rural	
PMS - Mi School	lagro Middle	341 W Zia Rd	Santa Fe	NM		i	87505-572	24		Santa Fe		Non-Rural	
PMS - Mo Charter S	onte del Sol School	4157 Walking Rain Rd	Santa Fe	NM			87507-082	25		Santa Fe		Non-Rural	

scipline	HPSA ID	HPSA Name	Designation Typ	pe	Primary State Name	Coui Nam	_	HPSA FTE Short	HPSA Score	Status	Rural Status	Designati on Date	Update Date
PMS - MC	DUNTAINAIR H CTR	105 Pinon St E	Mountainair	NM			87036			Torrance		Rural	
PMS - Nin		5901 Herrera Dr	Santa Fe	NM			87507-267	76		Santa Fe		Non-Rural	
PMS - OJ	O ENCINO	2 Ojo Encino	Cuba	NM			87013-602	27		Sandoval		Rural	
PMS - Ojo School	Encino Day	5 Ojo Encino	Cuba	NM			87013-60 ⁻	12		Sandoval		Rural	
PMS - Ort	iz Middle School	4161 S Meadows Rd	Santa Fe	NM			87507-306	60		Santa Fe		Non-Rural	
PMS - Peo	•	199 NM Highway 50	Pecos	NM			87552			San Miguel		Rural	
PMS - Peo	•	199 NM Highway 50	Pecos	NM			87552			San Miguel		Rural	
	cos Valley enter School- alth Center	28 Panther Pkwy	Pecos	NM			87552			San Miguel		Rural	
PMS - QU FAMILY H		1302 E Main St	Tucumcari	NM			88401-250	08		Quay		Rural	
PMS - Que Health/Scl Health Ce	hool-Based	8 Old Town Loop	Quemado	NM			87829			Catron		Rural	
PMS - QU CENTER	JESTA HEALTH	2573 NM-522	Questa	NM			87556			Taos		Rural	
PMS - Qu	esta nior High School	57 Sagebrush Rd	Questa	NM			87556			Taos		Rural	
PMS - Rai	mirez Thomas ry School	3200 Calle PO Ae Pi	Santa Fe	NM			87507-776	67		Santa Fe		Non-Rural	
PMS - Rio Health Ce	Rancho Family nter PSR	224 Unser Blvd NE	Rio Rancho	NM			87124-404	14		Sandoval		Non-Rural	

scipline	HPSA ID	HPSA Name	Designation Type		Primary State Name	Coun	_	HPSA FTE Short	HPSA Score	Status	Rural Status	Designati on Date	Update Date
	O RANCHO HLTH CTR	184 Unser Blvd NE	Rio Rancho	NM		8	87124-40	45	S	Sandoval		Non-Rural	
PMS - Ru Health Ce		1400 Sudderth Dr	Ruidoso	NM		8	38345-61	03	L	incoln		Rural	
	CRAMENTO DICAL CTR	74 James Canyon Hwy	Cloudcroft	NM		8	88317-11	39	C	Otero		Rural	
PMS - Sa School	ılazar Elementary	1231 Apache Ave	Santa Fe	NM		8	87505-32	09	S	Santa Fe		Non-Rural	
	ndoval County ommons Dental	1500 Idalia BLDG B	Bernalillo	NM		8	87004-63	03	S	Sandoval		Non-Rural	
PMS - SA	NTA FE COMM	2960 Rodeo Park Dr W	Santa Fe	NM		8	87505-63	51	S	Santa Fe		Non-Rural	
PMS - Sa Wellness	nta Fe Family Center	2504 Camino Entrada	Santa Fe	NM		8	87507-48	51	S	Santa Fe		Non-Rural	
PMS - So Health Ce	corro Teen enter	1200 Michigan Ave	Socorro	NM		8	37801		S	Socorro		Rural	
PMS - Sw Elementa	•	501 Airport Rd	Santa Fe	NM		8	87507-28	76	S	Santa Fe		Non-Rural	
	EN HEALTH - SANTA FE HS	2100 Yucca St	Santa Fe	NM		8	87505-54	56	S	Santa Fe		Non-Rural	
	EN HEALTH -CAPITAL HS	4851 Paseo Del Sol	Santa Fe	NM		8	87507-30	27	S	Santa Fe		Non-Rural	
PMS - TC		2500 NM-197	Cuba	NM		8	37013		S	Sandoval		Rural	
PMS - To	rreon Day Schoo	2600 NM-197	Cuba	NM		8	37013		5	Sandoval		Rural	
PMS - TC BEHAVO AUTHOR	RIAL HLTH	1615 Ojo Ct	Farmington	NM		8	37401		5	San Juan		Rural	

iscipline	HPSA ID	HPSA Name	Designation Type		Primary State Name	Cou	•	HPSA FTE Short	HPSA Score	Status	Rural Status	Designati on Date	Update Date
	JLAROSA L CENTER	111 Central Ave	Tularosa	NM			88352-20	63		Otero		Rural	
PMS - Va	alley Community enter	835 Spruce St Ste B	Espanola	NM			87532-34	55		Rio Arriba		Rural	
PMS - Va	alley Community enter	835 Spruce St	Espanola	NM			87532-34	55		Rio Arriba		Rural	
PMS - Ve	eguita Family enter	1 Salomon Griego Rd.	Veguita	NM			87062			Socorro		Rural	
	ESTERN NM P - THOREAU	15 E Navarre Blvd	Thoreau	NM			87323			McKinley		Rural	
	ESTERN NM P-BH - GALLUP	2025 E Aztec Ave	Gallup	NM			87301-48	03		McKinley		Rural	
	'ESTERN NM L GRP - GALLUP	610 N Fifth St	Gallup	NM			87301-53	06		McKinley		Rural	
	ood Gormley ary School	141 E Booth St	Santa Fe	NM			87505-26	17		Santa Fe		Non-Rural	
PMS -OF	RTIZ MOUNTAIN ENTER	06B Main St	Cerrillos	NM			87010			Santa Fe		Rural	
PMS Soc	corro Mental	1200 Highway 60	Socorro	NM			87801-39	14		Socorro		Rural	
	ALLUP TEEN CENTER	1055 1/2 Rico St	Gallup	NM			87301			McKinley		Rural	
	CORRO COMM CENTER	1300 Enterprise Rd	Socorro	NM			87801-41	99		Socorro		Rural	
PRESBY MEDICA	TERIAN L SERVICES	1422 Paseo de Peralta	Santa Fe	NM			87501-43	91		Santa Fe		Non-Rural	
1	rian Medical Family Health	2300 Grande Blvd SE	Rio Rancho	NM			87124-17	55		Sandoval		Non-Rural	

Discipline	HPSA ID	HPSA Name	Designation Type	1	Name	HPSA Score			Designati on Date	Update Date
Dental Health	6359993528	Presbyterian Medical Services	Federally Qualified Health Center		Santa Fe County, NM	25	Designated	Non-Rural	10/26/2002	09/11/2021

cipline HPSA ID	HPSA Name	Designation Type	9	Primary State Name	Coun	•	HPSA FTE Short	HPSA Score	Status	Rural Status	Designati on Date	Update Date
Site Name	Site Address	Site City	Site	State		Site ZIP	Code		County		Rural Statu	S
PMS - Academy for Technology & District States (ATC)	74 A Van Nu PO	Santa Fe	NM		3	87508-14	65		Santa Fe		Non-Rural	
PMS - Alamogordo Behavioral Health Family Health Center	2360 Indian Wells Rd	Alamogordo	NM		3	88310-46	09		Otero		Rural	
PMS - Alamogordo Family Health Center	1501 10th St	Alamogordo	NM		8	88310-50	44		Otero		Rural	
PMS - Amy Biehl Communty School	310 Avenida Del Sur	Santa Fe	NM		8	87508-15	65		Santa Fe		Non-Rural	
PMS - Artesia Family Health Center	1105 Memorial Dr	Artesia	NM		8	88210-11	89		Eddy		Rural	
PMS - Artesia Family Health Center PSR	1103 Memorial Dr	Artesia	NM		8	88210-11	89		Eddy		Rural	
PMS - Aspen Community Magnet School	450 La Madera St	Santa Fe	NM		8	87501-24	20		Santa Fe		Non-Rural	
PMS - Atalaya Elementary School	721 Camino Cabra	Santa Fe	NM		8	87505-59	64		Santa Fe		Non-Rural	
PMS - Carlsbad Family Health Center Behavioral Health	914 N Canal St	Carlsbad	NM		8	88220-51	10		Eddy		Rural	
PMS - CARLSBAD FAMILY HLTH CTR	2013 San Jose Blvd	Carlsbad	NM		8	88220-54	26		Eddy		Rural	
PMS - CARLSBAD SCHOOL BASED HLTH CTR, THE CAVE	3000 W Church St	Carlsbad	NM		8	88220-31	10		Eddy		Rural	
PMS - CATRON COUNTY MED CENTER	1 Foster Dr	Reserve	NM		8	87830			Catron		Rural	
PMS - Cesar Chavez Elementary School	6251 Jaguar Dr	Santa Fe	NM		8	87507-16	18		Santa Fe		Non-Rural	

scipline	HPSA ID	HPSA Name	Designation Type		Primary State Name	Cou	_	HPSA FTE Short	HPSA Score	Status	Rural Status	Designati on Date	Update Date
PMS - Ch	naparral Family enter	204 Angelina Blvd	Chaparral	NM			88081-75	58		Otero		Rural	
PMS - CO	OUNSELOR	9837 US-550	Counselor	NM			87018			Sandoval		Rural	
PMS - Cu School	uba Elementary	4 School Rd	Cuba	NM			87013			Sandoval		Rural	
PMS - Cu	uba Health Cente	r 6349 US Highway 550	Cuba	NM			87013			Sandoval		Rural	
PMS - Cu Health Ce	uba School-Based enter	50 CR-13	Cuba	NM			87013			Sandoval		Rural	
	eming Behavioral ealth Center	901 W Hickory St	Deming	NM			88030-40	46		Luna		Rural	
PMS - De	eming Health	300 S Diamond Ave	Deming	NM			88030-37	52		Luna		Rural	
PMS - De	esert Sage	351 W Zia Rd	Santa Fe	NM			87505-57	24		Santa Fe		Non-Rural	
	arly College nities (ECO) High	2301 W Zia Rd	Santa Fe	NM			87505-70	17		Santa Fe		Non-Rural	
PMS - EI Academy	Camino Real	2500 S Meadows Rd	Santa Fe	NM			87507-36	01		Santa Fe		Non-Rural	
PMS - Elo	dorado ity School	2 Avenida Torreon	Santa Fe	NM			87508-88	52		Santa Fe		Non-Rural	
PMS - Es Wellness	spanola Family Center	1200 N Paseo De Onate	Espanola	NM			87532-26	87		Rio Arriba		Rural	
PMS - ES FAMILY I CENTER		903 5th St APT C	Estancia	NM			87016-11	55		Torrance		Rural	
	opress Care by rian Medical	202 E Church St	Carlsbad	NM			88220-63	08		Eddy		Rural	

scipline	HPSA ID	HPSA Name	Designation Type		Primary State Name	Cour	е	HPSA FTE Short	HPSA Score	Status	Rural Status	Designati on Date	Update Date
	ARMINGTON ILTH CTR	1001 W Broadway STE E	Farmington	NM		1	87401-563	38		San Juan		Non-Rural	
	ARMINGTON ILTH CTR	1001 W Broadway STE D	Farmington	NM		1	87401-563	38		San Juan		Non-Rural	
	armington ity Health Center se Abuse Services	744 W Animas St	Farmington	NM		i	87401-56 ⁻	17		San Juan		Non-Rural	
PMS - Fa	armington PSR	2015 E 12th St	Farmington	NM			87401-746	60		San Juan		Non-Rural	
PMS - Gr Counselir	rants Family	1040 Sakelares Blvd	Grants	NM			87020-38 ²	19		Cibola		Rural	
PMS - Gr Health Ce	rants Family enter	1217 Bonita St	Grants	NM			87020-210	03		Cibola		Rural	
	OBBS FAMILY CENTER	200 W Lea St	Hobbs	NM			88240-51′	10		Lea		Rural	
PMS - Ho	opewell Family enter	1775 Hopewell St	Santa Fe	NM			87505-389	96		Santa Fe		Non-Rural	
PMS - Ke	earny Elementary	901 Avenida De Las Campanas	Santa Fe	NM			87507-536	69		Santa Fe		Non-Rural	
PMS - LC	OVING HEALTH	602 S 4th St	Loving	NM			88256			Eddy		Rural	
	AGDALENA .TH CENTER	801 W 10th St	Magdalena	NM			87825			Socorro		Rural	
PMS - Ma Internatio School	andela onal Magnet	1604 Agua Fria St	Santa Fe	NM			87505-09 ⁻	12		Santa Fe		Non-Rural	
PMS - Mi School	lagro Middle	341 W Zia Rd	Santa Fe	NM		i	87505-572	24		Santa Fe		Non-Rural	
PMS - Mo Charter S	onte del Sol School	4157 Walking Rain Rd	Santa Fe	NM			87507-082	25		Santa Fe		Non-Rural	

scipline	HPSA ID	HPSA Name	Designation Typ	e	Primary State Name	County Name	F	HPSA FTE Short	HPSA Score	Status	Rural Status	Designati on Date	Update Date
PMS - MO	OUNTAINAIR 'H CTR	105 Pinon St E	Mountainair	NM		8703	36			Torrance		Rural	
PMS - Nir		5901 Herrera Dr	Santa Fe	NM		8750	07-2676	6	;	Santa Fe		Non-Rural	
PMS - OJ	IO ENCINO	2 Ojo Encino	Cuba	NM		870	13-6027	7	;	Sandoval		Rural	
PMS - Ojo School	o Encino Day	5 Ojo Encino	Cuba	NM		870	13-6012	2	;	Sandoval		Rural	
PMS - Or	tiz Middle School	4161 S Meadows Rd	Santa Fe	NM		8750	07-3060	0		Santa Fe		Non-Rural	
PMS - Pe	ecos Valley Center	199 NM Highway 50	Pecos	NM		8755	52		;	San Miguel		Rural	
PMS - Pe	ecos Valley Center	199 NM Highway 50	Pecos	NM		8755	52		,	San Miguel		Rural	
Medical C	ecos Valley Center School- ealth Center	28 Panther Pkwy	Pecos	NM		8755	52		;	San Miguel		Rural	
PMS - QU FAMILY H	JAY CTY HLTH CTR	1302 E Main St	Tucumcari	NM		8840	01-2508	8	1	Quay		Rural	
PMS - Qu Health/So Health Ce	chool-Based	8 Old Town Loop	Quemado	NM		8782	29		1	Catron		Rural	
PMS - QU CENTER	JESTA HEALTH	2573 NM-522	Questa	NM		8755	56			Taos		Rural	
PMS - Qu Junior/Se	uesta nior High School	57 Sagebrush Rd	Questa	NM		8755	56			Taos		Rural	
PMS - Ra	amirez Thomas ry School	3200 Calle PO Ae Pi	Santa Fe	NM		8750)7-7767	7		Santa Fe		Non-Rural	
	o Rancho Family enter PSR	224 Unser Blvd NE	Rio Rancho	NM		8712	24-4044	4	;	Sandoval		Non-Rural	

scipline	HPSA ID	HPSA Name	Designation Type		Primary State Name	Coun	_	HPSA FTE Short	HPSA Score	Status	Rural Status	Designati on Date	Update Date
	O RANCHO HLTH CTR	184 Unser Blvd NE	Rio Rancho	NM		8	87124-40	45	S	Sandoval		Non-Rural	
PMS - Ru Health Ce		1400 Sudderth Dr	Ruidoso	NM		8	38345-61	03	L	incoln		Rural	
	CRAMENTO DICAL CTR	74 James Canyon Hwy	Cloudcroft	NM		8	88317-11	39	C	Otero		Rural	
PMS - Sa School	ılazar Elementary	1231 Apache Ave	Santa Fe	NM		8	87505-32	09	S	Santa Fe		Non-Rural	
	ndoval County ommons Dental	1500 Idalia BLDG B	Bernalillo	NM		8	87004-63	03	S	Sandoval		Non-Rural	
PMS - SA	NTA FE COMM	2960 Rodeo Park Dr W	Santa Fe	NM		8	87505-63	51	S	Santa Fe		Non-Rural	
PMS - Sa Wellness	nta Fe Family Center	2504 Camino Entrada	Santa Fe	NM		8	87507-48	51	S	Santa Fe		Non-Rural	
PMS - So Health Ce	corro Teen enter	1200 Michigan Ave	Socorro	NM		8	37801		S	Socorro		Rural	
PMS - Sw Elementa	•	501 Airport Rd	Santa Fe	NM		8	87507-28	76	S	Santa Fe		Non-Rural	
	EN HEALTH - SANTA FE HS	2100 Yucca St	Santa Fe	NM		8	87505-54	56	S	Santa Fe		Non-Rural	
	EN HEALTH -CAPITAL HS	4851 Paseo Del Sol	Santa Fe	NM		8	87507-30	27	S	Santa Fe		Non-Rural	
PMS - TC		2500 NM-197	Cuba	NM		8	37013		S	Sandoval		Rural	
PMS - To	rreon Day Schoo	2600 NM-197	Cuba	NM		8	37013		5	Sandoval		Rural	
PMS - TC BEHAVO AUTHOR	RIAL HLTH	1615 Ojo Ct	Farmington	NM		8	37401		5	San Juan		Rural	

scipline	HPSA ID	HPSA Name	Designation Type		Primary State Name	Cou	-	HPSA FTE Short	HPSA Score	Status	Rural Status	Designati on Date	Update Date
	JLAROSA L CENTER	111 Central Ave	Tularosa	NM			88352-20	63		Otero		Rural	
PMS - Va	alley Community enter	835 Spruce St Ste B	Espanola	NM			87532-34	55		Rio Arriba		Rural	
PMS - Va	alley Community enter	835 Spruce St	Espanola	NM			87532-34	55		Rio Arriba		Rural	
PMS - Ve	eguita Family enter	1 Salomon Griego Rd.	Veguita	NM			87062			Socorro		Rural	
	ESTERN NM P - THOREAU	15 E Navarre Blvd	Thoreau	NM			87323			McKinley		Rural	
	ESTERN NM P-BH - GALLUP	2025 E Aztec Ave	Gallup	NM			87301-48	03		McKinley		Rural	
	ESTERN NM L GRP - GALLUP	610 N Fifth St	Gallup	NM			87301-53	06		McKinley		Rural	
PMS - W	ood Gormley ary School	141 E Booth St	Santa Fe	NM			87505-26	17		Santa Fe		Non-Rural	
PMS -OR	RTIZ MOUNTAIN ENTER	06B Main St	Cerrillos	NM			87010			Santa Fe		Rural	
PMS Soc Health	corro Mental	1200 Highway 60	Socorro	NM			87801-39	14		Socorro		Rural	
	LLUP TEEN CENTER	1055 1/2 Rico St	Gallup	NM			87301			McKinley		Rural	
	CORRO COMM CENTER	1300 Enterprise Rd	Socorro	NM			87801-41	99		Socorro		Rural	
PRESBY MEDICAL	TERIAN L SERVICES	1422 Paseo de Peralta	Santa Fe	NM			87501-43	91		Santa Fe		Non-Rural	
1	rian Medical Family Health	2300 Grande Blvd SE	Rio Rancho	NM			87124-17	55		Sandoval		Non-Rural	

Discipline	HPSA ID	HPSA Name	Designation Type		Primary State Name	Cou Nam	ne		HPSA Score	Status	Rural Status	Designati on Date	Update Date
Primary Care	1359993561	Crownpoint Healthcare Facility	Indian Health Service, Tri Health, and Urban Indian Health Organizations		New Mexico	McKi Cour	nley nty, NM		20	Designated	Rural	10/26/2002	09/12/2021
Site Nar	ne	Site Address	Site City	Site S	tate		Site ZIP	Code		County		Rural Status	6
Crownpo Facility	int Healthcare	NM-371 & W Route 9	Crownpoint	NM			87313			McKinley		Rural	
Mental Health	7359993525	Crownpoint Healthcare Facility	Indian Health Service, Tri Health, and Urban Indian Health Organizations		New Mexico	McKi Cour	inley nty, NM		21	Designated	Rural	10/26/2002	09/12/2021
Site Nar	me	Site Address	Site City	Site S	tate		Site ZIP	Code		County		Rural Status	5
Crownpo Facility	int Healthcare	NM-371 & W Route 9	Crownpoint	NM			87313			McKinley		Rural	
Dental Health	6359993533	Crownpoint Healthcare Facility	Indian Health Service, Tri Health, and Urban Indian Health Organizations		New Mexico	McKi Cour	inley nty, NM		22	Designated	Rural	10/26/2002	09/12/2021
Site Nar	ne	Site Address	Site City	Site S	tate		Site ZIP	Code		County		Rural Status	5
Crownpo Facility	int Healthcare	NM-371 & W Route 9	Crownpoint	NM			87313			McKinley		Rural	

SURVEYOR INFORMATION

Community Hospital Consulting

Rehoboth McKinley Christian Health Care Services Community Health Needs Assessment and Implementation Plan

Rehoboth McKinley Christian Health Care Services Community Health Needs Assessment Surveyee Information

	,	in care services commanic		County		IRS Category			
Name	Title	Organization	Survey Sent	Served	Surveyor	Α	В	С	Population Served
Rochelle Begay	Nurse Manager	Gallup Veterans - Clinic	2/21/2022	McKinley County	CHC Consulting		х		Veterans
Cecelia Belone	Director	Zuni Comprehensive Health Center	2/21/2022	McKinley County	CHC Consulting			х	General Public
Adam Berry	Emergency Manager	McKinley County Emergency Management	2/21/2022	McKinley County	CHC Consulting	х			General Public
Jeremy Boucher	Director	Southwest Indian Foundation Project Office	2/21/2022	McKinley County	CHC Consulting			х	Tribal Group
Erin Buck	Gallup Program Director	Lexington Hotel	2/21/2022	Multi-county area, including McKinley County	CHC Consulting			x	Homeless
Donna Castillo	Office Manager	Presbyterian Medical Services	2/21/2022	McKinley County	CHC Consulting			X	Behavioral Health
Marie Chioda	Resident	Resident - Gallup, New Mexico	2/21/2022	McKinley County	CHC Consulting		х		General Public
Jim Christin	Executive Director	Manuelito Children's Home	2/21/2022	McKinley County	CHC Consulting		х		Pediatrics
Ken Collins	Executive Director	Hozho Center for Personal Enhancement	2/21/2022	McKinley County	CHC Consulting			х	Seniors/Elderly, Medically Complex
Emily Ellison	Executive Director	Battered Family Shelter	2/21/2022	Eddy County	CHC Consulting		Х		Homeless Un/underinsured
Dr. Kevin Foley	Executive Director	Na Nihzhoozhi Center Inc. Detox and Inpatient Substance Use Rehab	2/21/2022	McKinley County	CHC Consulting		х		Behavioral Health
Chris Hudson	McKinley County Health Alliance Coordinator	McKinley County Health Alliance	2/21/2022	McKinley County	CHC Consulting		х		Medicaid
Mike Hyatt	Superintendent	Gallup McKinley County Schools	2/21/2022	McKinley County	CHC Consulting		х		Youth/Adolescent
Bob Ippel	Executive Director	Rehoboth Christian School	2/21/2022	McKinley County	CHC Consulting			X	Youth/Adolescent
Dr. Jill Jim	Executive Director	Navajo Nation Department of Health	2/21/2022	Apache County, AZ	CHC Consulting	х			Tribal Group
Bill Lee	Chief Operating Officer	Gallup McKinley County Chamber of Commerce	2/21/2022	McKinley County	CHC Consulting	х			Underserved, Low income, Un/underinsured
Myron Lizer	Vice President	Navajo Nation	2/21/2022	Multi-county area, including McKinley County	CHC Consulting	х			Tribal Group
Erica Marquez	Nursing Supervisor	New Mexico Department of Health	2/21/2022	Multi-county area, including McKinley County	CHC Consulting	х			General Public

Rehoboth McKinley Christian Health Care Services Community Health Needs Assessment Surveyee Information

Maria		and the state of t	County			IRS Catego		gory		
Name	Title	Organization	Survey Sent	Served	Surveyor	Α	В	С	Population Served	
Debra Martinez	Behavioral Health Investment Zone Manager	City of Gallup - COVID-19 Hotel Shelter	2/21/2022	McKinley County	CHC Consulting	Х			General Public	
Crystal Masingale	Technical Assistance Manager	Four Corners Recovery Center	2/21/2022	Multi-county area, including McKinley County	CHC Consulting			x	Behavioral Health	
K'Dawn Montano	Instructional Coach	Gallup McKinley County Schools (Support Services)	2/21/2022	McKinley County	CHC Consulting			х	Youth/Adolescent	
Senator George K. Munoz	State Senator	State Senator - District 4	2/21/2022	Multi-county area, including McKinley County	CHC Consulting	x			General Public	
Camie Nelson	Women, Infants and Children Nutritionist Supervisor	Gallup Women, Infants and Children Office	2/21/2022	McKinley County	CHC Consulting		х		Obstetrics	
Sarah Piano	Senior Director of Northern New Mexico City Councilor-District 3	Big Brothers - Big Sisters Mountain Region City of Gallup	2/21/2022	McKinley County	CHC Consulting			x	Youth, General Public	
Charles Reado	Deputy Director	Children Youth & Families Department Gallup Office	2/21/2022	McKinley County	CHC Consulting			х	Youth/Families	
Kimberly Ross-Toledo	Senior Program Manager	City of Gallup Senior Citizens Center	2/21/2022	McKinley County	CHC Consulting	Х			Seniors, Elderly	
Christine Silva	Director	Bethany Day Care	2/21/2022	McKinley County	CHC Consulting			х	Pediatric	
Maura Schanefelt	Operations Manager	Four Corners Recovery Center	2/21/2022	Multi-county area, including McKinley County	CHC Consulting			X	Behavioral Health	
Helen Triplehorn	Resident	Resident - Gallup, New Mexico	2/21/2022	McKinley County	CHC Consulting		х		General Public	
Vickie Trujillio	Executive Director	Catholic Charities	2/21/2022	Bernalillo County	CHC Consulting	х			Low income, Un/underinsured, General Public	
Ben Welch	Community Services Coordinator	McKinley County Health Alliance	2/21/2022	McKinley County	CHC Consulting		х		Medicaid	

A: Work for a State, local, tribal, or regional governmental public health department (or equivalent department or agency) with knowledge, information, or expertise relevant to the health needs of the community

Source: Rehoboth McKinley Christian Health Care Services, 2022 Community Health Needs Assessment Survey conducted by CHC Consulting; February 21, 2022 – March 14, 2022.

B: Member of a medically underserved, low-income, and minority populations in the community, or individuals or organizations serving or representing the interests of such populations

C: Community Leaders

PRIORITY BALLOT

Rehoboth McKinley Christian Health Care Services 2022 Community Health Needs Assessment

Prioritization Ballot

Upon reviewing the comprehensive preliminary findings report for the 2022 Rehoboth McKinley Christian Health Care Services (RMCHCS) Community Health Needs Assessment (CHNA), we have identified the following needs for the RMCHCS CHNA Team to prioritize *in order of importance*.

Please review the following criteria (Size and Prevalence of the Issue, Effectiveness of Interventions and RMCHCS Capacity) that we would like for you to use when identifying the top community health priorities for RMCHCS, then cast 3 votes for each priority.

1. Size and Prevalence of the Issue

In thinking about the "Size and Prevalence" of the health need identified, ask yourself the following questions listed below to figure out if the overall magnitude of the health issue should be ranked as a "1" (least important) or a "5" (most important).

- a. How many people does this affect?
- b. How does the prevalence of this issue in our communities compare with its prevalence in other counties or the state?
- c. How serious are the consequences? (urgency; severity; economic loss)

2. Effectiveness of Interventions

In thinking about the "Effectiveness of Interventions" of the health need identified, ask yourself the following questions listed below to figure out if the overall magnitude of the health issue should be ranked as a "1" (least important) or a "5" (most important).

- a. How likely is it that actions taken by RMCHCS will make a difference?
- b. How likely is it that actions taken by RMCHCS will improve quality of life?
- c. How likely is it that progress can be made in both the short term and the long term?
- d. How likely is it that the community will experience reduction of long-term health cost?

3. RMCHCS Capacity

In thinking about the Capacity of RMCHCS to address the health need identified, ask yourself the following questions listed below to figure out if the overall magnitude of the health issue should be ranked as a "1" (least important) or a "5" (most important).

- a. Are people at RMCHCS likely to support actions around this issue? (ready)
- b. Will it be necessary to change behaviors and attitudes in relation to this issue? (willing)
- c. Are the necessary resources and leadership available to us now? (able)
- *Please note that the identified health needs below are in alphabetical order for now, and will be shifted in order of importance once they are ranked by the CHNA Team.

* 1. Access to Affordable Care and Reducing Health Disparities Among Specific Populations									
	1 (Least Important)	2	3	4	5 (Most Important)				
Size and Prevalence of the Issue			\bigcirc		\bigcirc				
Effectiveness of Interventions			\bigcirc		\bigcirc				
RMCHCS Capacity									
* 2. Access to Dental Care Services and Providers									
	1 (Least Important)	2	3	4	5 (Most Important)				
Size and Prevalence of the Issue	\bigcirc		\circ	\bigcirc	\circ				
Effectiveness of Interventions		\bigcirc	\bigcirc	\bigcirc					
RMCHCS Capacity									
Size and Prevalence of the Issue Effectiveness of	1 (Least Important)	2	3	4	5 (Most Important)				
Interventions									
RMCHCS Capacity	O			O					
4. Continued Recru		ention of Heal	thcare Workford	ce					
	1 (Least Important)	2	3	4	5 (Most Important)				
Size and Prevalence of the Issue	\bigcirc				\bigcirc				
Effectiveness of Interventions		\bigcirc			\bigcirc				

	1 (Least Important)	2	3	4	5 (Most Important)						
Size and Prevalence of the Issue	\circ	\bigcirc	\circ	\circ	\circ						
Effectiveness of Interventions	\bigcirc	\bigcirc	\bigcirc	\bigcirc	\bigcirc						
RMCHCS Capacity	\bigcirc										
* 6. When thinking about the above needs, are there any on this list that you DO NOT feel that RMCHCS could/would work on over the next 3 years?											
Yes, we could/should work on this issue. No, we cannot/should not work on this issue.											
Access to Affordable Care and Reducing Health Disparities Among Specific Populations		0		0							
Access to Dental Care Services and Providers		\bigcirc		\bigcirc							
Access to Mental and Behavioral Health Care Services and Providers		\bigcirc		\bigcirc							
Continued Recruitment & Retention of Healthcare Workforce		0		\circ							
Prevention, Education and Services to Address High Mortality Rates, Chronic Diseases, Preventable Conditions and Unhealthy Lifestyles		0									

Section 2: Implementation Plan

Rehoboth McKinley Christian Health Care Services FY 2023 - FY 2025 Implementation Plan

A comprehensive, six-step community health needs assessment ("CHNA") was conducted for Rehoboth McKinley Christian Health Care Services (RMCHCS) by Community Hospital Consulting (CHC Consulting). This CHNA utilizes relevant health data and stakeholder input to identify the significant community health needs in McKinley County, New Mexico.

The CHNA Team, consisting of leadership from RMCHCS, reviewed the research findings in April/May 2022 to prioritize the community health needs. Five significant community health needs were identified by assessing the prevalence of the issues identified from the health data findings combined with the frequency and severity of mentions in community input.

The CHNA Team participated in a prioritization process using a structured matrix to rank the community health needs based on three characteristics: size and prevalence of the issue, effectiveness of interventions and the hospital's capacity to address the need. Once this prioritization process was complete, the hospital leadership took a survey through SurveyMonkey and decided to address four of the five prioritized needs in various capacities through a hospital specific implementation plan.

The five most significant needs, as prioritized by the CHNA team, are listed below:

- 1.) Continued Recruitment & Retention of Healthcare Workforce
- 2.) Access to Mental and Behavioral Health Care Services and Providers
- 3.) Access to Affordable Care and Reducing Health Disparities Among Specific Populations
- 4.) Prevention, Education and Services to Address High Mortality Rates, Chronic Diseases, Preventable Conditions and Unhealthy Lifestyles
- 5.) Access to Dental Care Services and Providers

While RMCHCS acknowledges that this is a significant need in the community, "Access to Dental Care Services and Providers" is not addressed largely due to the fact that it is not a core business function of the hospital and the limited capacity of the hospital to address this need. RMCHCS will continue to support local organizations and efforts to address this need in the community.

RMCHCS leadership has developed the following implementation plan to identify specific activities and services which directly address four of the identified priorities. The objectives were identified by studying the prioritized health needs, within the context of the hospital's overall strategic plan and the availability of finite resources. The plan includes a rationale for each priority, followed by objectives, specific implementation activities, responsible leaders, annual progress and key results (as appropriate).

The RMCHCS Board reviewed and adopted the 2022 Community Health Needs Assessment and Implementation Plan on October 26, 2022.

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Priority #1: Continued Recruitment & Retention of Healthcare Workforce

Rationale:

McKinley County has a higher rate of preventable hospitalizations and a lower percentage of those who have a personal doctor than the state. Additionally, McKinley County has several Health Professional Shortage Area designations as defined by the U.S. Department of Health and Human Services Health Resources and Services Administration (HRSA). When asked to rank the top 10 most important health initiatives from a list of options, survey respondents ranked recruiting more health care providers and recruiting specialists who can provide services that are not currently available. Survey respondents mentioned that there are not enough providers and making appointments is very difficult. Survey respondents also mentioned the top barriers to low income residents as lack of capacity and lack of access due to provider distance as some barriers for low income residents.

When asked about barriers to care coordination, survey respondents mentioned lack of staff and time for investment in coordination. One survey respondent stated: "If there is not enough staffing or staff time is limited because they are already overworked, then this is a major barrier to people receiving adequate care in a timely manner. There are also not enough primary care providers. I know many people who don't have a primary care provider because no one is taking on new patients. This is a serious problem." Another survey respondent stated: "Lack of physicians and overutilization of other providers (non-MDs) makes it difficult to get 'medical' treatment for individuals." Additionally, another survey respondent stated: "The community has needs for specialty [care] and most people have to travel to find those specialties. It is difficult to obtain appointments and/or the wait for next appointment that is months out."

Objective:

Engage in physician recruitment efforts, coupled with the implementation of strategies to retain physicians in the area

Engage in physician recruitment enorts, coupled with the implementa		FY 2		FY:	2024	FY 2025		
Implementation Activity	Responsible Leader(s)	Progress	Key Results (As Appropriate)	Progress	Key Results (As Appropriate)	Progress	Key Results (As Appropriate)	
1.A. RMCHCS continues to work with various academic institutions to support the nursing programs and students and within other medical and health profession educational institutions in New Mexico and around the country, such as the University of New Mexico (UNM) Gallup campus and the Burrell College of Medicine. RMCHCS will also continue to offer RN scholarships and explore additional programs to expand offerings, such as a Medical Assistant program. Furthermore, students can conduct clinical rotations at RMCHCS in medicine, nursing, emergency medical services, medical assistant, laboratory services, surgical technicians, radiology, physical therapy, pharmacy technicians, medical records and other allied health fields.	CNO, CHRO, Education Coordinator, VP of Clinic Practice Management	Current Examples include: Central New Mexico Community College, Carrington College, Pima Medical Institute, San Juan College, Walden University, Grand Canyon University and other institutions	(но хрргоргию)		(но крргоришо)		(чо хрунорнаю)	
1.B. RMCHCS will continue to strengthen its connections with University of New Mexico Medical School, UNM College of Nursing and (UNM) Gallup Campus' Nursing, EMS, and Allied Health Program as well as other health-related programs to provide learning opportunities within the hospital environment for its students. Through UNM, RMCHCS will continue to offer opportunities for college students who are in the UNM BA/MD program, the Rural and Urban Underserved Program (RUUP) as well as other UNM medical school programs.	Education Coordinator							
1.C. RMCHCS will continue to offer opportunities for high school students to experience healthcare settings by observing healthcare providers and staff in real life health settings.	Education Coordinator							
1.D. RMCHCS will continue to operate the Burrell College of Osteopathic Medicine's Four Corners Hub at the hospital. The Four Corners Hub brings five third-year medical students to complete a full year of medical school training here in Northwest New Mexico. Students spend time with RMCHCS' clinic and hospital physicians, as well as with other physicians stretching from Zuni to Farmington.	Education Coordinator, Four Corners Regional Hub Coordinator							
1.E. RMCHCS will continue to perform market analyses and internal equity for all positions and employees and adjust wages as appropriate.	CHRO							

		FY 2	2023	FY	2024	FY 2025		
Implementation Activity	Responsible Leader(s)	Progress	Key Results (As Appropriate)	Progress	Key Results (As Appropriate)	Progress	Key Results (As Appropriate)	
1.F. RMCHCS will continue to collaborate/partner with community agencies, providers and government entities to focus on increased access to health care providers/services.	Administration Council, Director of Marketing							
1.G . RMCHCS will continue to partner with outside organizations for specialty care services. Organization is currently partnered with Dialysis services.	CNO, CEO							
1.H. RMCHCS will continue to provide referral services to patients who require specialty care. RMCHCS will update the referral list accordingly.	CNO, Director of Marketing							
1.I. RMCHCS will continue to provide access to multi-disciplinary consultation and rounding via the ECHO program. This program currently provides access to renowned institutions and provider expertise across the US. The following disease processes are targeted for weekly review: COVID-19 Long-Term-Syndrome, AIDS, Hepatitis and others.	Director of Operations, VP of Clinic Practice Management, Director of Marketing, Infectious Disease/IM & Medical Group Clinic.							
1.J. RMCHCS continues to utilize their community health needs assessment for McKinley County as the stepping stone in building collaboration among human service agencies, health care providers, multiple governmental entitles in the region and private sectors and Western Health Foundation.	CEO	Current Examples include: New Mexico Hospital Association, McKinley Community Health Alliance, NM Dept. Health, NM Council of Governments, local Native America Tribes						

Priority #2: Access to Mental and Behavioral Health Care Services and Providers

Rationale:

Data suggests that residents in McKinley County do not have adequate access to mental and behavioral health care services and providers. McKinley County has a lower rate of mental health care providers per 100,000 than the

For preventable hospitalizations, survey respondents selected mental illness as the top most important issue. Substance abuse and mental health problems were also the top two health problems that respondents as the most important issues in the community and mental illness was ranked number two by survey respondents for most important chronic conditions in the community. Survey respondents rated that it was very difficult/difficult for low income residents to access mental and behavioral health care services. More than half of community survey respondents rated local mental health screenings as "very inadequate or inadequate." Survey respondents stated the following: "...very limited programs and lack of up-to-date interventions. Substance abuse treatment is only short term or outpatient and not trauma-informed."

Additionally, survey respondents discussed the need for more treatment for substance abuse and how it is often aligned with mental health issues and many times with homelessness. One survey respondent stated: "We need relapse prevention groups for individuals with substance abuse problems. Chronic stress from living on the streets and not getting enough sleep, eating nutritious food, and developing supportive housing will go a long way to improving the quality of life in our community." Another survey respondent stated: "This community sees some of the highest rates of substance use disorder and its related comorbidities. Stronger preventative and education methods are needed throughout lives to improve outcomes."

Objective:

Provide a point of access for mental health services in the community

		FY:	FY 2023		2024	FY 2025		
Implementation Activity	Responsible Leader(s)	Progress	Key Results (As Appropriate)	Progress	Key Results (As Appropriate)	Progress	Key Results (As Appropriate)	
2.A. RMCHCS will continue to collaborate with local organizations in finding the appropriate level of care based on the patient's mental health needs as opportunities arise.	CNO							
2.B. RMCHCS will continue to provide mental health support to its employees through offering the Employee Assistance Program (EAP).	CHRO							
2.C. RMCHCS will continue to provide communication from the NM Crisis and Access Line internally to patients and through the website.	Director of Marketing							
2.D. RMCHCS provides case management services in the outpatient area and the BHS team covers the inpatient needs. RMCHCS also utilizes providers at the College Clinic to evaluate inpatients who present with mental and/or behavioral health issues.	Director of Case Management							
2.E. RMCHCS continues to staff social workers and social services through their home health & hospice.	VP of Clinic Practice Management							
2.F. RMCHCS continues to staff mental health professionals to ensure the community has access to mental and behavioral health providers.	VP of Clinic Practice Management							
2.G. RMCHCS screens patients appropriately who come into the ER with mental health issues. The patient is referred to RMCHCS' BHS team if they need to be seen in the ER or they are referred to the College Clinic for outpatient mental and behavioral health services.	CNO							

Priority #3: Access to Affordable Care and Reducing Health Disparities Among Specific Populations

Rationale:

Data suggests that some residents in the study area face significant cost barriers when accessing the healthcare system. McKinley County has higher unemployment rates than the state, as well as lower educational attainment rates than the state. McKinley County also has a higher percentage of families and children living below poverty than the state, as well as a higher percentage of public school students eligible for free or reduced price lunch. Additionally, McKinley County has a higher percentage of overall food insecurity, child food insecurity, and a higher percentage of recipients who qualified for Supplemental Nutrition Assistance Program (SNAP) benefits than the state. McKinley County also has a lower median household income as compared to New Mexico.

McKinley County has a higher rate of those adults (age 18-64) who are uninsured as compared to the state and a higher percentage of residents that experienced a medical cost barrier to care within the past 12 months than the state. When analyzing economic status, McKinley County is in more economic distress than the majority of other counties in the state. Additionally, McKinley County is designated as a Medically Underserved Area, as defined by the U.S. Department of Health and Human Services Health Resources and Services Administration (HRSA).

Through a community survey, more than two-thirds of respondents indicated "Very Inadequate or Inadequate" services for persons who are homeless, persons with substance abuse, the working poor, the uninsured/underinsured, persons with no social or emotional support, persons with mental illness, persons with no source of transportation, persons with chronic diseases, and low income groups. For those survey respondents who chose "Very inadequate or Inadequate" services for the aforementioned subpopulations, one respondent stated: "We do not have free, accessible healthcare and mental healthcare for low income people aside from IHS. We do not have any mental health crisis facilities, we do not have adequate shelter and affordable housing for homeless and working poor, single parents, and disabled. We do not have any long term substance abuse recovery facilities. We do not have LGBTQ and immigrant friendly services." Another interviewee stated: "I think we need more services available for emotional well-being but this means more counseling services or advertising counseling services better. To my knowledge we do not have medical employees that meet people with no transportation so that is an issue. Substance abuse and homelessness is a huge issue and I am not sure that our community is set up to provide for these issues. It can't just be one night at NCI and get released. These people need treatment but then they also need support to find jobs and housing etc. Lastly, I always hear veterans saying that is impossible to get good health care. They can't pay for it so they go to the VA's office but it takes forever or is too complicated. Not sure if RMCH could help with a specific veterans program. We have a lot of Veterans in this community."

Survey respondents discussed several contributing factors when thinking about health need adequacy for specific populations including: limited resources, transportation and cost barriers, limited access to qualifiers to receive care, long wait times, and lack of specialized/higher levels of care. Improving access to healthcare for populations with limited services was the top ranked most important health initiatives. The fourth top ranked healthcare initiative was increasing the proportion of residents who have access to healthcare coverage. When asked about the low income residents in the community, survey respondents mentioned several barriers for such residents, including lack of providers accepting Medicaid/Medicare, lack of coverage/financial hardship, lack of transportation and difficulty navigating the system/lack of awareness of available resources. Respondents were asked to rate the level of difficulty low income residents face when trying to access specific health related services and routine primary/preventative care and emergency services were the top two services.

Objective:

Implement and offer programs that aim to reduce health disparities by targeting specific populations

		FY:	2023	FY	2024	FY 2025		
Implementation Activity	Responsible Leader(s)	Progress	Key Results (As Appropriate)	Progress	Key Results (As Appropriate)	Progress	Key Results (As Appropriate)	
3.A. RMCHCS will continue to be a part of the Human Milk Repository Station organization, which collects and distributes human milk (breastmilk).	CNO							
3.B. RMCHCS continues to invest in the OB/GYN service line for expecting patients. Additionally, the Women's Health Unit (WHU) is undergoing renovation to better meet the needs of the community like housing state of the art equipment.	CNO							
3.C. RMCHCS continues to provide OnSite financial advisors. RMCHCS customer service provides education on insurance and also assists with Medicaid enrollment, McKinley County Indigent, and Charity enrollment.	Director of Revenue Cycle							
3.D. RMCHCS will continue to offer telehealth programs for both inpatient and outpatient services. RMCHCS is currently reviewing options to expand it's telehealth programs.	CNO, VP of Clinic Practice Management							
3.E. RMCHCS will continue to provider LTC (Nursing Home), and Assisted Living facilities with Internal Medicine and Infectious Disease consults as allowable with Dr Gonzaga's schedule.	VP of Clinic Practice Management							
3.F. In conjunction with our Urgent Care Facility, RMCHCS provides extended hours for Primary Care & Ambulatory Care sick-visits. Extended-hours staff can view PCP notes and preventive-health needs of established RMCHCS patients. RMCHCS is also the only provider of after-hours Occupational Health services in the region.	VP of Clinic Practice Management							
3.G. RMCHCS provides resources in multiple languages through our language line and internal certified interpreters. Interpreters includes local Native American speakers and sign language.	Director of Revenue Cycle, Education Coordinator							

		FY 2023		FY 2024		FY 2025	
Implementation Activity	Responsible Leader(s)	Progress	Key Results (As Appropriate)	Progress	Key Results (As Appropriate)	Progress	Key Results (As Appropriate)
3.H. RMCHCS provides medication reconciliation for patients on admit and prior to discharge to ensure that the patient has an accurate list of their medications for their health needs.	Director of Pharmacy						
3.1. RMCHCS will continue to host health fair events in the community, where they provide reduced cost health services like low cost mammograms during the month of October, annual physicals, etc.	Director of Marketing						

Priority #4: Prevention, Education and Services to Address High Mortality Rates, Chronic Diseases, Preventable Conditions and Unhealthy Lifestyles

Rationale:

Data suggests that higher rates of specific mortality causes and unhealthy behaviors warrants a need for increased preventive education and services to improve the health of the community. Cancer and heart disease are the two leading causes of death McKinley County and the state. McKinley County has higher mortality rates than New Mexico for the following causes of death: cancer; accidents (unintentional injuries); COVID-19; chronic liver disease and cirrhosis; diabetes mellitus; cerebrovascular diseases; influenza and pneumonia; intentional self-harm (suicide); breast cancer (female); prostate cancer (male); and colon and rectum cancer.

McKinley County has higher prevalence rates of chronic conditions such as diabetes for adults and Medicare beneficiaries, overweight or obesity, asthma, high blood pressure for adults and Medicare beneficiaries and those with a disability than the state. McKinley County has higher percentages of residents participating in unhealthy lifestyle behaviors such as physical inactivity and smokeless tobacco use than the state. With regards to maternal and child health, specifically, McKinley County has higher rates of teen (age 15-19 years) birth rates, and higher rates of women who received inadequate prenatal care than the state. Data suggests that McKinley County residents are not appropriately seeking preventive care services, such as timely mammography, colonoscopy pap tests or prostate screening. McKinley County has higher prevalence rates of communicable diseases such as chlamydia, syphilis and HIV than the state.

Survey respondents were asked to select the five most important issues in the community in regards to chronic diseases and they are diabetes, mental illness, obesity, end stage renal disease/chronic kidney disease and chronic liver disease/cirrhosis. For preventable hospitalizations, survey respondents selected mental illness, uncontrolled diabetes, diabetes long term complications, and high blood pressure and diabetes short term complications as most important issues. Furthermore, obesity and diabetes were within the top five health problems selected by survey respondents. More than half of community survey respondents indicated "very inadequate or inadequate" services provided for nutrition and weight management programs in the community. Survey respondents mentioned that, "Preventative [and] primary care in these sectors would result in better health outcomes for those needing the services," and how there is "...little to no emphasis on prevention. Our health facilities are designed for 'acute' care."

Survey respondents were asked to rank a list of healthcare initiatives for all residents from most important to least important. Several prevention and educational health initiatives were ranked, including: promoting behavior change in unhealthy lifestyles; health promotion and preventive education; improving access to preventive care (screenings for chronic diseases, immunizations); and promoting chronic disease management.

More than 50% of survey respondents believe that community members get their health-related education from friends and family, the internet or community based organizations. One survey respondent stated: "Hospitals need to redesign their systems to include more preventive care, with limited focus on acute care." Another survey respondent stated: "Changing the mindset in our area would play a critical role in people's lifestyles. This is important if we want to improve the quality of life of people in our community."

Objective:

Implement programs and provide educational opportunities that seek to address unhealthy lifestyles and behaviors in the community

Implement programs and provide educational opportunities that seek		FY 2023		3 FY 2024			FY 2025		
Implementation Activity	Responsible Leader(s)	Progress	Key Results (As Appropriate)	Progress	Key Results (As Appropriate)	Progress	Key Results (As Appropriate)		
4.A. RMCHCS will continue to follow the CDC Guidelines regarding COVID-19 vaccinations and testing. Monthly meetings will continue to be sponsored by the NMHA and NMDOH to discuss current treatment options and restrictions, COVID-19 cases, trends, and variants of concern that could impact our community. RMCHCS continues to provide public service announcements on a regular basis to keep the community informed.	Employee Health and Infection Prevention Coordinator								
4.B. RMCHCS will continue to have all menu items and recipes reviewed and approved by the dietician.	Director of Dietary Services/Director of Operations								
4.C. RMCHCS will continue to support and participate in all feasible community events including health promotion initiatives/activities.	Director of Marketing								
4.D. RMCHCS will continue to offer and participate in conferences as related to patient population needs.	Education Coordinator								
4.E. RMCHCS will continue to offer employees a full service wellness program through current vendor, Virgin Pulse to include wellness initiatives and healthy lifestyle resources.	CHRO								
4.F. RMCHCS provides discounted medical premiums to their employees regarding certain healthy lifestyle behaviors.	CHRO	Current Examples include: Tobacco cessation class							

Section 3: Feedback, Comments and Paper Copies

INPUT REGARDING THE HOSPITAL'S CURRENT CHNA

CHNA Feedback Invitation

- IRS Final Regulations require a hospital facility to consider written comments received on the hospital facility's most recently conducted CHNA and most recently adopted Implementation Strategy in the CHNA process.
- RMCHCS invites all community members to provide feedback on its existing CHNA and Implementation Plan.
- To provide input on this CHNA please see details at the end of this report or respond via direct mail or email to the hospital.
 The physical address and email address can be found directly on the hospital's website at the site of this download.

Feedback, Questions or Comments?

Please address any written comments on the CHNA and Implementation Plan and/or requests for a copy of the CHNA and Implementation Plan to:

Rehoboth McKinley Christian Health Care Services

ATTN: Administration 1901 Red Rock Drive Gallup, NM 87301

Email: chna@rmchcs.org

Please find the most up to date contact information on the Rehoboth McKinley Christian Health Care Services website as a direct link labeled CHNA along the blue header at the top of the homepage:

https://www.rmch.org/?sub=



Thank You!

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